

Pay Policy (2025 – 2026)

For Teachers and Support Staff

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Contents

| 1. Intr | roduction | 5 |
|---------|----------------------------------------------------------------|----|
| 2. Aim | ns of the Policy | 6 |
| 3. Job | Roles and Responsibilities | 6 |
| 4. Pay | Assessment and Pay Review | 7 |
| 5. Rec | cruitment | 7 |
| 6. Tea | iching Staff Pay | 8 |
| 6.1 | General | 8 |
| 6.2 | Chief Executive Officer, Executive Headteacher and Headteacher | 8 |
| 6.3 | Other Leadership Posts | 10 |
| 6.4 | Leading Practitioners | 11 |
| 6.5 | Main Scale and Upper Pay Range Teacher | 12 |
| 6.6 | Application to move onto the Upper Pay Scale | 13 |
| 6.7 | Unqualified Teachers | 14 |
| 7. Ten | nporary Teachers | 15 |
| 8. Par | t-Time Teachers | 15 |
| 9. Allo | owances | 16 |
| 9.1 | Teaching and Learning Responsibility Payments (TLRs) | 16 |
| 9.2 | Special Educational Needs (SEN) | 17 |
| 9.3 | Acting Allowances | 17 |
| 9.4 | Recruitment and Retention | 18 |
| 9.5 | Out of School Learning Activities | 18 |
| 9.6 | Continuing Professional Development | 18 |
| 9.7 | Initial Teacher Training (ITT) | 19 |
| 9.8 | Payment for In Service Teacher Training (INSET) | 19 |
| 10. Sa | llary Sacrifice | 19 |
| 11. Sa | lfeguarding | 20 |
| 12. Ap | ppeals | 20 |
| 13. Su | ıpport Staff Pay | 20 |
| 13.1 | Conditions of Service | 20 |
| 13.2 | Pay Scales | 20 |
| 13.3 | Job Descriptions | 21 |



| 13.4 Starting Salaries | 21 |
|-------------------------------------------------------------|----|
| 13.5 Incremental Progression | 22 |
| 13.6 Deductions from Pay | 22 |
| 13.7 Acting Up Allowances and Additional Responsibilities | 22 |
| 13.8 Other Additional Payments | 22 |
| 13.9 Safeguarding | 23 |
| 13.10 Salary Sacrifice | 23 |
| 13.11 Appeals | 23 |
| Appendix 1 – Terms of Reference of the Pay Review Committee | 24 |
| Appendix 2 – Teacher Pay Scales | 26 |
| Appendix 3 – Leadership Pay Scales | 28 |
| Appendix 4 – Pay Appeals Procedure | |
| Appendix 5 – Career Level Descriptors – Teachers | |
| Appendix 6 – Career Level Descriptors – Leadership | |
| | |



1. Introduction

- 1.1 The Trust has adopted the policy set out in this document to provide a clear framework for the management of pay and grading issues for all staff employed across the Trust.
- 1.2 The Trust is committed to taking decisions in accordance with the "key principles of public life": objectivity, openness and accountability. It recognises the requirement for a fair and transparent policy to determine the pay and grading for all staff employed across the Trust, which takes account of the conditions of service under which staff are employed and relevant statutory requirements.
- 1.3 The Trust recognises its responsibilities under relevant legislation including the Equality Act 2010, the Employment Relations Act 1999, the Part–time Workers (Prevention of Less Favourable Treatment) Regulations 2000, the Fixed-Term Employees (Prevention of Less Favourable Treatment) Regulations 2002, and will ensure that all pay related decisions are taken equitably and fairly in compliance with statutory requirements.
- 1.4 This policy is based on a whole Trust approach to pay issues. Pay decisions will take account of the resources available to the school and the shared services team. Within individual schools, the school staffing structure will support the school improvement plan. The Trust will exercise its discretionary powers using fair, transparent and objective criteria in order to secure a consistent approach in pay decisions.
- 1.5 The procedures set out in this policy seek to ensure that pay is dealt with in a fair, equitable and transparent way.
- 1.6 This policy has been agreed by the Board of Directors of Bishop Hogarth Catholic Education Trust following consultation with the recognised trade unions. Any subsequent changes will also be subject to further consultation before amendment by the committee. The Pay Review Committee will have full authority to take decisions on behalf of the Trust on pay matters as defined in this policy. The remit for this Committee is attached as Appendix 1.
- 1.7 Staffing structures of all Trust schools are available from each school office. The staffing structure for the Shared Services Team is available from your line manager, should you fall within this team. Any subsequent changes to the staffing structure will be subject to consultation.



2. Aims of the Policy

- 2.1 The Trust aims to use the Pay Policy to:
 - Maintain and improve the quality of teaching and learning across the Trust;
 - Support school improvement plans;
 - Underpin the Trust Appraisal policies;
 - Ensure that all staff are valued and appropriately rewarded for their work contribution;
 - Ensure staff are well motivated, supported by positive recruitment and retention policies and staff development;
 - Demonstrate that decisions on pay are fair and equitable and recognise the principle of equal pay for like work and work of equal value;
 - Provide flexibility to recognise individual staff performance linked to pay decisions;
 - To promote and support the Catholic ethos and identity of the Trust and individual schools, and undertaken not to do anything contrary to the interests of the Catholic ethos.
- 2.2 The Trust will also consider advice issued by the Department for Education, recognised trade unions and other national bodies as appropriate, along with relevant statutory legislation.

3. Job Roles and Responsibilities

- 3.1 All members of staff will be provided with a job description outlining the roles and responsibilities of the post. This will also include the pay range and any additional payments or allowances covered by this policy.
- 3.2 Any significant changes to duties and responsibilities of a post will be subject to discussion with the member of staff with a view to reaching agreement. Where there is a significant change in duties and responsibilities of a post a new job description will be issued.
- 3.3 Where a staffing structure needs to be changed, resulting in broader changes to roles and responsibilities, this will be the subject of consultation with staff and the recognised trade unions before any changes are made and with a view to seeking to agree the changes before new job descriptions are issued.



4. Pay Assessment and Pay Review

- 4.1 The Trust will ensure that every teacher's salary is reviewed on an annual basis with effect from 1 September, no later than 31 October.
- 4.2 The Headteacher will be responsible for submitting any recommendations for pay progression, in accordance with the relevant sections of this policy, to the Trust for approval. This includes applications for Teachers to cross the upper pay threshold.
- 4.3 All teachers will be entitled to receive an annual pay statement including details of any salary and financial benefits to which they are entitled, including any salary safeguarding arrangements that may apply.
- 4.4 A review may occur at other times where there has been significant change affecting an individual teacher's pay. A revised written statement will be issued to the teacher in such circumstances, including any salary safeguarding arrangements that may apply within 30 days of the pay determination being made.
- 4.5 The Trust will also ensure an annual review of all support staff salaries by no later than 1 April.

