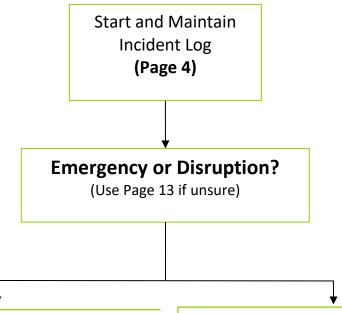


Grove Vale Primary School Emergency and Business Continuity Plan

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Incident Response Activation



EMERGENCY

Complete relevant emergency scenario aidememoire or adapt as appropriate.

Business continuity aspects are also considered.

1.	Unplanned School Closure	Page 22
2.	Death or Serious Injury to a Pupil or Staff	Page 24
3.	Outbreak of Disease	Page 26
4.	Emergency Safeguarding	Page 28
5.	School Trip Incident	Page 30
6	Fire or Flood	Page 34
7	Bomb Threat	Page 36

DISRUPTION

Complete relevant business continuity scenario aide-memoire from list below or adapt as appropriate.

8.	Unplanned Loss or Shortage of Key Staff	Page 40
9	Denial of Access	Page 41
10.	Failure of Technology or Loss of Data	Page 42
11.	Loss of Key Suppliers, Partners or Third Parties	Page 43
12.	Loss of Utilities	Page 44

End of Incident Phase

Go to Section 3 – Recovery Phase (Page 47)

Incident Log Sheet

Incide	Incident Name: Sheet Number:					
Date	Time	Contact Details (incoming/outgoing)	Information (received/given)	Actions (to be taken)	Complete? (Date/Time)	Person Responsible

Incident Name: Sheet Number:						
Date	Time	Contact Details (incoming/outgoing)	Information (received/given)	Actions (to be taken)	Complete? (Date/Time)	Person Responsible

Emergency Contacts Sheet

	_	
Local Authority Contacts	Office Hours/Out	Number
	of Office Hours	
Area Education Officer	Office Hours Only	0121 569 8385
Children's Services	Office Hours	0845 351 0131
	Out of Office	0121 569 2355
	Hours	
Child Safeguarding	Out of Office	0845 113 5000
	Hours	
Environmental Health	Office Hours	0121 569 6600
	Out of Office	07810 756 336
	Hours	
Educational Psychologists	Office Hours Only	0845 352 7552
Educational Visits Advisor	Office Hours Only	0121 569 8152
Property Services	Office Hours	0121 569 4886
	Out of Office	07800 611 207
	Hours	
Public Health	Office Hours	0845 352 7645
	Out of Hours	0121 569 6800
	(Community	
	Alarm)	
Public Relations and Communications Unit	Office Hours	0121 569 3031
	Out of Office	07920 027723
	Hours	
Resilience Unit	Office Hours	01215693313/3983
	Out of Hours	0121 569 6800
	(Community	
	Alarm)	
Risk and Insurance	Office Hours	0121 569 3654
	Out of Office	07891833074
	Hours	
School Organisation Team (Unplanned	Office Hours Only	0121 569 8298
School Closures)	,	
School Leads		
Chair of Governors	Louise Maccarthy	07951 262 209
Head Teacher	Alison Connop	07739 018 683
Deputy Head Teacher	Michelle Bunch	07966 869 794
School Key Holders		
Michael Thomas	Office Hours	01213574319
Site manager	Out of Office	07956 911886
	Hours	
Adam Dodd	Office Hours	
Key holder	Out of Office	
-	Hours	07764 997 580

School Incident Management Team		
Members – Premises, H&S Committee		
Louise Maccarthy	Office Hours Only	07951 262 209
Alison Connop	Office Hours/Out of Hours	07739 018683
Michael Thomas	Office Hours/Out of Hours	07956 911886
Governors		
Louise Maccarthy	Office Hours/Out of Hours	07951 262 209
Alison Connop	Office Hours/Out of Hours	07739 018 683
Sarah Hopcroft	Office Hours Only	01213574319
Kishma Bolaji	Office Hours Only	01213574319
Tim Bowen	Office Hours Only	01213574319
Sneta Pathak	Office Hours Only	01213574319
Jayne Bourke	Office Hours Only	01213574319
Lisa Rashid	Office hours only	01213574319
Agency Staff Providers and Regular Supply Staff		
Smile Education	Office Hours/ Out of Office Hours	0121 392 6582 07894 513 618
Career Teachers	Office Hours/ Out of Office Hours	0121 633 4698
Other Third Parties		
Security Companies	Chubb fire and security • 1034913 – 'Intruder' • 1171849 – 'Access' • 1171941 – 'CCTV'	0344 8791770
External Site Users	Days in use	
KSA Swimming	Tue, Thu	07834666206
Millennium Swimming	Fri, Sat	07714 014 062
Brownies	Mon	07595 921213
Mens Choir	Tue	07760193603
Ladies Choir	Mon	07957895431
Karate	Mon	07984517000
Utility Companies		
Electric	Total gas and power	0333 003 7874
Gas	Total Gas and power	0333 003 7874

Water	South Staffs	08456 070 456
Telephone Provider	Atomwide LGfL	020 82 55 55 55
Other Useful Numbers		
Teacher Support Network	24 Hour Helpline	08000 562 561
Trade Union	Unison	0800 0857857
	GMB	0121 5504888
	NUT	0121 6474397
	NASUWT	0121 2329400
	NAHT	0300 3030353
Insurance Company	Zurich (Organised	08002321927
	through SMBC)	
	Policy number QLA-02G034-0063	
Local Hospital/Medical Centre	Sandwell Hospital	0121 5531831
Local Police Station	West Bromwich	0345 1135000
SIPS Education (IT Support)	Office Hours Only	0121 2963000 OPT1
'Buddy School' and Neighbouring Schools	•	
Q3 Academy		0121 358 6186
Ferndale Primary		0121 357 3326
Hamstead Junior		0121 357 1557
Hamstead Infants		0121 357 1603
Holy Name		0121 357 3216
Other Organisations		
Department for Education	Enquiry Line	0370 000 2288
Environment Agency	Flood Line (24	0845 988 1188
	Hour)	
Foreign and Commonwealth Office	Consular	020 7008 1500
	assistance (24 hr)	+44 20 7008 1500
	If Abroad Ring:	
Public Health England	Main Switchboard	020 7654 8000

Section 1 Planning

School Head: Statement of Intent

Grove Vale Primary School is committed to ensuring the highest level of education and development for all of its pupils. This is particularly important during times of disruption which can be caused by a variety of different scenarios.

As Head Teacher, supported by the Chair of Governors and the School Incident Management Team, I will be responsible for the coherence and effectiveness of the school's emergency and business continuity planning arrangements. This includes ensuring that the school is fully prepared to cope with any incident that may arise and providing a continued education and place of safety for the pupils.

