



Disciplinary and Grievance procedure

- **Disciplinary Procedure**
- This procedure is designed to encourage all employees to achieve high standards of conduct and work performance and also aims to provide a fair, effective and consistent method of dealing with disciplinary matters.
- **Please note:**
- **Within this policy and procedure the working days used to explain time limits on meetings and responses relate to that of term time only.**
- **Key Principles**
- Employees are expected to know the standard of conduct of code expected of them.
- Employees will be provided with a management statement of the case prior to any disciplinary meeting and will be allowed to respond to any alleged fault or failing at the meeting.
- An employee is entitled to be accompanied by a trade union representative or work colleague employed by the setting, to a disciplinary meeting and appeal. Other external representatives may not accompany an employee.
- For minor or isolated infringements of rules or expected behavior, the management will give employees informal advice, coaching and counselling as part of their supervisory duties.
- Where an employee's conduct or performance fails to improve as a result of advice, coaching or counselling, or where the offence is more serious, then the disciplinary procedure will be applied.

- A prompt and thorough investigation into the concerns will take place prior to a disciplinary meeting taking place. The employee will be informed that an investigation is taking place as soon as possible. The setting reserves the right to dispense with an investigation interview with the employee (suspected of contravening policies or rules), and to proceed directly to a formal disciplinary meeting.
- The employee must take all reasonable steps to attend the disciplinary meeting and any appeal.
- Except in cases of gross misconduct, no employee will be dismissed for a first offence.

- **Categories of gross misconduct**

Gross misconduct is a category which can include:

- Theft, fraud and deliberate falsification of records, expenses, qualifications and other offences of dishonesty.
- Physical violence.
- Serious bullying or harassment.
- Deliberate damage to property.
- Conviction of a criminal offence relevant to the employee's role.
- Gross negligence.
- Serious insubordination.
- Misuse of the setting's property or name.
- Misuse of electronic communications which defames individuals or brings the organization into disrepute.
- Bringing the organization into serious disrepute.
- Serious incapability whilst on duty brought on by alcohol or illegal drugs.
- Serious negligence which causes or might cause unacceptable loss, damage or injury.

- Serious infringement of health and safety rules.
- Serious failure to comply with policies, procedures and legal requirements that safeguard children.
- Serious breach of the early years setting's and statutory policies.
- Serious breach of confidentiality (subject to the Public Interest (Disclosure) Act 1998).
- Defaming or bad mouthing the setting on social networking sites.
- Serious breaches of the Data Protection Act.
- Bribery and corruption.

This is not an exhaustive list.

- **Steps prior to deciding to take disciplinary action**

- When any incident of misconduct or negligence or poor performance is alleged to have occurred, the pre-school committee or manager (where appropriate) must establish the facts to decide whether there is a need for a disciplinary meeting.
- Where appropriate/possible, signed written statements should be obtained as quickly as possible from the individual(s) concerned and should include where possible, dates, times, details of those present and the issues of concern.

- **Procedure**

- At the earliest opportunity the pre-school manager must inform the employee that an allegation/incident has occurred and that an investigation is to take place.
- If for any reason the employee is on leave from the pre-school, then the manager will decide how the disciplinary/grievance procedure will take place, adhering to employee's circumstances. It is endeavored that the procedure stated within this policy will be followed as closely as possible, however dependent on the nature of

each case, variations may apply. In these cases the employee will be made aware of the managers decisions through written correspondence.

- Following an appropriate investigation, the manager must prepare a written statement or minutes from a committee meeting specific to the case looking at the employee's alleged conduct or characteristics, or of the circumstance which have led to the contemplation of taking disciplinary action.
- The manager must send the statement/minutes and any witness statements to the employee including any other appropriate evidence and, invite her/him to attend a disciplinary meeting to discuss the matter. The employee should also be informed of their right to be accompanied at the meeting. Employees should be given an appropriate amount of notice of the meeting (minimum of 48 hours) in order to prepare their response and to contact any witnesses that he/she wishes to call to the meeting to give evidence.
- A disciplinary meeting must take place before any disciplinary action is taken, (except where the action in question consists of suspension pending a disciplinary meeting). At the meeting, the manager should ensure that the circumstances of the complaint against the employee are fully discussed and that the employee is provided with an opportunity to respond to the management case. The manager will then decide whether or not to issue a disciplinary penalty. The outcome of the disciplinary meeting must be confirmed in writing within 10 working days, to include the right of appeal and to whom to address any appeal letter.
- **Appeal**
- Any employee who feels they have been disciplined unfairly may appeal in writing to Mrs. Hummard. All appeals must be submitted in writing, clearly set out the grounds for appeal, within 7 working days of the date of the disciplinary meeting letter.