5. Recruitment

Teaching Staff

- 5.1 Advertisements for vacant posts across the trust will be considered by the Executive Leadership team where appropriate to ensure consistency. All posts will be advertised internally or externally, locally or nationally as appropriate.
- 5.2 The advertisement will include the relevant pay range for the post from the pay range determined by the Trust as appropriate for the post and as contained in the relevant section of this pay policy. The advertisement will specify the expected level of skills and experience for appropriate candidates relevant to the post. The advertisement will also include details of any additional payments or allowances applicable to the post.
- 5.3 In respect of a Headteacher post becoming vacant the Trust will agree a broad pay range based on the arrangements set out in paragraph 6.2.1 of this policy. The post may be advertised with an indicative pay range but with flexibility to pay up to the maximum of the agreed broad range for the selected candidate as appropriate.



- 5.4 Where an applicant for a classroom teacher post does not meet the criteria for the level of post advertised within the school pay structure but the post would otherwise prove difficult to fill, the Trust may appoint at a lower level but also consider a recruitment payment in accordance with the policy set out in section 9.4 Any recruitment and retention payment considered in respect of the Head teacher will be included in the calculation of the pay range for the post, in accordance with paragraph 6.2.1 of this policy and will not be made as an additional recruitment and retention payment.
- 5.5 Where the post is on a temporary basis, the advertisement will specify the reason for and duration of the post.
- 5.6 Within the framework of relevant statutory legislation, the advertisement may also include reference to any underrepresentation within the school to encourage applications from any disadvantaged and under-represented groups.

Support Staff

5.7 The arrangements or advertising vacancies for support staff will mirror those for teaching staff. Advertisements will indicate the number of working hours and working weeks and will show the appropriate salary and grade as determined.

6. Teaching Staff Pay

6.1 General

- 6.1.1 Teachers are employed in accordance with the provisions of the School Teachers Pay and Conditions Document (STPCD). In reviewing pay scales in the future the Trust will have regard to any changes to national pay bands contained within the STPCD. The following pay arrangements have been agreed by the Trust, using the flexibilities contained within the STPCD Document.
- 6.1.2 The Trust will apply any pay awards agreed nationally to the pay ranges detailed in this policy.

6.2 Chief Executive Officer, Executive Headteacher and Headteacher

6.2.1 The Trust will assign a seven-point Individual School Range (ISR) based on the school group size and any permanent additional relevant factors as determined within the framework of the School Teachers' Pay and Conditions document. These additional factors will relate to



the school context and challenge, and the wider accountability of the Headteacher, which may also include circumstances where:

- The school is a school causing concern;
- Without such additional payment the Trust considers that the school would have substantial difficulty filling a vacant Headteacher post;
- Without such additional payment the Trust considers the school would have substantial difficulty retaining the existing Headteacher;
- The Headteacher has additional permanent responsibilities and activities due to, or in respect of, the provision of services relating to the raising of education standards to one or more additional schools.
- 6.2.2 The Board of Directors must continue to ensure that their decisions about levels of executive pay follow a robust, evidence-based process and are reflective of the individual's role and responsibilities. The Board of Directors must be prepared to evidence their decision making, as this may be challenged by the DfE.
- 6.2.3 The Board of Directors must ensure its approach to, and levels of, pay and benefits is transparent, proportionate and defensible. The level of pay must represent good value for money and be defensible in relation to the public sector market and ensure that executive pay does not increase at a faster rate of pay than that of teachers, in individual years and over the longer term.
- 6.2.4 Other than in exceptional circumstances, the Individual School Range will not exceed 25% of the maximum of the school group size. The Trust will ensure that other than in exceptional circumstances, there is no overlap of salary ranges between the Headteacher and other leadership posts.
- 6.2.5 In addition, The Trust may consider an additional payment to the Headteacher in respect of temporary additional duties and responsibilities, e.g. where they are providing services to other schools as a consultant leader, school improvement partner, local or national leader of education etc. including where the Headteacher is appointed as a temporary Headteacher of one or more additional schools, not included as a permanent factor in the calculation of the ISR. The additional payment will be time limited and will not exceed 25% of the salary agreed under paragraph 6.2.1 or 25% of the maximum of the school group size, whichever is the lower.
- 6.2.6 In wholly exceptional circumstances the Trust may consider a payment in excess of 25%. In such circumstances the Trust will seek external independent advice.
- 6.2.7 The Trust may also award an additional payment, outside the restrictions of the above paragraphs, and which will not be included in the calculation of the ISR, in respect of Housing or relocation costs.



- 6.2.8 The Trust will calculate the Headteacher group size at the start of each academic year and determine the appropriate Individual School Range for the year. The Trust will determine the group size for the school in accordance with the provisions of the School Teachers' Pay and Conditions Document.
- 6.2.9 In setting the ISR the Trust will have regard to the indicative salary points for the leadership range contained within the relevant School Teacher's' Pay and Conditions Document.
- 6.2.10 On appointment the salary of the Headteacher will be within the agreed Individual School Range on one of the first 4 points according to the experience of the successful candidate, matched against the Career Level Descriptors for Leadership.
- 6.2.11 The Trust may award one increment for sustained high quality performance against the Career Level Descriptors for Leadership.
- 6.2.12 Where performance has not been of a sustained high quality the Trust should address this through the Appraisal Policy, and possibly the Capability Policy and Procedure. The pay review for the head teacher will be completed by 31 December.
- 6.2.13 The Trust will ensure that reasons for setting the ISR at a given level are recorded and that the process for the determination of the Headteacher's salary is fair and transparent.

6.3 Other Leadership Posts

- 6.3.1 The Trust will determine a 5 or 7 point pay range for all other leadership posts from within the indicative pay points for the leadership scale contained in the School Teachers' Pay and Conditions Document.
- 6.3.2 The relevant leadership range will be established and will take account of the leadership skills level descriptors set out in Appendix 3 of this Policy. The range for individual posts will be determined according to the duties and responsibilities of the post and may vary between posts. In the absence of the Headteacher, a post with a designated deputy role will be appropriately remunerated above the range for other leadership posts.
- 6.3.3 Other than in exceptional circumstances, the Trust will ensure that there is no overlap of pay points between the Headteacher and any other leadership post.
- 6.3.4 On appointment of a teacher paid on the leadership scale they will be appointed according to experience at any point below the maximum of the range matched against the leadership skills descriptors.
- 6.3.5 The pay range for teachers paid on the leadership spine will be reviewed 1 September each year or at any time during the year where there is a significant permanent change in the



duties and responsibilities of the post, or where it is necessary to consider a retention payment for a member of staff on the leadership spine.