This Emergency and Business Continuity Plan will enable our school to fulfil its obligations to:

- o Protect the vulnerable, including pupils and staff
- Support the work of the Emergency Services
- Maintain business continuity when faced with any disruptive challenge

We will achieve this through:

- Effective planning and preparation
- o Establishing roles, responsibilities and a leadership structure
- Working towards a confident and controlled incident response and recovery
- School wide training and awareness raising
- Tailoring this plan to meet the school's specific needs

We recognise that it is the responsibility of every member of staff and school personnel to be familiar with the plan and its contents. This plan will be regularly reviewed and kept up to date in order to fulfil the above obligations to a high standard.

Signed

Head Teacher

Version Control

To ensure the validity of the plan, copy holders are requested to notify the Head Teacher of any amendments to the information contained within it. Updated plans will then be distributed to all copy holders. All previous versions of the plan will be destroyed.

The contents of this plan should be completely reviewed on an annual basis and following an incident or disruption.

Date	Version	Updated By (Name and Role)	Amendment Details
31/7/18	1	Darren Thorpe – School Business Manager	Original
5/3/19	2	Darren Thorpe – School Business Manager	Updated contact details Updated chair of governors
11/2/20	3	Darren Thorpe – School Business Manager	Updated contact details – Deleted G Smith, added S Hopcroft
31/1/22	4	Darren Thorpe – School Business Manager	Updated contact details – Deleted K Williams Added Smile education
21/3/22	5	Darren Thorpe - School Business Manager	Updated insurance details and amended governor details. Added pupil contacts to emergency bags in sealed folders along with staff Next of kin details.
20/3/23	6	Darren Thorpe - School Business Manager	Updated contact details of site manager Deleted governor H Patel Deleted governor S Gosal Added governor J Bourke Amended PEEPS total to 7 School incident team updated to reflect resources committee
9/1/23	7	Darren Thorpe - School Business Manager	Added lettings details Deleted governor T Bailey Deleted Governor T Dockery Added governor S Pathak Added governor L Rashid

	Added governor T Bowen Amended PEEPS total to 6

Plan Distribution List

The plan should be treated as a secure document and its contents kept confidential at all times.

Distribution List	Location	Date Issued
Louise Macarthy - Chair of Governors	Office Copy	
	Home Copy	
Alison Connop - Head Teacher	Office Copy	
	Home Copy	
Michelle Bunch - Deputy Head Teacher	Office Copy	
Minimiene Bandin Beparty Freda Federici	Home Copy	
Sarah Pickett – Assistant Head Teacher	Office Copy	
	Home Copy	
Darren Thorpe – School Business Manager	Office Copy	
Michael Thomas – Site Manager	Home Copy	
Emergency Grab Bag	School office & Year 6 class	
[School Incident Management Team Members, see Page 14 for details] Input below: (Resources Committee)	Tear o class	
Louise Maccarthy		
Alison Connop		
Tim Bowen		
Jayne Bourke		
Sneta Pathak		
Lisa Rashid		
[Please add any other relevant staff to this template to be distributed to]		

Additional Copies: (if appropriate)]		
[Off-Site Copy]		
[Electronic Copies]	Saved to SLT	
	members	
	Onedrive	
[Back-up Copy]		
[Diocese, Governors or Local Authority (optional)]		

Defining an Incident: Emergency or Disruption?



Definition:

Handling emergencies is a normal part of school life. Some incidents however, are of a more critical and overwhelming nature in which staff, pupils and parents may experience acute or even prolonged distress. Emergencies can:

- Arise with or without warning
- Cause or threaten death, injury or serious disruption to normal life
- Affect more people than can be dealt with under normal conditions
- Require special mobilisation and organisation of resources

Examples:

- The murder of a pupil or staff member
- Fatal road traffic collisions
- Fatalities or serious injuries on school trips
- o Teacher, member of staff or pupil suicide
- Community tensions
- Major arson attacks
- Severe weather damage
- Missing pupils
- A fatal accident involving a contractor on school premises

If an event or incident falls under one or



Definition:

Not all incidents are emergencies, a disruptive challenge is an incident which:

- Results in an interruption to the delivery of key services
- Requires the educational establishment to respond in a manner outside of its normal day to day procedures

Causes of disruptions:

- Industrial action
- Sickness
- Severe weather
- Utility failure
- Supply chain issues

The primary aim of Business Continuity Planning (BCP) is to ensure that unless there is an overwhelming pressure caused by the disruption, the school remains open during term times and normal routines and timetables are maintained as far as possible.

It is important to develop strategies or alternative ways of working that allow this to happen, considering the circumstances of the incident and level of response required.

The Business Continuity Aide-Memoires act

Choose from Emergency Aide-Memoires 1-7 (Pages 22-36)

Choose from Business Continuity Aide-Memoires 8-12 (Pages 40-44)

For a full list of specific Aide-Memoires see Contents (Page 2)

School Incident Management Team Guidance

The School Incident Management Team (SIMT) is the group that will be convened during or following an incident in order to manage the situation in an organised and structured manner.

Any staff or personnel may be used to fill the roles depending on their skills and more than one role can be assigned to the same person. Some roles may naturally fall to particular staff; however it is also important to consider that the tasks will have to be completed under a much greater amount of stress in an emergency. In addition to this, the roles and responsibilities called upon will very much depend on:

SCALE – What is the extent of the emergency and what resources are required? **DURATION** – How long will the incident last, considering both short and long term? **IMPACT** – How severe is the impact on key services, buildings or stakeholders?

The table below allows you to think about and develop the following questions:

- What are the roles that may need to be filled during and following an incident?
- O What are the key responsibilities that each role has?
- Who do you have in the school that could fill each role if required? *Recording the names and contact details of trained and suitable personnel will save time in an emergency.*
- o What are some of the training considerations and resources available for each role?

Role	Tasks and Responsibilities in an Emergency or Disruption	Pre- Incident Training and Resources	Staff Trained (Names) (Details on Page 6)
Incident Team	Strategic Role	School specific scenario	
Lead	 Chair of School Incident Management 	workshops supported by	
(Head	Team	Sandwell Resilience Unit	
Teacher/Deputy	 Ensure school-wide continuity. 	(Call 0121 569 3313)	
or Chair of	 Receive information and make 		
Governors)	decisions	Familiarisation with	
	 Lead on interviews or assign 	Emergency Plan	
	appropriate SIMT member e.g Media		
	and Communications Lead.		

