Armathwaite Community Primary School

<u>School Improvement and Development Plan</u>

2018-19

"It takes a whole community to raise a child"

Armathwaite School is the centre for learning for people of all ages within its community. The children are at the heart of the community and their education is our core task. We recognise and value the important role that parents/ carers play in their child's education and we work together to achieve the best for each child. We believe that every person, regardless of age, can learn from the experience and expertise of others. We welcome people from the community into school to share their expertise with the children and we take our children out into the community to learn. We are a community school in more than just name.







<u>Strategic Intention</u> ~ We want our children to become life long learners, proficient in the skills and competences for independence in learning, with a thirst for knowledge and understanding that will enable them to thrive in an ever changing world. We provide opportunities for them to apply their learning in new and creative contexts that are meaningful and purposeful. We plan and teach in away that encourages our children to recognise their own and each others contribution to the learning process.

<u>Strategic Intention:</u> We recognise and value each person's unique characteristics and strengths. We celebrate our differences. We believe that every child is entitled to a broad, rich and well-balanced curriculum allowing them all to be successful. We support each child in their further development according to their individual needs. We strive to cater for multiple intelligences and achieve high standards in all areas of a rich curriculum.

Development priority	Success criteria	Tasks and activities	Time\ Who	Cost	Monitoring strategies
To develop curriculum design and	d learning opportunities grounded in the need	ds of the learner and skills	for 21 st ce	ntury living.	
	Quality of Teaching,	Learning and Assessment			
1 Embed assessment of and for learning across the curriculum. through focus on communication and dialogue between student, teacher and parent\carer with the aim of facilitating the development of self-efficacy in all involved (student, teacher, parent) How? a) Student profiles and reports b) Student feedback and input on teaching c) Confidence level indicators especially in maths 2 Complete a system to track and align learning behaviours and skills to progress. Further development of positive ways that student voice inputs on school development including teaching and learning.	High levels of achievement and attainment capitalising on learning skills and behaviours. Positive learning experiences. Parent\student and school working closely and effectively together. Students able to identify and use their learning skill strengths and areas for further development with increasing independence. Interview reporting embedded across the curriculum. Student voice evident in SIDP, action plans, PE and School Sport and everyday running of the school. Student feedback on teaching supports continuous development. Discussions and process develops student and teacher awareness and understanding.	Teacher\STA\TA- student feedback meetings about learn- ing and targeted inter- ventions. Discussions personalised to stu- dents. Students attend parent meetings to tri- angulate conversations and work together. Regular review of opportunities for learn- ing curriculum skill de- velopment across all learning and response to what needs to be done at the time of review. Focus on the im- portance of modelling of attitudes and behaviours Survey feedback.	All staff. Spring 2019 ~ HH, HG BA, RG LW, KH AMP Named Gov: Ben Wohl All staff through plans and delivery	Deliver through staff meetings, INSET and reading ~research evidence and literature. Cost of books etc. £80	Key question: To what extent does the school's responsive curriculum foster and promote positive dispositions to learning and teaching? Impact of this? Key question: How effectively is self-reflection used to develop positive learning dispositions: Does this impact positively on progress and standards? Evidence trail: Staff, pupil, parent\carer discussion\ feedback. Key Questions: How effective is communication between teachers and students? What impact does this have on learning? Evidence trail: Increased confidence communicated in feedback from pupils/teachers.

Development priority	Success criteria	Tasks and activities	Time	Cost	Monitoring strategies
			Who		
Standards in Maths					Key Question:
Preparation for the new times table test in Year 4.	Confidence and accuracy in response and application with a specific focus on multiplication and division.	Share and monitor maths planning with links across the curriculum and planning for challenge and support as required.	Maths Subject Lead ~ BA	Staff meeting and IN- SET time.	Are standards in mental arithmetic good? How and why? Are mental maths strategies being used in reasoning contexts.
Pace and accuracy in arithmetic and reasoning in both general learning contexts and in timed test situations.	Consistent progress and results in maths through the provision of challenge and support as required.	Continued rigour in KS2 mental maths reinforced through use of models and images including Numicon, working towards memory development and retention for recall	BA\RG\ HG\LW	Materials to support times tables	Evidence trail: Monitoring of multiplication\division across KS2 by maths subject lead.
Develop the use of confidence levels in maths to indicate ~ mindset change . Support and intervention if needed for children who say they have low confidence levels in certain aspects of maths.	Numicon Intervention Programme is used promptly and effectively to support the identification and prevention of misconceptions and gaps.	and use. Specific focus in lower KS2 ~ multiplication and division. LW continues to provide NIP to identified pupils in response to student feedback\teacher assessment for learning.	BA\HH\ HG\RG \LW\K H\AMP		Continued evidence trail. Work scrutiny. Monitor progress through teacher observation and use of school maths assessment programme results.
Responsive teaching and planning relating to the above and assessment to provide challenge and support as needed.	Children aware of strengths in maths and areas they need to work on/next steps. With support they act on these.	Confidence levels discussed with new and current staff in meetings and with students in maths lessons.	HH\LW Named Govs: Sheila		Key question: are confidence levels being used consistently across maths learning?
Early intervention to support conservation of number and the transition from counting to calculation in for identified children.	Marking response is evidenced through observation and work scrutiny.	Additional support for identified pupils needing extra support to diminish gaps.	Stuart and Grant Smith		Evidence Trail: Maths intervention results in students confidence levels improving. Analysis of tracking.