- 6.3.6 Progression on the pay range for a member of staff paid on the leadership scale will be subject to a review of their performance set against the annual appraisal review and the leadership skills level descriptors.
- 6.3.7 The Trust may award one increment for sustained high quality performance against the criteria set out in paragraph 6.3.6 above or two or more increments where performance has been exceptional against the criteria set out in paragraph 6.3.6.
- 6.3.8 Where performance has not been of a sustained high quality the Trust will address this through the Appraisal Policy and possibly the Capability Policy and Procedure. The pay review will be completed by 31 October.
- 6.3.9 The Trust will ensure that the reasons for setting the pay range at a given level are recorded and that the process for the determination of all leadership posts is fair and transparent.

6.4 Leading Practitioners

- 6.4.1 The Trust may also establish other teaching posts paid above the Upper Pay Spine. These posts will carry responsibility for modelling and leading the improvement of teaching skills.
- 6.4.2 Additional duties will be set out in the job description of the Leading Practitioner and will include:
 - A leadership role in developing, implementing and evaluating policies and practices in the Trust that contribute to school/trust improvement.
 - The improvement of teaching schools, within school and within the wider community if appropriate, which impacts significantly on pupil achievement and outcomes.
 - Improving the effectiveness of staff and colleagues.
- 6.4.3 Such posts may be established for teachers whose primary purpose is the modelling and leading improvement of teaching skills, where those duties fall outside the criteria for the TLR payment structure.
- 6.4.4 The pay range for these posts will be within the minimum and maximum of the range for Leading Practitioners (as attached in Appendix 2) contained within the School Teachers' Pay and Conditions Document, and will be determined by the role and range of responsibility of each post, which may vary across the school.
- 6.4.5 Each post will have a pay range compromising 5 pay points.



- 6.4.6 The starting salary for an appointment to a post on the Leading Practitioner pay range will be determined by the Trust and take account of the teacher's skills and experience.
- 6.4.7 The Trust may decide to award one increment for sustained high quality performance or more increments where performance has been exceptional. The pay review will be completed by 31 October.

6.5 Main Scale and Upper Pay Range Teacher

- 6.5.1 The Trust will establish posts paid in accordance with the minimum and maximum points for such posts as determined by the School Teachers' Pay and Conditions Document.
- 6.5.2 The Trust has established a pay structure for these posts (as attached in Appendix 2).
- 6.5.3 The Trust has agreed Career Level Descriptors for each band (as attached in Appendix 5). The pay review will normally be completed by 31 October.
- 6.5.4 The Trust has determined that normally progression within a band will be by annual increments. However, where a teacher's performance has been of a sustained high quality, exceeding school expectations at that level, the Trust may award accelerated progression (of up to two increments) within the band. Progression to the next band will be subject to the criteria for the higher band being met as set out in the previous paragraphs of this section of the policy.
- 6.5.5 The Trust has determined that, other than in exceptional circumstances, a teacher would not move to the Upper Pay Scale (UPS) unless they are able to demonstrate:
 - A minimum of 4 years experience; and
 - Include a period of at least one year of a sustained level of performance working at the higher level of performance prior to applying to move to the Upper Pay Scale.
- 6.5.6 The Trust has determined that a teacher appointed to M1 M3 other than in exceptional circumstances, be expected to have progressed to the M4 M6 within 3 years of taking up their post. In circumstances where a teacher's performance is not at that level this will be addressed through the Appraisal Policy.
- 6.5.7 As part of their annual appraisal meeting at the start of the appraisal cycle, a teacher may request to be considered for accelerated pay progression either within the pay band or to the next pay band at the end of that review cycle. This will be subject to review of performance against the skills level descriptors and may require additional or more challenging objectives to be set for the appraisal period as set out in the Appraisal Policy.
- 6.5.8 A newly appointed teacher will be appointed at a point to take account of a teacher's previous salary and/or relevant experience as determined by the Headteacher.



6.5.9 A teacher transferring roles internally within the Trust will continue to be paid the same salary as paid in the previous role.

6.6 Application to move onto the Upper Pay Scale

- 6.6.1 Any qualified teacher may apply to be paid on the upper pay range. It is the responsibility of the teacher to decide whether or not they wish to apply. Applications should be by letter to the Headteacher by 30th September.
- 6.6.2 The Trust will consider applications from a teacher during the Summer term for progression at the start of the Autumn term. A teacher may submit one application in any academic year.
- 6.6.3 If a teacher is simultaneously employed at other school(s) they may submit separate applications if they wish to apply to be paid on the upper pay range in that school or schools. This school will not be bound by any pay decision made by another school.
- 6.6.4 For an application to be successful the teacher will need to demonstrate that they meet all the teacher standards and the Career Level Descriptors agreed by the Trust for teachers on the upper pay scale. The teacher will also need to demonstrate that they have been working at that level for a significant period of at least one year prior to the submission of the application and show evidence through recent appraisal statements of sustained skills development.
- 6.6.5 As defined in the School Teachers' Pay and Conditions Document, a teacher being considered for a move onto the Upper Pay Scale must therefore be able to demonstrate:
 - The teacher is highly competent in all elements of the relevant standards; and
 - The teachers achievements and contribution to the school are substantial and sustained.

6.6.6 For the purposes of this Pay Policy:

- 'Highly competent' included performance which demonstrates that all aspects of teaching over time are at least good and many aspects are outstanding, including evidence to show that the teacher can provide coaching and mentoring to other teachers, model effective teaching practice and show other teachers how to make a wider contribution to the work of the school which supports them to develop their teaching practice and meet the relevant standards;
- 'Substantial' means of significant importance and value to the school, being a role
 model for teaching and learning and making a significant contribution to raising pupil
 progress and outcomes both in their own classroom and across the school;
- 'Sustained' means continuously over a period of 2 terms showing teaching practice which has grown over that period and is now consistently good to outstanding.



- 6.6.7 Where a teacher has been on maternity leave or long-term sick leave, adjustments may be made to take account of special circumstances. This may include evidence of skills and performance over a different period but in any case, the exact adjustments will be made on a case-by-case basis, depending on the circumstances of the individual teacher and the school.
- 6.6.8 An application for progression to the upper pay scale will be assessed by the Headteacher and a decision notified to the teacher in writing within 20 working days.
- 6.6.9 If successful the teacher will receive confirmation that their application has been successful and that they will move to the upper pay scale with effect from 1 September following the date of submission of the application. The decision will be made in the pay review committee meeting in the Autumn term and back dated to 1 September.
- 6.6.10 If unsuccessful the teacher will be provided with feedback by the Headteacher or Deputy Headteacher.
- 6.6.11 Any appeal against the decision, which should be submitted within 10 working days, will be considered in line with the Pay Appeals Procedure set out in Appendix 4.
- 6.6.12 Employees on the upper pay range, will move to the next point every 2 years.