	Work through aide-memoire		
Log Keeper	Maintain incident log (Page 4)	A variety of 'Incident Loggist'	
	 Ensure that all key decisions and 	virtual training courses are	
	actions taken in relation to the	available online to enhance	
	incident are recorded accurately	current logging skills	
	 Ensure that all other logs such as 		
	communications or recovery logs are		
	also being maintained		
Communications	Maintain a communications and	A variety of media	
and Media Lead	media log	management and crisis	
	Follow the Communications and Madia Chapter (Page 45)	communications courses can	
	Media Checklist (Page 45) o Establish and maintain lines of	be found online	
	communication with all stakeholders		
	– use aide memoirs		
	Responsible for social media		
	Liaise with Council PR and media		
	Collate information about the		
	incident for press statements		
Facilities Lead	Maintain log of actions	Risk Assessment Training	
	 Ensure site security and safety during 	Fire Safety/Marshal Training	
	and following an incident	www.dfes.gov.uk/security	
	 Liaise with SIMT Manager to advise 	(Managing Security in Schools	
	regarding infrastructure	Guide – National Association	
	 Point of contact for contractors 	of Head Teachers Website)	
	 Pre incident: ensure school site 	School specific scenario	
	information section is up to date	workshops may also highlight	
	(Page 54)	facilities issues	
Health and	Maintain health and safety log	Health and Safety courses and	
Safety Lead	Responsible for following and	materials available from:	
	distributing any health and safety	Health and Safety Supporting Walksite	
	procedures or advice Risk assessments	Executive Website O Public Health England	
	Consider infection control	Centre for Disease	
	Complete any accident/incident	Prevention and Control	
	paperwork and RIDDOR forms.	National Union of Teachers	
	Manage first aid considerations		
Child	Maintain safeguarding log	School mandatory training	
Safeguarding	Ensure welfare of all pupils	Sandwell's Safeguarding	
Officer	 Co-ordinate with Police, Family 	Children Board also offers	
	Liaison Officers; Educational	safeguarding training	
	Psychologists; Children's Services and	Online Emergency Toolkit:	
	any relevant voluntary organisations	www.keepingchildrensafe.org.	
	DBS checks of temporary staff	uk	
Emotional	Maintain log of all incident related	Redcross.org/education:	
Support Lead	cases and actions	Emotional Support in a Crisis	
	Work with Child Safeguarding Officer to identify child peeds	Emotional First Aid Training	
	to identify child needs Act as a point of contact for pupils or	Emotional First Aid Training Course:	
	staff with concerns about the incident	www.emotionalfirstaid.co.uk	
	or with difficulties recovering from it.	The motional motion of the mot	
	Be a source of advice about support		
	available		
Business	Record all decisions and actions in the	Training resources and courses	
Continuity	incident log (Page 4)	available at:	
Lead	 Take responsibility for business 	www.thebci.co.uk	
	continuity considerations	www.continuityshop.com	

	Take decisions in order to return	www.ibct.com	
	swiftly to 'business as usual'	www.epcollege.com	
	 Pre-incident business continuity 	School disruption and closure	
	checklist (Page 19)	scenario workshops	
ICT	Maintain ICT log	Backup and disaster recovery	
Lead	 Ensure resilience and recovery of the 	in schools information can be	
	school's ICT infrastructure	found online	
	 Work with the Business Continuity 		
	Co-ordinator in disaster recovery		
	 Liaise with suppliers or ICT support 		
Recovery	 Maintain recovery log (Page 49) 	Incident debrief training from	
Co-ordinator	 Lead and report on the school's 	Sandwell Resilience Unit	
	recovery process		
	 Facilitate a full debrief 	Emergency response and	
	 Identify lessons learned as a result of 	recovery guidance:	
	the incident/recovery	www.gov.uk	
	 Liaise with the plan owner to ensure 		
	lessons learned are incorporated into		
	the plan development		

Training and Exercising

To ensure the effectiveness of this plan during a real life incident the following training methods will be incorporated into the school's emergency preparations:

- Emergency planning awareness, school specific scenario workshops and business continuity advice are all provided by Sandwell Council Resilience Unit
- Incorporating Emergency Plan training and awareness raising into inductions and mandatory training for all relevant personnel
- Including pupils in the training and awareness schedule. Test exercises, practising the route to a 'buddy school' or talking about past incidents can prepare pupils and create a greater atmosphere of calm in a real incident
- Planning 'walk-throughs' to communicate the contents of the plan and to ensure staff are familiar with arrangements and procedures
- Education and training for specific staff on Business Continuity (Page 19) and School Incident Management Team roles and responsibilities (Page 14)
- Component tests, for example checking alarms and locks and testing external storage devices
- Table-top exercises using example scenarios to check the validity and reliability of the plan contents
- Discussion of real life incidents to improve planning and response
- Regular review of training log to ensure training is relevant and up to date

A record will be kept, using the log sheet on the following page, of all training events, workshops or exercises.

Further resources and reading:

- ✓ UK Government https://www.gov.uk/emergencies-and-severe-weather-schools-and-early-years-settings
- ✓ Sandwell Council Resilience Unit www.sandwell.gov.uk/emergencyplanning

Training and Exercising Log Sheet

Date	Staff Trained	Details	Trainer
	<u> </u>		

Emergency Grab Bag

A 'grab bag' is a store of important and useful equipment and resources that can be accessed quickly should you be required to evacuate your premises.

Section	Details	Included?
Completed Emergency and Business Continuity Plan	 Emergency and Business Continuity Plan to include: Key Contact details (Page 6) School Specific Information (Page 54) School Incident Management Team details and contacts (Pages 6 and 14) 	✓
Organisational	Staff Handbook (policies and procedures)	Office 365
Information	Health and Safety Paperwork	✓
	Supplier and contractor information	✓
	Pupil Information – emergency contacts	✓
	Local 'Buddy School' Information	✓
Equipment and other	First Aid Kit	✓
items	Local Maps (showing car parking)	✓
	Torches – wind up	✓
	Loud Hailer with batteries	✓
	Stationery – notebook and pencil	✓
	High Visibility Vest	✓
	Wind up radio	✓
	Sterile burn dressings	✓
	Mobile phone charger/car charger kit	✓
	Boiled sweets	✓
	Drinking water	✓
	Foil blankets	✓
	Hazard tape	✓
	Glow sticks x 5	✓

Note location of all grab bags below:

Location	Date Checked	Date Checked	Date Checked	Date Checked
Main office				
Year 6 classroom				

Business Continuity Checklist

Having the following business continuity preparations and good practices in place will help to ensure a continued provision of education and safety for our pupils during times of pressure or limited resources.