Early Years Foundation Stage

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Development priority	Success criteria	Tasks and activities	Time/ Who	Cost	Monitoring strategies
Active work to diminish disadvantage for identified vulnerable\disadvantaged children on entry. Discreet work to develop self-regulation. Parental engagement, particularly for disadvantaged\vulnerable children. Develop visual and working memory for reading.	Gaps will be diminished\diminishing. Children will develop self-regulation. Language and communication skills will develop, including speaking and active listening. Tier 2 vocabulary is a focus across all areas of learning. Parents confidence grows and they engage actively in supporting their child's learning.	Speech and language development focus for all children and specifically for identified children. Diminishing Disadvantage project. Talk Boost PEEP and Super Movers. Additional support is provided as needed and teaching is responsive to meet the interest and needs of individuals in the current cohort, with thought given to and clear plans made for the development of Tier 2 vocabulary.	HH\LW KH\ Chloe Hall	£400 per term Super Movers and SM Club staffing costs ~ £900 per year	Key Question: Are gaps being diminished? Evidence trail: Progress tracking shows that gaps are being diminished. The link between progress and self- regulation COEL can be identified.
Assessment and moderation in early years. Writing in early years across curriculum. See EYFS Action Plan.	EYFS is moderated and good practice shared with colleagues within our cluster.	HH to support colleagues in the development of high quality EYFS observation and assessment skills. Staff meeting time planned for assessment moderation and guidance.			Planning across the curriculum includes EYFS. Evidence of high quality EYFS assessment evident in moderation meetings.
To continue to provide a broad and rich curriculum delivered by subject specialists with a specific focus on science, music and French.	Children are keen and excited to attend school and to learn. They have opportunities to develop interests and to use learning skills, creativity and core skills in exciting learning contexts. Feedback on science, music, French is positive.	Ensure timetable provides opportunities for a broad and rich curriculum. Support for the development of science, music, French and other subject areas.	Timeta- bling ~HH RG HH	Resources consum- mables and visits.	Student engagement and feedback.

<u>Strategic intention:</u> We are committed to providing opportunities for our children to become aware of their role and responsibilities within their own community and to have a sense of belonging; we want them to become understanding and respectful global citizens thus making a positive contribution to our school and the wider world.

Development priority	Success criteria	Tasks and Activities	Time	Cost	Monitoring strategies
			Who		
To develop the school as	School is outward facing,	Link to community through seasonal events	HH\HG\	Time	Evidence Trail:
part of a wider community of learners.	committed to building a rich environment for learning in partnership with parents	through school going out into the community and the community coming into school.	BA		Positive feedback from children, staff and the community.
	and community.	Maintain links with our cluster and with our peer school Petteril Bank, Carlisle.	нн		Key question: Have
To raise awareness of cultural diversity.	Links are developed with other schools both locally and further afield.	Offer shared training wherever possible.			successful connections been made?
To promote community		Big classroom development.	HG	Fees	
cohesion.	Celebrate and experience local, national and interna-	Connection with MOET school, Malawi.	нн		Evidence trail: Experiences, feedback,
	tional culture and diversity.		1111		pupil attitudes.
Work towards Rights Re-	Use of gold vocabulary mod-	Use of RRS Gold vocabulary and complete application or begin process of doing this.			Evidence Trail:
specting School Gold award.	elled in assemblies and then developed and used across curriculum.	Provide time for and facilitate active citizenship opportunities for students in CIIL and through curriculum including Rights of the Child work.	HH and all staff	Fees	Awards achieved. Active citizenship projects presented.
Renew application for SA- PERE Gold.	SAPERE Gold renewed.	Opportunities for Y5 and 6 children to research own active citizenship projects. Plan and present to an audience.	нн\нG	Fees	, , , , , , , , , , , , , , , , , , ,
Application to renew Fair trade school status.	Fairtrade status maintained. Children experience active citizenship opportunities.	P4C training opportunities.		Fees	
		Continue fair and local trade learning alongside global learning development in school.	HH\HG		

Leadership and Management

<u>Armathwaite School Vision:</u> Armathwaite School is the centre for learning for people of all ages within its community. The children are at the heart of the community and their education is our core task. We recognise and value the important role that parents/ carers play in their child's education and we work together to achieve the best for each child. We believe that every person, regardless of age, can learn from the experience and expertise of others. We welcome people from the community into school to share their expertise with the children and we take our children out into the community to learn. We are a community school in more than just name.