6.7 Unqualified Teachers

- 6.7.1 The Trust will appoint unqualified teachers to a salary within the range set out in the School Teachers Pay and Conditions Document.
- 6.7.2 The Trust has determined that this should be a 6-point scale attached in Appendix 2.
- 6.7.3 Points UQ5 and UQ6 overlap with M1 M2 on the Main Pay Scale and therefore the Trust will take account of the Career Level Descriptors for those teachers in setting the relevant expectations for an unqualified teacher paid at this level.
- 6.7.4 The Trust may decide to award one increment for sustained high quality performance or more increments where performance has been exceptional. Where a teacher's performance is not at the required level this will be addressed through the Appraisal Policy.
- 6.7.5 The pay review will be completed by 31 October.
- 6.7.6 Where an unqualified teacher obtains qualified teacher status whilst employed by the school, they will transfer to the relevant pay band for qualified teachers at a salary at least equivalent, or higher than, the salary they were being paid as an unqualified teacher.



- 6.7.7 The Trust may pay additional allowances to an unqualified teacher where, the teacher has either:
 - Taken on sustained additional responsibility which is focused on teaching and learning and requires the exercise of a teacher's professional skill and judgement; or
 - Gained qualifications or experience which bring added value to the role being undertaken.
- 6.7.8 An unqualified teacher will not be awarded any Teaching and Learning Responsibility payment in accordance with the School Teachers' Pay and Conditions Document.

7. Temporary Teachers

- 7.1 Teachers employed on a short notice or supply basis will have their pay determined in line with the arrangements outlined in this policy for other teachers. Teachers paid on a daily basis will have their salary assessed as an annual amount, divided by 195. For temporary teachers on short notice this will be multiplied by the number of days to be worked.
- 7.2 Teachers who work less than a full day will be paid in line with the School Teachers' Pay and Conditions Document.
- 7.3 A short notice teacher who is employed by the school throughout a consecutive period of 12 months will not be paid any more in respect of that period than they would have if they had been in regular employment throughout the period.

8. Part-Time Teachers

- 8.1 The Trust will ensure that part time teachers' pay and working time will be dealt with in accordance with the School Teachers' Pay and Conditions Document. Pay scales and pay progression will be as detailed earlier in this policy.
- 8.2 Part time teachers will be entitled to be paid for their contractual hours pro rata to a full time teacher and will also be entitled to PPA time, other non-contact time and directed time allocated on a pro rata basis.



9. Allowances

9.1 Teaching and Learning Responsibility Payments (TLRs)

- 9.1.1 TLR payments will be awarded to the holders of the posts indicated within the staffing structure.
- 9.1.2 TLR payments will be awarded to a teacher on the main scale or upper pay scale where a teacher is required to undertake a sustained additional responsibility within the staffing structure for ensuring the continued delivery of high quality teaching and learning for which they are accountable. i.e. where a post:
 - · Is focused on teaching and learning; or
 - Requires the exercise of a teacher's professional skills and judgement; or
 - Requires the teacher to lead, manage and develop a subject or curriculum area; or
 - To lead and manage pupil development across the curriculum;
 - Has an impact on the educational progress of pupils other than the teacher's assigned classes or groups of pupils; or
 - Involves leading, developing and enhancing the teaching practice of other staff.
- 9.1.3 The Trust will award TLR payments within the range prescribed in the School Teacher's Pay and Conditions Document. The Trust has determined that TLR payments will be as attached in Appendix 2. TLR1 involves a significant line management responsibility in addition to that outlined above.
- 9.1.4 A TLR payment will not be awarded in respect of teaching duties more appropriately recognised under section 9.2 of this policy in respect of Special Educational Needs.
- 9.1.5 The Trust may award a temporary TLR (TLR3) (as attached in Appendix 2) to a post on the main scale or upper pay range as detailed in paragraph 6.5.2 requiring additional duties for a clearly time limited school improvement project, one-off externally driven responsibilities, or where teachers are undertaking planning, preparation, coordination of, or delivery of tutoring to provide catch up support to pupils, and where that tutoring work is taking place outside of normal directed hours but during the school day.
- 9.1.6 The value of any temporary TLR3 will be determined within the above range on an individual basis according to complexity and level of responsibility of the role.



- 9.1.7 The duration of such temporary TLR3 payments would normally not exceed 1 year after which time they will be reviewed and may be extended if appropriate.
- 9.1.8 There will be no safeguarding of any temporary TLR3 payments.
- 9.1.9 Although a teacher cannot hold a TLR1 or a TLR2 concurrently, a teacher in receipt of either a TLR1 or TLR2 may also hold a concurrent TLR3.
- 9.1.10 A Teacher will not be awarded consecutive TLR3s for the same responsibility unless that responsibility relates to tutoring, as set out above.

9.2 Special Educational Needs (SEN)

- 9.2.1 The Trust will award a Special Educational Needs Allowance to a classroom teacher in the following circumstances:
 - In any SEN post that requires a mandatory SEN qualification;
 - Who teaches pupils in one or more designated special classes or units in the school;
 - In any non-designated setting (including any pupil referral unit) that is analogous to a designated special class or unit where the post:
 - Involves a substantial element of working directly with children with special educational needs;
 - Requires the exercise of a teacher's professional skills and judgement in the teaching of children with special education needs;
 - Has a greater level of involvement in the teaching of children with special educational needs than is the normal requirement of teachers throughout the school or unit within the school.

9.3 Acting Allowances

9.3.1 Teachers who cover all of the duties associated with a post of a higher grade or allowance than their own for a period of at least 4 weeks will be considered for payment of an acting allowance. This will normally be the difference between the teacher's substantive salary and the appropriate point on the pay range of the higher level post and will cover the whole period of acting up during which the teacher will be expected to undertake the full range of duties and responsibilities of the post.



9.4 Recruitment and Retention

- 9.4.1 The Trust may, on the advice of the Headteacher, consider the award of recruitment and retention payment where there is clearly demonstrated evidence that such a payment is:
 - Required to attract suitable candidates for a post which it has been or it is considered difficult to fill; or
 - Required to retain the skills and expertise of a teacher, particularly in a specialist area or where it is considered that the subsequent vacancy would be difficult to fill; or
 - To recognise a teacher's performance which exceeds expectations and which is not recognised through accelerated salary progression in other sections in this policy.
- 9.4.2 The value of any recruitment or retention payment will be determined according to the circumstances of each case but will take into account salary relativities across the school structure and known staffing changes in the future.
- 9.4.3 The duration of the payment will be determined according to the circumstances of the payment. Initially this may be for a period of 3 years but will be subject to annual review which may extend the period if appropriate.
- 9.4.4 Other than in respect of re-location expenses, the Headteacher will not be entitled to a separate recruitment and retention payment. Remuneration in respect of any recruitment and retention payment will be reflected in the Individual School Range for the Headteacher's salary.