Action	Completed	Reviewed	Reviewed
	Date/Name	Date/Nam	Date/Nam
		е	е
Include alternative numbers on the			
Contacts Sheet (Page 6) for:			
 Suppliers and third parties 			
• Caterers			
 Supply/agency staff 			
ICT support			
 Transport providers 			
Key holders			
Electronic back up of data and off-	Back-ups managed by SIPS IT		
site storage of hard copies (record	done on daily basis		
location of each document):	Emergency plan on office 365		
 Insurance 	sharepoint		
• Legal			
Emergency Plan			
Keep an asset register of valuable	Completed annually – before		
school items for insurance	31 st March		
purposes			
Ensure safety of and access to			
valuable school documents such as			
controlled assessments			
Access to remote learning:	Emails remotely accessed via		
internet, e-mail, networks	Office 365		
	School network/servers		
	accessed via remote access		
Bartanakia ilik (Bartal Cabart)	(Trustnet) for certain personnel		
Partnership with 'Buddy School'	Q3 Academy		
shared facilities, information, staff			
and resources Arrangements for priority and/or	PEEPS in place for 6 x pupils		
vulnerable groups. May depend on	PEEPS III place for 6 x pupils		
exam timetables or school users			
Security considerations:			
Alarms			
Visitor badges			
Building Access			
Temporary off-site office or			
meeting place established			
Location:			
Location.		1	

Emergency Preparations Checklist

Action	Page	Completed Date/Name	Reviewed Date/Name	Reviewed Date/Name
Populate Emergency Contacts Sheet	6	DThorpe 31/7/18	11/2/20	9/1/23 printed updated contacts – some numbers missing – will amend asap
School Incident Management Team: establish roles and carry out training	14			
Put together emergency grab bags: Note locations of each bag	18	DThorpe 3/9/18	20/3/23	9/1/24
Complete Business Continuity Checklist	19	DThorpe 31/7/18	20/3/23	9/1/24
Print out Telephone Bomb Threat sheet – keep in reception/main office/switchboard	38	DThorpe 3/9/18	20/3/23	9/1/24
Distribute completed plan to copy holders: Note locations on distribution list	12			
Staff and pupil training, awareness and familiarity with the plan (should be ongoing)	16			
Review and update plan: Version Control	11			

Section 2 Incident Response

Aide-Memoire 1 - Unplanned School Closure

For example severe weather or civil disturbances

Action	Person	Completed	Notes
Charling day law (Days 4)	Responsible	Time	
Start incident log (Page 4)			
Contact Head Teacher or			
Deputy			
(Contact Sheet Page 6)			
Activation of plan: note date			
and time			
Liaise with Emergency Services			
or relevant organisations e.g.			
utility companies			
If in immediate danger,			
evacuate or invacuate to a			
point of safety			
Temporary relocation: liaise			
with 'Buddy School' or contact			
Council (see page 6 for details)			
Convene School Incident			
Management Team (Page 14)			
Alert as appropriate:			
 Chair of Governors 			
 Teaching staff 			
 Support staff 			
 Contractors 			
Inform Sandwell Council using			
the extranet -			
www.lea.sandwell.gov.uk			
They will update the council			
website and twitter for			
parents and carers			
Consider media, PR and			
information sharing – see			
Media and Communications			
Checklist (Page 45)			
Contact:			
 School Organisation 			
Team			
o Children's Services			
Area Education Officer			
o Public Relations Officer			
 Emergency Planning 			
Officer			
 Property Services 			

o Insurance Company See Contacts Sheet (Page 6) Inform parents/carers Inform pupils Establish helpline Transportation Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage. Got o Section 3 (Page 47)			
Inform parents/carers Inform pupils Establish helpline Transportation Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.			
Inform pupils Establish helpline Transportation Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	See Contacts Sheet (Page 6)		
Establish helpline Transportation Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Inform parents/carers		
Transportation Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Inform pupils		
Business Continuity Considerations Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Establish helpline		
Exam timetables Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Transportation		
Controlled assessments Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Business Continuity Considerati	ons	
Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Exam timetables		
Catering requirements Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.			
Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Controlled assessments		
Consider suppliers: cancel or relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.			
relocate deliveries Site security Cancellations: bookings, transport, clubs etc Record all changes and cancellations for easy reinstatement Regular updates in place for parents, staff, pupils Plan for re-opening and return to normality Prepare for Recovery Stage.	Catering requirements		
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to normality Prepare for Recovery Stage.	parents, staff, pupils		
Prepare for Recovery Stage.	Plan for re-opening and return		
·	to normality		
Go to Section 3 (Page 47)	Prepare for Recovery Stage.		
OU TO SECTION S (1 age 47)	Go to Section 3 (Page 47)		

Aide-Memoire 2 - Death or Serious Injury to a Pupil or Staff

For example violence, assault or accidents

Action	Person Responsible	Completed Time	Notes
Start Incident Log (Page 4)			
Contact Head Teacher or			
Deputy			
(Contact Sheet page 6)			
Activation of plan: note date			
and time			
Record injuries and			
casualties: names, locations			
Liaise with Emergency			
Services/hospitals and			
regularly update			

Carriago Calago I Ingidant		
Convene School Incident		
Management Team (Page 14)		
Set up an Incident Control		
Room as a focal point for all		
information and decisions		
Inform parents or carers		
directly involved		
Alert as appropriate:		
 Chair of Governors 		
 Teaching staff 		
 Support staff 		
 Contracts 		
Follow School Health and		
Safety policies and		
procedures		
o Fill out		
accident/incident		
forms		
o RIDDOR		
Consider media, PR and		
information sharing—see		
Media and Communications		
Checklist (Page 45)		
Contact:		
Public Relations		
Officer		
4 E1 1. O.C.		
Officer		
Educational Developing sints		
Psychologists		
Department for		
Education		
o Unions		
See Contacts Sheet (Page 6)		
Inform those not involved:		
o Parents/carers		
o Pupils		
Neighbouring schools		
Establish helpline		
In event of unplanned school		
closure see Aide-Memoire 1		
(Page 22)		
Establish a briefing room (s)		
for families and/or staff		
Nominate a 'meet and greet'		
person		

Business Continuity Considera	tions	
Exam timetables		
Controlled assessments		
Cancel bookings/activities		
Security of site		
Recovery and Support Conside	rations	
Voluntary organisations:		
advice and guidance		
Appeals for		
information/donations etc		
Funeral		
attendance/arrangement		
Debrief for all involved		
Prepare for Recovery Stage.		
Go to Section 3 (Page 47)		

Aide-Memoire 3 - Outbreak of Disease

For example Pandemic Flu, Meningitis, Measles etc

Action	Person Responsible	Completed Time	Notes
Start Incident Log (Page 4)			
Contact Head Teacher or			
Deputy			
(Contact Sheet Page 6)			
Activation of Plan: note date			
and time			
Compile a list of affected			
pupils/staff: names,			
symptoms, location			
Liaise with Emergency			
Services and Local Authority			
Public Health Team			
Convene School Incident			
Management Team (Page 14)			
Set up an Incident Control			
Room as a focal point for all			

information and decisions		
(off-site if required)		
Alert as appropriate:		
Chair of Governors The above Chaff		
Teaching Staff		
Support Staff Country at a		
o Contracts Follow School Health and		
Safety Policies and		
Procedures		
Accident and Incident		
Forms		
o RIDDOR		
Consider media, PR and		
information sharing— See		
Media and Communications		
Checklist (Page 45)		
Contact:		
 Public Health England 		
 Emergency Planning 		
Officer		
 Area Education Officer 		
 Children's Services 		
See Contacts Sheet (Page 6)		
Establish helpline		
Use social media and school		
website to update public		
Alert neighbouring schools		
and maintain information		
sharing		
Consider other Aide-		
Memoires (if relevant):		
 Unplanned School 		
Closure (Page 22)		
 Death/Serious Injury 		
(Page 24)		
Business Continuity Considerat	tions	
Support from Voluntary		
organisations		
Insurance/legal		
Exam timetables		
Controlled assessments		