- Normally an appeal meeting will be arranged with the employee together with the management within 15 working days of the employee's request.
- A letter detailing the outcome of the appeal should be issued within 10 working days of the appeal meeting.
- **Disciplinary penalties**
- The manager should not issue any disciplinary penalties without a formal meeting.
- There are five disciplinary penalties, which may result from misconduct:
 - Formal verbal warning (first formal warning).
 - Written warning.
 - Final written warning.
 - Dismissal with notice.
 - Summary dismissal.
- The gravity of the offence will determine which disciplinary penalty is issued. All disciplinary penalties must be confirmed in writing.
- **Formal verbal warning**
- Minor breaches of organizational discipline, misconduct or time keeping, or failure to meet performance criteria, may result in a formal verbal warning given by the manager. The manager may give this at a disciplinary meeting with the employee. This warning should be confirmed in writing. If the warning relates to unsatisfactory performance then it should set out:
 - The performance required.
 - The improvement required.
 - The timescale for improvement.

- Any review date.
- Any support that can be offered to assist the employee to improve their performance.
- If the warning relates to conduct then the nature of the misconduct and the change in behavior required should be set out in the warning letter.
- The employee may be accompanied at the meeting by a work colleague or a trade union representative.
- The warning will be placed on the employee's personnel file. After a period of [three months], if no further disciplinary action has been found necessary and the minor breach has been resolved, the warning will expire.
- **Written warnings**
 - If the infringement is regarded as more serious, or the employee's work or conduct are considered unsatisfactory after they have received a formal verbal warning and after a period has elapsed in which the employee has had time to remedy their work or conduct, a disciplinary meeting conducted by the manager will be held.
 - The employee will be informed of the nature of the complaint and such evidence as may exist, and will be given an opportunity to respond. The employee will be told of the decision and given a letter of confirmation within 10 working days of the disciplinary meeting. The written confirmation will state:
 - The date of the disciplinary meeting and those present.
 - The penalty imposed.
 - Details of the misconduct, poor performance or poor time keeping that has occasioned a warning and the performance required or the change in behavior required.

- The timescales for performance improvement, where appropriate.
 - Details of any necessary action to remedy the situation, any period of review, extra training or supervision etc., or the possibility for redeployment/demotion.
 - That any further misconduct etc. will result in a further disciplinary meeting and will normally result in a confirmed final warning, which if unheeded will result in dismissal with appropriate notice.
 - That there is a right of appeal.
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- After a period of six months, if no further disciplinary action has been found necessary and the minor breach has been resolved, the warning will expire.
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- **Final written warning**
 - If the employee's work or conduct fails to improve, or where the infringement is sufficiently serious, the manager will follow the same procedures as for issuing a written warning. If proven, a final warning, which will be in writing, will be given to the employee warning that any further misconduct will result in dismissal with appropriate notice.
 - After a period of [twelve months], if no further disciplinary action has been found necessary and the breach has been resolved, the warning will expire.
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- **Gross misconduct**
 - Employees dismissed with notice will be paid for this notice period. An employee may be dismissed without notice if there has been an act of gross misconduct, or a major breach of duty or conduct that brings the organization into disrepute. The employee will be suspended with pay while the circumstances of the alleged gross misconduct are investigated.
 - A dismissal must be confirmed in writing within 10 working days of the date of the disciplinary interview. As well as covering the points in the 'written warning

section', the letter should also include details of any outstanding money owed to the employee, how and when it will be paid and the final date of employment.

- In certain cases, where a member of staff is dismissed from the organization or internally disciplined because of misconduct relating to a child, we inform the Independent Safeguarding Authority and Ofsted.
- **Suspension**
- Suspension should be used sparingly in circumstances where the manager needs to conduct an investigation prior to a hearing where it is felt that the impact of not suspending the employee during the period would be likely to be more detrimental than suspending them.
- Cases which involve potential gross misconduct will usually result in suspension - particularly when relationships have broken down or where the setting's property or responsibilities to other parties are involved, or where the employee's presence may prejudice the inquiry.
- Suspension should be kept brief and reviewed to ensure that it is not unnecessarily protracted.
- Where a member of staff is suspended because of alleged misconduct relating to a child, we inform Ofsted, referral and assessment team and we may also contact the Police. We may also contact other relevant agencies.
- **Timescales**
- Employees are required to take all reasonable steps to attend the hearing. However, should, for a reasonably unforeseen reason, either the employee, the committee or their companions is unable to attend the meeting, it must be rearranged.