9.5 Out of School Learning Activities

- 9.5.1 Teachers who undertake agreed voluntary learning activities outside the normal school day, e.g. School-led tutoring outside of the school day, and whose salary range does not take account of such activity may be entitled to an additional payment. The Trust advised by the Headteacher, will consider each case individually before the activity takes place.
- 9.5.2 The rate of payment will be determined according to circumstances and will be paid in line with the School Teachers' Pay and Conditions Document.

9.6 Continuing Professional Development

9.6.1 The Trust, advised by the Headteacher, may consider in advance awarding additional payments to teachers in respect of continuing professional development undertaken outside



of the school day. The Trust will consider each case on an individual basis. Where approved additional payments will be calculated based on the School Teachers' Pay and Conditions Document.

9.7 Initial Teacher Training (ITT)

- 9.7.1 The Trust may award an additional payment for work undertaken on a voluntary basis relating to the provision of initial teacher training (ITT), where this is provided as part of the normal activity of the school. This may include:
 - Acting as a professional mentor
 - Tutorials or seminars
- 9.7.2 Payment for these activities, where agreed in advance, will be equivalent to a relevant TLR payment.
- 9.7.3 The Trust will not award additional payments in respect of School Centred ITT (SCITT) where the school takes the lead in providing ITT courses including planning and preparing materials for an ITT course and taking responsibility for the well-being and tuition of ITT students. Such duties may be considered under a separate non-teaching contract.

9.8 Payment for In Service Teacher Training (INSET)

9.8.1 The Trust may consider a payment to teaching staff who undertake voluntary INSET at weekends or during school closure periods, where it can be demonstrated that the school has made significant savings by avoiding the need for supply cover.

10. Salary Sacrifice

- 10.1 The Trust will support HM Revenue and Customs (HMRC) approved salary sacrifice arrangements for teachers.
- 10.2 Participation in any salary sacrifice scheme arrangement will have no effect upon the determination of any safeguarded sum to which the teacher may be entitled.



11. Safeguarding

11.1 The Trust will apply the salary safeguarding provisions of the School Teachers Pay and Conditions Document.

12. Appeals

- 12.1 A member of staff may seek a review of any determination in relation to their pay or any decision taken by the Trust (or committee or individual acting with delegated authority) that affects the pay of the member of staff.
- 12.2 The Trust has agreed to consider appeals on the below grounds. That the committee making the decision:
 - Incorrectly applied any provision of the School Teachers Pay and Conditions Document or other statutory provision;
 - Incorrectly applied the Trust's pay policy;
 - Failed to have proper regard for statutory guidance;
 - Failed to take proper account of relevant evidence;
 - Took account of irrelevant or inaccurate evidence;
 - Was biased;
 - Otherwise unlawfully discriminated against the teacher.
- 12.3 The procedure for considering appeals is set out in Appendix 4 of this policy.

13. Support Staff Pay

13.1 Conditions of Service

13.1.1 The pay and conditions of service for support staff employed in the Trust are in accordance with the National Joint Council for Local Government Services and those agreed locally and applied by the Trust in accordance with TUPE regulations.

13.2 Pay Scales

13.2.1 The pay scales adopted by the Trust for support staff employed across the Trust are in accordance with 13.1.1.



- 13.2.2 NJC pay scales are from SCP 2 to SCP 43.
- 13.2.3 BHCET continues the scale up to point 59 for their own use. SCP 44 to SCP 59 do not form part of the NJC pay scales, however the national pay award for these additional points will be considered at the same time, reflecting the national pay decisions.
- 13.2.4 The Board of Directors have agreed to use generic profiles for all support staff and will ensure any decisions with regard to pay and grading are made after taking into consideration the appropriate pay levels for the relevant profile. Any post which is identified outside of the generic profile will be evaluated for the purposes of pay determination in accordance with good practice in job evaluation.
- 13.2.5 The Trust will apply any pay awards agreed both nationally and locally.

13.3 Job Descriptions

- 13.3.1 All members of support staff will receive a copy of their job description which will be the basis of job evaluation for the post. Any significant changes to job descriptions may require a re-evaluation of the post.
- 13.3.2 Where the Trust, on the advice of the Line Manager, considers that the duties and responsibilities of an individual member of support staff have evolved to a higher (or lower) level, this will be considered as part of the annual review process and, if necessary result in the staffing structure and job description being amended and the salary of the post reevaluated. The member of staff may also request a re-evaluation where they can demonstrate that a significant change to duties and responsibilities has occurred.

13.4 Starting Salaries

13.4.1 The Trust will normally appoint to the minimum of the grade, unless the individual member of staff was previously paid under the same conditions of service at a higher salary, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the grade. Exceptionally the Trust may also consider appointing above the minimum of the grade where previous experience and/or qualifications or previous salary justify doing so, within the overall grade of the post.



13.5 Incremental Progression

13.5.1 Incremental progression will take place on 1 April each year, except where a member of staff starts between or begins a new role between 1 October and 31 March in which case incremental progression will occur at the 6-month anniversary of the start date of the new post and then on 1 April in subsequent years.

13.6 Deductions from Pay

13.6.1 In a case where a member of staff has been paid for work which they have not undertaken e.g. uncertified sickness absence or unapproved leave of absence, the Trust may recover the amount from the member of staff. The member of staff will have the right of appeal through the pay appeals procedure if they are unhappy with the decision.

13.7 Acting Up Allowances and Additional Responsibilities

- 13.7.1 Where a member of staff covers the full range of duties of a higher graded post, for a period of 4 weeks or more the Trust will pay that member of staff on the appropriate point on the higher scale (normally the minimum) for the period of acting up.
- 13.7.2 Where a member of staff is covering some, but not all of the duties of the higher graded post, the Trust will consider an honorarium payment, calculated on the difference in salary between the substantive and higher graded post and taking account of the proportion of higher graded work undertaken. In exceptional circumstances the Trust may wish to recognise this additional work through the award of an additional increment within the pay band.
- 13.7.3 Where a member of staff is required to meet a short term excessive workload, to undertake essential tasks within a defined timescale, the line manager may give prior approval to the member of staff to work additional hours at their normal hourly rate or to be paid at agreed overtime rates where the weekly hours worked exceed the standard hours for a relevant full time member of support staff.

13.8 Other Additional Payments

13.8.1 The Trust will consider other additional payments for support staff in accordance with the arrangements set out earlier in this document for teaching staff, where these are relevant and appropriate to support staff.