Cancel bookings/events as		
required. Keep a record for		
easy re-instatement		
Maintain regular updates to		
staff, families, pupils		
Prepare for Recovery Stage.		
Go to Section 3 (Page 47)		

Aide-Memoire 4 - Emergency Safeguarding

For example intruder on school premises, missing children, child custody issues

Action	Person	Completed	Notes
	Responsible	Time	
Start Incident Log (Page 4)	·		
Alert school Child Protection Officer			
and Head Teacher immediately			
Activation of plan: note date and			
time			
time			
Consult school safeguarding			
threshold document and follow			
school procedures as necessary.			
Take specific actions to avoid			
escalation e.g. lock-down, search of			
premises and grounds for missing			
child. Only do so if you are trained			
and it is safe to do so			
If necessary evacuate or invacuate			
pupils/staff to a point of safety			
Call and liaise with Emergency			
Services			
Convene School Incident			
Management Team (Page 14)			
Set up an Incident Control Room as a			
focal point for all information and			
decisions			
Alert as appropriate:			
 Chair of Governors 			
 Teaching staff 			
 Support staff 			
o Contracts			

Callany Cabaal Health and Cafaty		
Follow School Health and Safety		
policies and procedure		
 Accident and incident forms 		
o RIDDOR		
Consider media, PR and information		
sharing— see Media and		
Communications Checklist (Page 45)		
Communications checklist (Fage 43)		
Contact Local Authority:		
 Emergency Planning Officer 		
Children's Services		
 Public Relations Officer 		
 Area Education Officer 		
 Educational Psychologists 		
Establish a helpline and use this to		
arrange a meeting for parents &		
carers: explain the situation		
Maintain lines of communication		
with:		
o Pupils		
o Parents		
o Local Authority		
o Emergency Services		
 Neighbouring schools 		
See Contacts Sheet (Page 6)		
Establish a briefing room (s) for		
families and/or staff		
Nominate a 'meet and greet' person		
Other Aide-Memoires:		
 Unplanned School Closure (Page 		
22)		
 Death/Serious Injury (Page 24) 		
Business Continuity Considerations		
Insurance/legal considerations		
Cancel bookings and activities as		
required. Keep a record to allow for		
quick re-instatement		
Controlled assessments		
Controlled assessificities		
Exam timetables		
Exam timetables		
Security of site		
Prepare for Recovery Stage. Go to		
Section 3 (Page 47)		
	1	1

Aide-Memoire 5 - School Trip Incident

For example off- site accidents, transport accidents, transport delays

Action	Person Responsible	Completed Time	Notes
School Based Contact:			
On receiving a call from a group on a			
visit use the 'Home Based Contact			
Emergency Action Sheet' to record			
key information (Page 32)			
Decide level of response. If required			
activate emergency plan. Note date			
and time			
Start Incident Log (Page 4)			
Convene School Incident			
Management Team (Page 14)			
Use EVOLVE – School based contact			
to access trip details			
Set up an Incident Control Room as a			
focal point for all information and			
decisions			
Contact Police (Ask for Liaison			
Officer/ Forward Control Officer)			
Contact Local Authority			
 Emergency Planning Officer 			
 Area Education Officer 			
 Child Services 			
See Contacts Sheet (Page 6)			
Follow School Health and Safety			
Policies and Procedures			
 Accident and Incident Forms 			
o RIDDOR			
Pupil Considerations: Liaise with Scho	ool Trip based co	ntact	
Specific pupil needs:			
medication, glasses, dietary needs			
e.t.c			
Catering requirements			
Alternative accommodation and/or			
transport			
Ensure arrangements for return			
home are in place			

Contact:	Media, PR & Information Sharing: Use	e Communication	ns and Media (Checklist (Page 46)
O Parents/Carers O Home contacts for staff/volunteers on trip O Transport Provider O Insurance Provider Office (if abroad) Depending on severity of incident establish helpline for: O Governors O Staff Pupils Parents/Carers Public Establish a briefing room (s) for families and/or staff Nominate a 'meet and greet' Voluntary organisations: advice and guidance See other scenarios as required: Death/Serious Injury (Page 24) O Outbreak of Disease (Page 26) Emergency Safeguarding (Page 28) Response Actions and Business Continuity Considerations Re-schedule or cancel activities Record any changes made If Delays are extensive: Controlled assessment/exam timetable considerations. Continued updates to home Log damaged and lost items Log costs of incident Contact insurance Prepare for Recovery Stage. Go to	Contact:			
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Log damaged and lost items Log costs of incident Contact insurance Prepare for Recovery Stage. Go to	timetable considerations.			
Log costs of incident Contact insurance Prepare for Recovery Stage. Go to	Continued updates to home			
Contact insurance Prepare for Recovery Stage. Go to	Log damaged and lost items			
Prepare for Recovery Stage. Go to	Log costs of incident			
	Contact insurance			
Section 3 (Page 47)	Prepare for Recovery Stage. Go to			
, , ,	Section 3 (Page 47)			

School Trip: Home Based Contact Emergency Action Sheet

1. In the event of receiving an emergency call from a group on a visit, remember they will be extremely stressed. You need to remain calm and record as much information as possible using the table below:

Time:	Date:
Name of Caller:	
Trip:	
Number to call back on:	
Find out: What happened?	
When did it happen?	
Who is involved?	
Type of incident	
Number of people involved/casualties	
Location of incident	
Emergency services/Foreign and Commonwe	alth Office present?
What support do they need?	
Intended Actions of Trip Leader and Group	

- 2. Advise that you will be setting up a School Incident Management Team to deal with the incident and will call back at an agreed time or within an agreed interval.
- 3. Advise the caller to record any actions taken and to provide regular updates.