Development priority	Success criteria	Tasks and activities	Time\Who	Cost	Monitoring strategies
Quality of teaching Focus on teaching Staff collegiate discussions including joint observation\teaching. Develop the use of student feedback to impact on teaching and learning. Further embed the strength of student voice in school. Learning (how as well as what) information shared with parent\carers\families to develop awareness of the importance of modelling and attitudes to learning.	Teaching is good or better across school. Student feedback is listened and responded to. Active contribution to school development\improvement. Student voice is inclusive and genuinely responded to. The positive culture in school is supported and extended.	Student feedback is used for the development and improvement of teaching and learning. Lesson observations including joint observations. Discussions about teaching in staff meetings. Regular student voice meetings which are acted upon. Share learning with parents through letters, meetings and events.	Weekly assemblies through each term, staff meetings, student\ teacher meetings.	None	Key Question: ~ What evidence is there that student voice is being genuinely responded to? (Survey response) ~ How is student voice impacting on school development? ~ To what extent is student feedback impacting on and developing high quality teaching and learning in school? ~ Evidence in actions carried out.
PE and School sport fund For further information see PE and School Sport Fund Action Plan		HH to feedback on PE and School Sport at each governors meeting. Recurring item on Governor meeting agenda. Spending is recorded and monitored by LD. A wider range of activities for physical and emotional well-being are explored. Plans made for future actions/	HH Autumn HH, AMP, BA HH Autumn Term through to Spring and Summer.	PP funding this year ~ All costs covered by	Key Question: Are governors well-informed of PE and School Sport Fund actions, spending and impact? Evidence Trail: Head teacher reports. Questions and challenge in Governor meeting minutes. Key Question: Is PE and Sport Fund benefitting all involved.

Behaviour and Safety

<u>Strategic Intention:</u> We aim to make our school a healthy school, giving our children the knowledge and understanding to be able to make informed choices for a healthy life style. We work together to ensure our safety and well-being.

Development priority	Success criteria	Tasks and activities	Time	Cost	Monitoring strategies
			Who		
To provide the best possible outcomes to ensure pupils are safe and healthy.	Safe environment for pupils Children report that they	Safeguarding procedures up to date and followed rigorously.	HH/LD Named Gov ~ Sheila Stu-		Rigorously recorded and monitored by HH, LD and SS. Key question:
Self-regulation and independence in learning is discussed and strategies developed.	feel safe and know how and where to get help	Physical environment is monitored so it is safe and welcoming.	art ~ Named Gov	Maint enanc e costs	Are pupils safe? Is a healthy lifestyle actively promoted?
Self-regulation and independence in behaviour is discussed and strategies are developed. To make most effective use of PE and School Sports Fund for the development of healthy lifestyles both physically active and mental health and wellbeing promote and developed for all children. Parental involvement and engagement with this process.	Self-regulation and independence are evident across all learning and daily school life. Pupils adopt healthy lifestyles and know how to be physically and emotionally healthy. Evident in observations.	Home-school agreement is signed and upheld by all stakeholders (staff, governors, parents and children). Continue and develop healthy living club and the range of after school clubs to appeal to different student interests. Ask for\respond to parent feedback in parent questionnaire.	~ Neil Ruddick ~ All staff, governors and pupils HH HH\LD		Evidence trail: Risk assessments are reviewed, updated and monitored by HH, LD and NR. Pupil involvement in risk assessments and the planning of safe and enjoyable play and lunchtimes. Club attendance figures monitored and feedback sought.
Effective use made of PE and School Sport Fund See PE and School Sport Action Plan. Governors are informed about school sport and PE funding spending and impact.	Students are fully involved in evaluating and measuring the impact of actions taken. Pupils feel and are healthier, with positive well-being and awareness of how to maintain this.	Students are fully involved in decision making for the development of PE, Sport and healthy active lifestyles. Website is kept up to date for PE and School Sport Fund.	HH\LD AMP	See PE doc	PE and School Sport Fund evaluation

Strategic Development

<u>Strategic Intention:</u> We recognise the important role our school plays within our community. It is a valuable resource, a centre for social and educational activities. We strive to be a sustainable eco-school, providing the services and facilities to support the changing needs of our community.