13.9 Salary Safeguarding

13.9.1 The arrangements for the safeguarding of salaries for support staff will be determined according to the circumstances of the case in accordance with the terms and conditions of the employee of the Trust.

13.10 Salary Sacrifice

13.10.1 The Trust will apply the same arrangements as for teaching staff.

13.11 Appeals

13.11.1 The arrangements for support staff wishing to appeal pay decisions as outlined for teaching staff but subject to the relevant conditions of service for support staff as detailed in section 13.1.1 and will follow the procedure outlined in Appendix 4.



Appendix 1 – Terms of Reference of the Pay Review Committee

Purpose:

The Pay Review Committee will deal with all pay and performance matters relating to staff including the Chief Executive and Headteachers in accordance with the approved Pay Policy.

To make appropriate comments and recommendations on such matters to the Board of Directors on a regular basis. Major issues will be referred to the Board of Directors for ratification.

Frequency of Meetings:

There should be a minimum of two meetings across each academic year.

Membership and Quorum:

At least three Directors shall be a member of the committee none of whom shall be employees of the Trust.

The Chair of the committee will be elected by the committee on an annual basis at the first meeting in the autumn term. In the absence of the Chair, the committee will elect a temporary replacement from among the Directors present at the committee meeting.

The clerk of the committee is appointed by the committee.

The quorum is two Directors who are members of the committee (or where greater any one third of the Directors holding office at the date of the meeting).

The Chief Executive may attend all proceedings of the Pay Review Committee for the purpose of providing information and advice (except where any item under discussion is in respect of their own salary, where they will attend for the purposes of making their own case).

Meetings:

The clerk of the committee will circulate an agenda for each meeting and papers at least 7 days before the committee meeting

Attendance at each committee meeting, issues discussed and recommendations for decisions will be recorded. The written record will be included on the agenda and papers of the next meeting of the Board of Directors.



Only Directors who are members of the committee may vote at committee meetings. Where necessary, the elected Chair of the committee may have a second or casting vote.

In the event of a need to make genuinely urgent decisions between meetings on matters falling within the remit of the committee, the Chair of the Directors, in consultation with the Chief Executive Officer and Chair of the committee, will take appropriate action on behalf of the committee.

Terms of Reference:

To determine the salary of each staff taking account of any recommendations made by the Headteacher/Appraiser/Line Manager in accordance with approved the Pay Policy;

To determine appropriate salary ranges for teachers and leadership posts by 31 October each year as set out in the approved Pay Policy;

To annually review/realign the Individual School Range in respect of leadership pay;

To undertake the performance management process in respect of the Chief Executive;

To determine and recommend to the Board of Directors the salary of the Chief Executive and Headteachers in accordance with the approved Pay Policy;

To recommend the appropriate Individual School Range (ISR) within which the Headteacher's salary should fall and any discretionary payments to the Trust for ratification;

To ensure that reasons for setting the ISR at a given level are recorded and that the process for the determination of the Headteacher salary is fair and transparent.

On the advice of the Chief Executive, to consider the award of additional allowances to staff including:

- TLRs
- SEN
- Acting up
- Out of School learning activities
- Continuing Professional Development
- Voluntary work undertaken on Initial Teacher Training
- Voluntary INSET

To consider, on the advice of the Chief Executive the award of any other payments including, but not limited to, recruitment and retention.



Appendix 2 – Teacher Pay Scales

| Main Pay Scale (MPS) | | |
|----------------------|---------|--|
| M1 | £32,916 | |
| M2 | £34,823 | |
| M3 | £37,101 | |
| M4 | £39,556 | |
| M5 | £42,057 | |
| M6 | £45,352 | |

| Upper Pay Scale (UPS) | | | |
|-----------------------|---------|--|--|
| UPS1 | £47,472 | | |
| UPS2 | £49,232 | | |
| UPS3 | £51,048 | | |

| Unqualified Teacher Scale | | | |
|---------------------------|---------|--|--|
| UQ1 | £22,601 | | |
| UQ2 | £25,193 | | |
| UQ3 | £27,785 | | |
| UQ4 | £30,071 | | |
| UQ5 | £32,667 | | |
| UQ6 | £35,259 | | |

| Pay Range for Leading Practitioners | | | |
|-------------------------------------|---------|--|--|
| Minimum | £52,026 | | |
| Maximum | £79,092 | | |
| 1 | £52,026 | | |
| 2 | £53,332 | | |
| 3 | £54,663 | | |
| 4 | £56,022 | | |
| 5 | £57,418 | | |
| 6 | £58,857 | | |
| 7 | £60,443 | | |
| 8 | £61,836 | | |
| 9 | £63,381 | | |
| 10 | £65,010 | | |
| 11 | £66,695 | | |
| 12 | £68,233 | | |
| 13 | £69,937 | | |
| 14 | £71,682 | | |
| 15 | £73,465 | | |
| 16 | £75,419 | | |
| 17 | £77,150 | | |
| 18 | £79,092 | | |



| TLR Payment | | | | |
|-------------|---------|--|--|--|
| | TLR1 | | | |
| A | £10,174 | | | |
| В | £12,521 | | | |
| С | £14,871 | | | |
| D | £17,216 | | | |
| | TLR2 | | | |
| Α | £3,527 | | | |
| В | £5,873 | | | |
| С | £8,611 | | | |
| TLR3 | | | | |
| Min | £702 | | | |
| Max | £3,478 | | | |



Appendix 3 – Leadership Pay Scales

| £51,773 £143,796 |
|---------------------|
| £142.706 |
| 1145,796 |
| £51,773 |
| £53,069 |
| £54,394 |
| £55,747 |
| £57,137 |
| £58,569 |
| £60,145 |
| £61,534 |
| £63,070 |
| £64,691 |
| £66,368 |
| £67,898 |
| £69,596 |
| £71,330 |
| £73,105 |
| £75,049 |
| £76,772 |
| £78,702 |
| £80,655 |
| £82,654 |
| £84,699 |
| £86,803 |
| f88,951 |
| f91,158 |
| f93,424 |
| £95,735 |
| £98,106 |
| £100,540 |
| £103,030 |
| £105,595 |
| £108,202 |
| £110,892 |
| £113,646 |
| £116,456 |
| £119,350 |
| £122,306 |
| f125,345 |
| £128,447 |
| f131,578 |
| £134,860 |
| f138,230 |
| £141,693 |
| £143,796 |
| |



Appendix 4 - Pay Appeals Procedure

Stage 1 - Informal

- 1.1 If following receipt of the written confirmation of the pay determination and where appropriate the basis upon which the decision was made, the member of staff is not satisfied, they should seek to resolve this by discussing the matter informally with the decision maker within 10 working days of the decision.
- 1.2 Where this is not possible, or where the member of staff continues to be dissatisfied with the decision they may follow the formal Stage 2 Appeal process.