Aide-Memoire 6 - Fire or Flood

For example Burst Water Main, Fire on Premises or Neighbouring Building

Follow school evacuation procedures as required Start Incident Log (Page 4) Contact Head Teacher or Deputy (Contact Sheet Page 6) Activation of plan - note date and time Liaise with Emergency Services Convene School Incident Management Team (Page 14) Set up an Incident Control Room as a focal point for all information and decisions (off-site if required) Alert as appropriate: Governors Teaching staff Contracts Consider media, PR and information sharing-see Media and Communications Checklist (Page 45) Contact: Emergency Planning Officer Public Relations Officer Children's Services Area Education Officer Property Services Insurance Company Contact Set (Page 6) Follow School Health and Safety policies and procedures Accident and incident forms	Action	Person	Completed	Notes
procedures as required Start Incident Log (Page 4) Contact Head Teacher or Deputy (Contact Sheet Page 6) Activation of plan - note date and time Liaise with Emergency Services Convene School Incident Management Team (Page 14) Set up an Incident Control Room as a focal point for all information and decisions (off-site if required) Alert as appropriate:		Responsible	Time	
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Contact Head Teacher or Deputy (Contact Sheet Page 6) Activation of plan - note date and time Liaise with Emergency Services Convene School Incident Management Team (Page 14) Set up an Incident Control Room as a focal point for all information and decisions (off-site if required) Alert as appropriate:				
Deputy (Contact Sheet Page 6) Activation of plan - note date and time Liaise with Emergency Services Convene School Incident Management Team (Page 14) Set up an Incident Control Room as a focal point for all information and decisions (off-site if required) Alert as appropriate:				
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o Governors o Teaching staff o Support staff o Contracts Consider media, PR and information sharing— see Media and Communications Checklist (Page 45) Contact: o Emergency Planning Officer o Public Relations Officer o Children's Services o Area Education Officer o Property Services o Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures o Accident and incident forms	(off-site if required)			
 ○ Teaching staff ○ Support staff ○ Contracts Consider media, PR and information sharing—see Media and Communications Checklist (Page 45) Contact: ○ Emergency Planning Officer ○ Public Relations Officer ○ Children's Services ○ Area Education Officer ○ Property Services ○ Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures ○ Accident and incident forms 	Alert as appropriate:			
 ○ Support staff ○ Contracts Consider media, PR and information sharing— see Media and Communications Checklist (Page 45) Contact: ○ Emergency Planning Officer ○ Public Relations Officer ○ Children's Services ○ Area Education Officer ○ Property Services ○ Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures ○ Accident and incident forms 	 Governors 			
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 Area Education Officer Property Services Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures Accident and incident forms 				
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 Property Services Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures Accident and incident forms 				
 Insurance Company Contact Sheet (Page 6) Follow School Health and Safety policies and procedures Accident and incident forms 				
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Follow School Health and Safety policies and procedures O Accident and incident forms	1			
Safety policies and procedures O Accident and incident forms				
procedures O Accident and incident forms				
forms	1			
	 Accident and incident 			
○ RIDDOR	forms			
	o RIDDOR			

Establish helpline		
Establish a briefing room (s)		
for families and/or staff		
Nominate a 'meet and greet'		
Alert parents/carers		
Relocation – liaise with		
'Buddy School'		
Specific pupil needs:		
medication, glasses, dietary		
needs etc		
Catering requirements		
Voluntary organisations:		
advice and guidance		
Other Aide-Memoires:		
 Unplanned School 		
Closure (Page 22)		
 Death/Serious Injury 		
(Page 24)		
Business Continuity Considera	tions	
Re-schedule or cancel		
activities		
Log damaged and lost items		
Log costs of incident		
Prepare for Recovery Stage.		
Go to Section 3 (Page 47)		

Aide-Memoire 7 - Bomb Threat

For example telephone threats, suspicious packages or unexploded devices

Action	Person	Completed	Notes
	Responsible	Time	
Start and maintain Incident Log			
(Page 4)			
Record all information			
Contact Head Teacher or			
Deputy			
(Contact Sheet Page 6)			
Activation of plan – note date			
and time			
If it is a telephone threat use			
Bomb Threat Sheet (Page 38) to			
record details of the call and			
give to Police			
Consider whether telephone			
threat is credible			
Follow the School's Bomb			
Threat Policy and use this table			
as a prompt.			
Convene School Incident			
Management Team (Page 14)			
Collect Attendance Register			
Calmly evacuate building using			
normal evacuation procedures			
to outside the emergency			
services cordon			
Take a pupil roll call: any			
missing pupils or staff are to be			
reported to police			
No searches are to be carried			
out			
If all pupils are present consider			
safe relocation such as local			
park or 'buddy school'			
Establish off-site Incident			
Control Point			
Ensure First Aiders report to			
Incident Control Point			
Call 999 and advise emergency			
services of actions			
1) Police			
2) Fire (may be alerted			
automatically by alarm)			

For out of hours threats, key		
holder is to inform police		
immediately		
Site security:		
Keep all personnel out of the		
school until safe to return		
Alert:		
 Governors 		
Staff		
 Support Staff 		
Pupils and		
parents/Carers		
Consider media, PR and		
information sharing—See Media		
and Communications Checklist		
(Page 45)		
Contact:		
 Children's Services 		
 Area Education Officer 		
 Emergency Planning 		
Officer		
 Property Services 		
 Insurance Company 		
See Contacts Sheet (Page 6)		
Transportation		
Business Continuity Consideration	ins	
Exam timetables/ controlled		
assessments		
Catering requirements		
Re-schedule or cancel activities		
– record any changes made		
Regular updates in place for		
parents, staff, pupils		
Plan for re-opening: return to		
normality		
Prepare for Recovery Stage. Go		
to Section 3 (Page 47)		

Telephone Bomb Threat Sheet

[Print out and ke	ep copies in reception and mair	i office areasj	
Date:	Time: Namo	2:	
When is the bomb	going to explode?		
Where is it right n	now?		
What does it look	like?		
What kind of bom	nb is it?		
What will cause it	to explode?		
What is your orga	nisation/codeword?		
, .	bomb?		
	g this?		
	e/address?		
,			
•	threat:		
	er (if available)		
time of call comp	oletion:		
(Try t	DO NOT HANG to keep the caller talking and at		rvisor)
			<i></i>
	your site manager on ext:		
Additional details:			
Gender	Tone of Voice	Behaviour of Caller	
Male	Deep	Calm	
Female	High Pitched	Angry	
Age	Nasal	Laughing	
Old	Muffled	Crying	
Young	Disguised Familiar *	Excited Slow	
	Stutter	Rapid	
	Loud	Irrational	

*If familiar, who did it so	ound like	e?							
Distraction/Background	noises (give as	much detail as possible).						
Description	Yes	No	Comment						
Noise on line									
Payphone tone or pips									
Operator instructions									
Any one in background									
Clear line static									
Aircraft									
Household noises									
Crackling									
Office									
Phonebox									
Machinery									
Animals									
Music									
PA System									
Traffic									