Buildings, Grounds, IT and Resources

Development Priority	Success Criteria	Tasks and Actions Needed	When\	Costs	Monitoring Strategies
			Timescale\Who		
Buildings and Site Development Building development on adjacent field and impact on school.	Positive working relationship is established with builders. School needs are met. Any negative impact on school is prevented.	BW and HH to liaise with building company and monitor developments. HH to prepare application. LD and	BW and HH	Time	Key Question: Are we ensuring school needs are being considered during the building development on the school field.
Grant application for development of outdoor shelter area.	Funds are secured for development of the shelter area. Work is completed.	HH to secure quotation\building advice.	HH and LD	Time	
Essential Maintenance Work Repair and decoration of facia boards and guttering on main school buildings School building is maintained and decorated. Long term ~ decorate top room, big classroom and maths zone.	School buildings and grounds are well-maintained. The main school building exterior woodwork and guttering will be repaired and decorated.	Identification of top priorities for maintenance\repair. Work with Team Armathwaite (PTFA) on targeted fund raising\ volunteer help to provide funds for this work to take place. Organise a 'give a day' event. Research expertise available. Include paid time for builder to work with volunteers.	Governing body, specifi- cally working environment committee (including HH) ~ Spring term 2019	To be researched by HH and LD with members of working environ -ment committee Spring 2019	Monitor progress with maintenance projects through working environment meetings, fed back to governors. Further actions required to move project forward identified and plans to achieve these actions made.
Replace big classroom and library carpets.					

Strategic Development Planning

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Staffing, IT, Governing body

Development	Success criteria	Tasks and activities	Timescale	Cost	Monitoring strategies
priority			Who		
Staffing 1 Staff induction 2 Ensure that all teaching staff have opportunities to develop and extend teaching skills through discussion, moderation, reading and team teaching. Focus on the quality of teaching, developing pedagogy.	Highly trained staff leading learning across the school in their specialist subjects with high levels of knowledge and experience of current good and innovative practice for 21st century learning (the 'how' or craft of teaching). Growth mindset amongst all staff in school and governing body, working towards sharing our growth mindset with parents and in our community.	Induction for new member of team. All new and current staff CRBs will be checked rigorously. All staff are familiar with staff handbook, particularly safeguarding. Continue to facilitate opportunities for teachers to discuss and share the 'how' of learning alongside the 'what'. Keep abreast of new research and develop shared thinking about growth mindset. Moderation and networking opportunities organised with partner and cluster schools. All staff will have access to high quality CPD both in house and through course/cluster networking and reading web materials.	Autumn 2018 and Spring term 2019 HH/LD Govs staffing committee	Time set aside as part of working hours. Supply cover	Safeguarding checklist. Monitor through Appraisal Reviews and staff feedback.

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		Staffing, IT, Governing body			
Development priority	Success criteria	Tasks and activities	Timescale	Cost	Monitoring strategies
			Who		
IT provision	IT is well maintained and works!	Regular maintenance of laptops and	AMP\	New con-	Monitor laptops, particular-
	New IT provision is sourced and working effectively.	careful transportation and use by all using them. Website compliance training	New IT support Aut 2018	tract costs TBC	ly for careful use and trans- portation. Ensure laptops can be moved and used in
Website ~ development of compliance monitoring	Website is fully Ofsted compliant.	(AMP\KH) Activities planned to engage as many families as possible. Sign up request	HH\AMP\ KH\BW	Cost of training	all zones. Feedback from pupils\ parents.
	Parents engage with activities offered to support their children to use IT and the Internet safely. Children know how to use IT and	with a range of sessions offered, Discreet teaching and learning during computing lessons.	Spring 2019 HG\BW	for 2 staff ~ Cost of	Monitor use and impact in
Wider parental engage- ment in Internet safety .	the Internet safely. Film is used to evaluate and improve performance in lessons,	IPads swill be used regularly in lessons for the evaluation and improvement of performance.	HH\HG Spring 2019	website develop- ment\ provision.	pupils being able to evaluate and improve their own performance. Feedback from pupils on this.
	particularly PE such as dance and gymnastics.				
Governing Body	Governors will have regular	Committee meetings will be organ-	Two visits	Time is	Governor meeting feed-
Plans for governor visits to school are regular and achievable.	contact with their chosen areas of curriculum interest.	ised at regular and required intervals. Increased opportunities for governor visits to school. Find good times.	per year HH	the cost here ~ governor time and	back and evaluation of impact (awareness and understanding of learning in school and school
Governor documents are organised on website.	Governors will be able to easily access and find documents on the governor section of the school website.	AMP will organise folders and regularly update the governor page on the school website.	Governors	teacher time	management. Teacher feedback on value of meetings.