Stage 2 - Formal

- 2.1 The member of staff should submit a written appeal, setting out the grounds and the detail upon which the pay decision is appealed. This should be sent to the person or committee who made the determination, within 10 working days of the notification of the decision being appealed against, or the outcome of the informal discussion.
- 2.2 The person or committee who made the determination will arrange a hearing, within 10 working days of receipt of the written appeal, at which they will consider the appeal and give the staff member an opportunity to make representations in person and / or be accompanied by a colleague or trade union representative.
- 2.3 Following the hearing the member of staff will be informed in writing of the decision and the right of appeal. Any appeal must be submitted within 5 working days from receipt of written confirmation of the decision.
- 2.4 Any further appeal will be heard by a panel of 3 Directors who were not involved in the original determination. The appeal will normally be heard within 20 working days of the receipt of the written notification of appeal. The staff member will be given an opportunity to make representations in person and / or be accompanied by a colleague or trade union representative.
- 2.5 The decision of the appeal panel will be given in writing within 5 working days and where the appeal has been rejected this will include a note of the evidence considered and the reasons for the decision.
- 2.6 The decision of the panel will be final. There will be no further right of appeal.



Appendix 5 – Career Level Descriptors – Teachers

| Professional Area | M1 – M3 | M4 – M6 | UPS1 – UPS3 |
|------------------------|-------------------------|----------------------------------------|----------------------------|
| Level of support for | With support and | Independently and | Significant support of |
| Teacher | mentoring | starting to support | others |
| | Focus on own class | others | Focus on whole school |
| | | Focus on year group | |
| | | and department | |
| Professional practice | Many, but not all, | All aspects of | Many aspects of teaching |
| | aspects of teaching | teaching over time | over time are outstanding |
| | over time are good | are good | |
| Professional outcomes | With appropriate | Most pupils progress | Significant numbers of |
| | additional support, | in line with school | pupils exceed school |
| | most pupils progress in | expectations without | expectations |
| | line with school | additional support | |
| | expectations | | |
| Professional | Positive working | These working | Working relationships with |
| relationships | relationships | relationships result in | colleagues are |
| | established with | good progress by all | characterised by an |
| | pupils, colleagues and | groups of pupils and | enthusiastic commitment |
| | parents | productive sharing of | to helping them overcome |
| | | professional practice | professional challenges |
| | | with others. | |
| Professional | Develops professional | Takes a proactive | Proactively leads the |
| development | practice in line with | role in identifying | professional development |
| | advice from more | areas for professional | of others in a way which |
| | experienced colleagues | development, | leads to improved |
| | | accessing advice and | outcomes for pupils |
| Professional conduct | Meets the standards | adapting practice Meets the standards | Meets the standards for |
| riviessiviidi colluuct | for professional | for professional | professional conduct set |
| | conduct set out in the | conduct set out in | out in the Teachers' |
| | Teachers' Standards | the Teachers' | Standards |
| | Teachers Standards | Standards | Standards |
| | | Standards | |
| | <u> </u> | l | |

Appendix 6 - Career Level Descriptors - Leadership

Assistant Headteacher:

| Professional Area | Leading Colleagues; Building Teams | Managing Personal Professional Development | Acting on Evidence | Developing Teaching and Learning | Handling Account Ability | Managing Resources | Catholic Community |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| | Provides effective overall leadership; may require support in one or two areas while adapting to new role | Developing an understanding of their own development needs and those in their team | Developing an understanding of and implementing procedures and systems that deliver suitable evidence for making appropriate judgements about standards within their area of responsibility | Majority of aspects of teaching and learning over time are outstanding | Developing their ability to hold others to account | Manages resources competently | Preserve and develop the Catholic religious ethos |
| | Adhere and contribute to the vision and values of the school | Take responsibility for, and actively engage in, ongoing professional learning to enhance professional skills and practice | Analyse performance data effectively to identify the necessary intervention | Model best practice to develop others | Be accountable to the Governing Body | Manage financial resources effectively to ensure quality assurance | Model Catholic values in professional relationships with staff and other stakeholders |
| | Lead and manage change across the school | Receive and act on feedback to continually develop | Implement, monitor and evaluate intervention strategies | Monitor and evaluate the quality of teaching and learning | Use data effectively to improve practice | Manage human and physical resources effectively ensuring best | Take lead in liturgical events |

| | professional practice | | | outcomes and value for money | |
|----------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------------------------------|
| Ensure colleage managed have clear understanding schools vision values and ser of direction | personal self- g of reflection against the relevant | Contribute to the design, development and delivery of the curriculum | Monitor the performance of colleagues, challenge underperformance & implement the necessary support strategies to bring about improvement | Assist with selection and appointment of staff | Support staff in engaging with the Catholic ethos |
| Provide constructive feedback to colleagues to their profession development coaching and mentoring | nal | | Respond to feedback from staff, students and parents to ensure effective learning opportunities are provided | | |
| Build, lead and manage collaborative teams who sh professional practice | | | Demonstrates a clear understanding of the principles and practice of quality assurance systems, including self-evaluation and staff appraisal | | |
| Provide suppo actions which address indivi team and scho needs | dual, | | | | |

Deputy Headteacher:

| Professional Area | Leading Colleagues; Building Teams | Managing Personal Professional Development | Acting on Evidence | Developing Teaching and Learning | Handling Account Ability | Managing Resources | Catholic Community |
|-------------------|------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| | Provides good leadership in all areas | Has developed a good understanding of their own development needs and those in their team | Has a good understanding of and skilfully implements procedures and systems that deliver good evidence for making insightful judgements about standards within their area of responsibility | Majority of aspects of teaching and learning over time are outstanding | Successfully holds other leaders to account | Manage a complex range of resources | Lead the development of the Catholic life of the school |
| | Demonstrates strategic thinking and planning that builds, communicates and carries forward a shared vision | Lead professional development of staff | Scrutiny of data to be based on analysis of need | Build a culture of collaboration practice and implement strategies to develop priorities | Contribute to the development of policy | Take account of legislation and national and local agreements in all aspects of resource management | Be aware of the teachings of the Church |
| | Leadership of specific whole school functional area leading to continuous improvement | Distribute management tasks and responsibilities | Support staff in the use of data to plan teaching and learning with a focus on improving outcomes for all learners | Contribute to systems which validate the quality of teaching, learning and assessment | Evaluate performance using clearly defined assessment criteria | Consider the sustainability implications of resourcing decisions | Be aware of the legal setting (Catholic context within the Trust) |

| Review progress | Continually | Share data to | Encourage teams | Assist with | Give priority to |
|------------------|----------------|---------------------|-------------------|----------------|---------------------|
| regularly and | develop own | inform decision | of staff to come | selection and | Catholic |
| effectively to | practice by | making and | together to | appointment of | Applicants in |
| inform future | drawing on | identify priorities | address key areas | staff | accordance with |
| priorities | evidence about | | | | appropriate |
| | effective | | | | legislation |
| | leadership | | | | |
| | learning | | | | |
| Facilitate the | | | Lead curriculum | | Take responsibility |
| development of | | | development | | for successful |
| leadership teams | | | | | preparation for |
| | | | | | Diocesan |
| | | | | | inspection |