Talking

Children

Long Distance

Anything Else

Aide-Memoire 8 – Unplanned Loss or Shortage of Key Staff

For example industrial action or illness

Action Completed?				
	Responsible	Date/Time	Notes	
Start and Maintain Incident Log (Page 4)				
Contact Head Teacher or Deputy				
Identify :				
 Which staff are absent 				
 Timescale of shortage 				
 Critical services disrupted 				
Convene School Incident Management Team if				
necessary (Page 14)				
Assess: SCALE, DURATION and IMPACT				
Inform as appropriate:				
 Chair of Governors 				
 Teaching Staff 				
 Support Staff 				
 Parents/Carers 				
o Pupils				
Use Communications & Media Checklist (Page 45)				
Liaise with support organisations or services:				
 Children's Services 				
 Emergency Planning Officer 				
 Department for Education Services 				
 Area Education Officer 				
Risk and Insurance				
See Contact List (Page 6)				
Alternative Teaching Staff				
 Supply teachers contact list 				
 Agency staff 				
Multi-skilled staff				
 List of staff skills location 				
Re-allocate staff				
Class Sizes				
 Maintain acceptable ratio staff: pupils 				
 Can activities be arranged e.g. sports, 				
assemblies, external providers				
· · ·				
Support Staff Consider human resources available: exam				
invigilators, after-school club leaders e.t.c				
Virtual Learning Environment				
 Schools own 'e learning' website, or GCSE 				
Bitesize				
 Remote learning/assessment 				
School Timetable				
 Alternative timetable to accommodate fewer 				
staff				
Buddy Schools				
 Liaise with neighbouring schools 				
 Shared staff/facilities 				
Support for returning staff				
o Is any support required after absence?				
See Unplanned Schools Closure Aide - Memoire (Page	22) for Rusiness Co	ı ıntinuity through	ı a full closure	
The surviving serious closure Alue - Memoire (Fagi	, .o. business Co			

Aide-Memoire 9 - Denial of Access

For example preserved scene: break-in investigation, alarms not working/electronic doors

	Action		Completed?	Notes
		Respo	Time	
Start an	d Maintain Incident Log (Page 4)			
Contact	Head Teacher or Deputy			
	t Sheet page 6)			
	disruption:			
0	Damage to property or equipment			
0	Critical service functions			
Contact	Police (999 or 101 for non emergencies)			
	School Incident Management Team if necessary (Page			
14) ^	SCALE DURATION and IMPACT			
	SCALE, DURATION and IMPACT as appropriate:			
····o····· e	Governors			
0	Teaching Staff			
0	Support Staff			
0	Parents/Carers			
_				
0	Pupils			
	nmunications & Media Checklist (Page 45)			
Liaise w	ith support organisations or services:			
0	Children's Services			
0	Emergency Planning Officer			
0	Department for Education Services			
0	Area Education Officer			
0	Risk and Insurance			
See Co	ntact List (Page 6)			
Site Se	curity			
0	List of key holders location			
0	Consider other means of access e.g. locksmith			
0	Ensure site access is restricted			
0	Keep records of those at or leaving site			
0	Security company			
	& Safety			
0	Is access limited by a hazardous event? E.g. fire,			
	asbestos exposure, break-in			
0	Ensure health and safety of site attendees is monitored			
Make a	alternative arrangements to cover (as necessary):			
0	Accommodation			
0	Lessons			
0	Activities			
0	After school clubs or events			
Remed	dial Action			
0	Initiate action necessary to regain access e.g. locksmith,			
J	repairs, clean-up			
_	Monitor ongoing works and liaise with stakeholders			
0	inomitor originis works and haise with stakeholders			
		1		

Aide-Memoire 10 – Failure of Technology or Loss of Data

For example network disruption, damage to computers

			Commission	
Action		Responsible	Completed? Time	Notes
Start and Maintain Incident Log (Page 4)			
Contact Head Teacher or Deputy				
(Contact Sheet page 6)				
Contact ICT Support / Internet Pr	oviders and			
establish:				
Timescale of loss				
 Loss of personal/confider 	ntial data			
Back – up offered	itiai aata			
 Critical services disrupted 	1			
Severity of Impact:	1			
 User groups/vulnerable g 	rouns affected			
= :				
Potential security breach				
 Safeguarding – liaise with Protection Officer 	1 SCHOOLS CHIID			
Convene School Incident Manage	ment Team if			
necessary (Page 14)				
Assess: SCALE, DURATION and IM	1PACT			
Inform as appropriate:				
 Governors 				
 Teaching staff 				
 Support staff 				
 Parents/Carers 				
o Pupils				
Use Communications & Media Ch	ecklist (Page 45)			
Liaise with support organisations	or services:			
 Children's Services 				
 Emergency Planning Office 	cer			
 Department for Education 	n Services			
 Area Education Officer 				
 Risk and Insurance 				
See Contact List (Page 6)				
Alternative Data Locations or Fac	ilities			
 Offsite data/hard copies 				
 'Buddy School' facilities 				
School Timetable				
 Alternative timetable to 	compensate loss of			
lessons				
 Failure of remote learnin 	g considerations			
 Activities/specific session 				
technology re-arranged				
 Controlled assessment a 	nd exam timetables			
Site Security and Access				
CCTV/alarms/access Poir	nts – all functioning?			
Consider limiting access	_			
	J 3 110 ti			
11 1	ges for ICT			
o Identification/visitor bad support/technology com				
		2) (2 :		
See Unplanned Schools Closure A	ude- Memoire (Page 2)	2) for Business Cor	itinuity through a	tuii closure.

Aide-Memoire 11 – Loss of Key Suppliers, Partners or Third Parties

For example liquidation of a supplier company

Action	Responsible	Completed Date/Time	Notes		
Start and Maintain Incident Log (Page 4)					
Contact Head Teacher or Deputy					
(Contact Sheet page 6)					
Contact Supplier/Partner and Establish:					
 Timescale of loss 					
 Critical services disrupted 					
 Back-up options - suppliers 					
Severity of Impact:					
 User groups/vulnerable groups affected 					
 Proportion of school affected 					
Convene School Incident Management Team if					
necessary (Page 14)					
Assess: SCALE, DURATION and IMPACT					
Inform:					
o Governors					
Teaching staff					
Support staff					
 Parents/Carers 					
o Pupils					
Use Communications & Media Checklist (Page 45)					
Liaise with support organisations or services:					
o Children's Services					
 Emergency Planning Officer 					
 Department for Education Services 					
 Area Education Officer 					
 Risk and Insurance 					
See Contact List (Page 6)					
Alternative Temporary Supplies/Facilities					
 'Buddy School' facilities 					
 Council assistance 					
 Secondary suppliers or partners 					
Catering Requirements					
Alternative lunches					
Location - onsite/offsite					
School Timetable					
 Alternative timetable to compensate for loss of supplies or third parties 					
A 11 11 / 151 1					
Site Security and Access					
 Unused areas locked up 					
 Key holders identified 					
 Identification/visitor badges for secondary 					
suppliers etc					
See Unplanned Schools Closure Aide-Memoire (Page 22) for Business Continuity through a full closure.					