- Should an employee's companion be unable to attend then the employee should make contact within 5 days of the date of the letter to arrange an alternative date that falls within 10 days of the original date provided.
- Time limits may be extended by mutual agreement.
- **Grievances procedure**
- The following procedure should be followed in order to settle all grievances concerning any employee(s) of Downside children's Pre- school.
- **Principles**
- The key objective of the procedure is to allow grievances to be settled quickly, fairly and at the lowest possible level within Downside children's pre- school, whilst allowing employees the opportunity to appeal to a higher level if necessary.
- The procedure covers all internally employed staff in Downside children's Pre- school that have a grievance, not including contracted staff or those working for us off the pre-school premises.
- It covers all matters which may become a source of grievance, excluding:
 - Those concerned with disciplinary action unless the disciplinary action amounts to discrimination or the action was not taken on the grounds of the employee's conduct or capability.
 - Decisions on strategic business issues, which are taken by the manager, but not excluding the operational impact of those decisions.
 - Employees are encouraged to raise concerns verbally with their manager prior to raising a formal grievance.

- Employees are entitled to be accompanied at a grievance meeting and appeal, by a trade union representative or by a work colleague.
- **Procedure**
- Downside children's Pre-school's policy is to encourage free interchange and communication between the manager and the staff they manage. This ensures that questions and problems can be aired and resolved quickly and that grievances are settled informally.
- **Informal procedure**
- If an employee has a complaint about their individual circumstances at work, then they are entitled to raise a grievance. Employees are expected to discuss ordinary day-to-day issues informally with your line manager through supervision meetings or if necessary request a separate meeting. Where this is not possible employees should raise their concerns verbally with the next level of management prior to raising a formal grievance.
- If after seeking to resolve concerns informally employees are not satisfied, then they should write to Mrs Hummard explaining their grievance.
- **Formal procedure**
- Employees must provide in writing, the nature of the alleged grievance and send the written complaint to their immediate manager.
- Where the grievance is against the manager the matter should be raised with a more senior manager i.e. the school head.
- Normally within 5 working days of receiving a grievance, the manager will write to the employee, inviting them to attend a meeting where the alleged grievance can be discussed. The meeting should be scheduled to take place as soon as

reasonably possible, and normally at least 48 hours notice of this meeting should be provided to the employee.

- Employees are required to take all reasonable steps to attend the meeting. However, should, for a reasonably unforeseen reason, either the employee, their companions, or the manager be unable to attend the meeting, it must be rearranged.
- Should an employee's companion be unable to attend then the employee should make contact within 5 days of the date of the letter to arrange an alternative date that falls within 10 days of the original date provided. These time limits may be extended by mutual agreement.
- At the meeting the employee must inform the manager hearing the grievance what the basis for the complaint is.
- After the final meeting, the manager hearing the grievance must write to the employee informing them about any decision and offering the right of appeal. This letter should be sent within 10 working days of the grievance meeting and should include the details of how to appeal.
- Should the employee consider that the grievance has not been satisfactorily resolved, and then they must set out their grounds of appeal in writing within 7 working days, of receipt of the decision letter, confirming that they wish to appeal against the decision or failure to make a decision.
- Within 5 working days of receiving an appeal letter, the employee should be written to inviting her/him to attend an appeal hearing where the alleged grievance can be discussed. The appeal meeting should be scheduled to take place as soon as reasonably possible.

- Employees are required to take all reasonable steps to attend the appeal hearing. However, should, for a reasonably unforeseen reason, either the employee, the manager or their companions is unable to attend the meeting, it must be rearranged.
- Should an employee's companion be unable to attend then the employee should make contact within 5 days of the date of the letter to arrange an alternative date that falls within 10 days of the original date provided. These time limits may be extended by mutual agreement.
- After the appeal meeting, the appeal hearing manager must write to the employee informing them of the employer's final decision. This letter should be sent within 10 working days of the appeal hearing.
- This is the final stage of the procedure.

This policy was adopted at a meeting of Downside Children's Pre-school held on _____

Signed on behalf of Downside Pre-school
by: _____