Headteacher:

| Professional Area | Leading Colleagues; | Managing Personal | Acting on Evidence | Developing Teaching and | Handling Account Ability | Managing Resources | Catholic Community |
|-------------------|----------------------|----------------------|--------------------|----------------------------|--------------------------|-----------------------|-----------------------|
| | Building Teams | Professional | | Learning | | | - |
| | | Development | | | | | |
| | Provides | Highly skilful | Has an | Be accountable | Developing their | Manages | Models Catholic |
| | leadership which | leadership of staff | outstanding | for teaching | ability to hold | resources highly | leadership in the |
| | is good in all areas | development | understanding of | standards across | others to account | effectively | exercise of |
| | and outstanding in | within their area | and highly | the school, | | | authority |
| | some | of responsibility | effectively | creating | | | |
| | | | implements | opportunities to | | | |
| | | | procedures and | develop identified | | | |
| | | | systems that | priorities | | | |
| | | | deliver excellent | | | | |
| | | | evidence for | | | | |
| | | | making high | | | | |
| | | | quality | | | | |
| | | | judgements about | | | | |
| | | | standards within | | | | |
| | | | their area of | | | | |
| | | | responsibility | | | | |

| Consistently | Lead, manage and | Analysis of needs | Establish and | Accountable for | Ensure legislation | Keep up to date |
|-----------------------|------------------|--------------------|--------------------|-----------------|--------------------|---------------------|
| demonstrate | evaluate | of pupils and | oversee systems | effective | and national and | with all CES |
| strategic thinking | professional | appropriate | which validate the | management of | local agreements | publications and |
| and planning that | development of | translation of | quality of | resources in a | are adhered to at | requirements |
| builds, | staff | educational policy | teaching, learning | defined area of | all levels | |
| communicates | | and frameworks | and assessment | the school | | |
| and carries | | to meet the needs | | | | |
| forward a shared | | of pupils | | | | |
| vision | | ' ' | | | | |
| Leadership of | Lead and manage | Use collated | Lead, manage and | Implement and | Foster collective | Lead and model |
| significant whole | those staff with | evidence to | oversee teams of | monitor policy | responsibility for | Catholic values |
| school functional | leadership | inform decision | staff addressing | documentation | the sustainable, | and ethos |
| area securing | responsibility | making | key areas | | transparent, fair | |
| positive | | _ | | | and effective use | |
| improvement | | | | | of resources | |
| Have impact that | Continually | | Lead, manage and | | Select and appoint | Where |
| can be evaluated | develop own | | evaluate | | staff (other than | appropriate |
| using a range of | practice | | curriculum | | Leadership posts) | appoint and |
| methods | cultivating own | | development and | | | promote Catholic |
| | theoretical and | | design | | | staff to positions |
| | practical | | | | | of responsibility |
| | knowledge | | | | | |
| Strengthen | | | | | | Foster Parish links |
| succession | | | | | | |
| planning by | | | | | | |
| developing staff | | | | | | |
| leadership skills | | | | | | |
| Collaborate with | | | | | | Leads the school |
| other schools/ | | | | | | in worship |
| institutions | | | | | | |
| Be quality assured | | | | | | |
| according to the | | | | | | |
| clear and shared | | | | | | |
| standards | | | | | | |

Chief Executive Officer:

| Leading Strategically | Leading People | Leading Services | Leading Catholic Community |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| Provide strategic leadership and support the Trust Board in the development of strategy for MAT | Motivate and inspire all staff towards the highest achievement and an ethos of continuous improvement | Ensure MAT has financial viability and sustainability holding all school leaders to account. | Leads and develops Catholic values and ethos |
| Support the Chair of Trust in their strategic role for the MAT. | Hold academy leaders to account across all areas of MAT performance | Develop appropriate relationships with all funding agencies | Models Catholic leadership in exercise of authority |
| Create and deliver a shared, corporate vision which motivates and inspires pupils, students, staff, trustees and governors and the whole MAT community | Develop an inclusive culture and ethos of support and development | Ensure appropriate risk management | Models the Mission of the Catholic Trust and Diocese of Hexham & Newcastle. |
| Develop and implement with Trustees appropriate and necessary plans for improving outcomes | Empower and develop senior leaders to recruit, appoint and develop all staff in the MAT | Lead and manage operations through the development, implementation and review of Trust policies | |
| Develop a sustainable growth plan for the MAT ensuring pupils and students do not lose out as the trust grows in size. | | Ensure quality assurance systems drive consistency and improvement in performance | |
| Maintain and develop the Trust's position nationally ensuring its presence on strategic leadership groups and forums | | Oversee the allocation of resources and hold leaders to account to ensure resources and facilities are used efficiently and effectively for the benefit of all pupils and students | |
| | | Ensure most appropriate processes with service providers to ensure economies of scale in the provision of services to MAT | |

Deputy Chief Executive Officer:

| Leading Strategically | Leading People | Leading Services | Leading Catholic Community |
|--------------------------------------------|----------------------------------------|------------------------------------------|----------------------------------------|
| Lead and support the LGB Chairs in | Lead and manage executive leadership | Lead on all aspect of Teaching School | Lead and model Catholic values and |
| their roles | across the MAT | | ethos |
| Support the day to day work of the CEO | Lead, manage and evaluate professional | Provide support to CEO on all aspects of | Models Catholic leadership in exercise |
| | development and impact of | Accounting Officer role | of authority |
| | professional development across the | | |
| | executive leadership team. | | |
| Develop the strategic skills to substitute | Hold to account for actions and | Lead on the effective management of | Models the Mission of the Catholic |
| the CEO when required. | performance the executive leadership | resources across all schools in the MAT | Trust and Diocese of Hexham & |
| | team | encouraging best value and best use of | Newcastle |
| | | resources | |
| Provide strategic leadership and | | Ensure effective implementation of | |
| support to the executive leadership | | policies across MAT. | |
| team of the MAT | | | |
| Deliver a shared, corporate vision which | | | |
| motivates and inspires pupils, students, | | | |
| staff, trustees and governors and the | | | |
| whole MAT community | | | |
| Develop and deliver on plans for | | | |
| improving outcomes for all pupils in the | | | |
| MAT | | | |
| Drive collaboration within the MAT and | | | |
| with all other partners outside of the | | | |
| MAT | | | |