Aide-Memoire 12 - Loss of Utilities

For example damage to water or electricity supply

Action	Responsible	Completed Date/Time	Notes
Start Incident Log (Page 4)			
Contact Head Teacher or Deputy			
Contact Sheet page 6)			
Contact Utility Company and Establish:			
 Timescale of loss 			
 Areas of school affected 			
 Critical services disrupted 			
 Back-up options – generators etc 			
evel of Impact:			
 Time of day 			
 Season/weather/temperature 			
Convene Schools Incident Management Team if			
necessary (Page 14)			
Assess: SCALE, DURATION and IMPACT			
nform:			
 Governors 			
 Teaching Staff 			
 Support Staff 			
 Parents/Carers 			
o Pupils			
Jse Communications & Media Checklist(Page 45)			
Liaise with support organisations or services:			
 Children's Services 			
Emergency Planning Officer Department for Education Services			
 Department for Education Services Area Education Officer 			
Risk and Insurance			
See Contact List (Page 6)			
Alternative Teaching Location			
o 'Buddy School' facilities			
Catering Requirements			
Alternative lunches			
Location - onsite/offsite			
School Timetable			
 Alternative timetable to compensate for loss of lesson time 			
 Alternative start or finish time. 			
 Controlled assessment and exam timetables 			
ite Security and Access			
 Unused areas locked up 			
 Key holders identified 			
o Identification/visitor badges for utility worker	-s		

Communications and Media Checklist

Actions	Completed Date/ Time
Identify Communications and Media Lead	
Start and maintain a log (Use a copy of the Log Sheet on Page 4 if required)	
Liaise with emergency services and establish if they will be handling media	
Contact Sandwell Communications Unit on 0121 569 3031 during office hours	
And 07920 027 723 for out of hours calls	
Gather facts: who, what, when and credibility of source	
Agree statement with partner agencies (Police, Fire, Ambulance & Local Authority)	
Check statement with legal advisers, if necessary	
If possible alert staff that a statement will be released at an agreed time – this is	
preferable to giving a 'no comment' answer to the media	
Type out press statement ready to be emailed or handed out on site – Council	
Communications Unit is also able to help with this	
Consider management of on-site media: parking and refreshments if appropriate	
Identify all interested parties that may need informing and prioritise: Use Specific	
Incident Aide-Memoires as a prompt	
Always use information provided by Police, Fire, Ambulance & other Local Authorities	
or other services to inform parents, carers and the public	
Designate a helpline number - The Local Authority Communication Unit may also be	
able to provide this service	
Keep phone lines for Emergency Services/Local Authority separate to the public or	
family/carers helpline	
Set up answer phone message which can be updated regularly	
Contact those directly affected either through a telephone conversation or face to	
face if possible	
Use text messages for quick transfer of information – not ideal in more sensitive	
circumstances or where alarm may be caused.	
Update the school website	
Use the local radio as a communication resource	
Use social media to spread advice and information: Facebook, Twitter e.t.c	
42	•

Section 3

Recovery

Recovery: Short and Long Term

The purpose of the recovery and return to 'business as usual' phase is to resume normal working practices for the school as quickly as possible, therefore planning for recovery will be initiated by the school as soon as it is practically possible during the incident. Where the impact of the incident is prolonged, 'normal' operations may need to be delivered under new circumstances e.g. from a different location.

An action plan needs to be agreed for this final phase of the incident response. The following issues need to be considered as part of the action plan:

- o the ongoing safety, health and wellbeing needs of the school community,
- o the environment and physical infrastructure,
- o the financial and economic recovery of the school,
- o communication strategies,
- o the longer term impacts e.g. anniversaries, memorial services and VIP visits,
- o learning lessons from the incident to inform the future development of the business continuity plan.

	Action	Further Info/Details	Responsible?	Complete?
1.	Recovery Agree and plan the actions required to enable recovery and return to normality.	 Agree actions dependant on the nature of the incident. Set timescales with responsibility for completion clearly indicated. Use Recovery Log on the following page (49) 		
2.	Long Term Support Respond to any ongoing and long term support needs of staff and pupils	 Educational Psychologists Voluntary organisation support Educational support from staff Bereavement Services Literature/advice on available help 		
3.	Communication Once recovery actions are complete, communicate the return to 'business as usual'.	How?Who?When?Use Communications and Media Checklist (Page 45)		
4.	Debrief Carry out a 'debrief' of the incident with staff (and possibly with pupils).	 Carry out a full incident debrief (Page 50) Document any improvements to be made and any lessons learned 		
5.	Plan Review Review this Emergency and Business Continuity Plan in light of lessons learned from the incident and the response to it.	 Implement recommendations for improvement and update this plan. Produce revised version of the plan Ensure all School Incident Management Team members and relevant personnel are aware of the changes 		

Recovery Log Sheet

Actions	Person Responsible	Completed Date/Time

Debrief and Lessons Learned

A debrief is a review that is carried out following an incident when all persons involved can be present. The debrief will ideally be arranged as soon as possible by the Incident Lead to get an accurate and reliable account of what happened and to allow for important lessons to be identified.

- 1. The person co-ordinating the incident needs to attend as well as key members of the incident team.
- 2. Appoint a facilitator, ideally someone who was not closely involved in the incident who can ask questions from an independent and non biased perspective. The facilitator should be briefed to allow them to delve in more depth into key positives and criticisms. This is something that Sandwell Resilience Unit can do on behalf of the school if requested. Contact the Resilience Unit on 0121 569 3313 or email: emergency_planning@sandwell.gov.uk
- 3. Go through the incident response step by step. Revisit the emergency plan and identify any deviation from plan. What changed and why?
- 4. Ask for specific feedback on a series of headings based on the key issues / areas for example:
 - Procedures
 - Communication
 - Liaison
 - Finance
 - Public Relations
 - Health and Safety
 - Resources

The key questions to address are:

- O What went well?
- O What didn't go so well?
- O What would we do if we were in the situation again?
- 5. Use the Example Agenda for an Incident Debrief as a guide (Page 51)
- 6. Complete a report to document recommendations and opportunities for improvement and any lessons identified. It is important that the Head Teacher or Chair of Governors takes ownership of the report to ensure that any actions are taken forward.
- 7. Feedback any suggestions regarding the plan format to Sandwell Council Resilience Unit

Example Agenda for an Incident Debrief

1. Welcome & introductions	
2. Summary of the incident	
3. Aim of the debrief	
4. Lessons learned:	
• Procedures	
Communication	
• Liaison	
• Finance	
Public Relation	
Health and Safety	
• Resources	
5. Summary of actions to carry	
forward	
6. Any other business	
7. Close of debrief	

Inclusion Support – Critical Incident Response

Defining a Critical Incident

A 'Critical Incident' may be defined as a sudden or unexpected event which seriously traumatises or causes a significant degree of distress to members of the school population. Such incidents may involve:

- o Death of a child or member of staff
- Serious injury, accident or disturbing event
- o Abduction or child reported missing
- o Major emergency such as a fire or explosion.

The Critical Incident Response Team

The Critical Incident Response Team (C.I.R.T) is based at the address below. It consists of members of inclusion support drawn from across our multi-professional teams. We are essentially a 'quick response' team that can mobilise support to schools, usually within 24 - 72 hours of the incident.

What level of support is offered to schools?

- The C.I.R.T Coordinator or representative team member will make contact with the school after being contacted by the school or other source.
- Members of the C.I.R.T. team will visit the school to discuss the situation in more depth with the Head Teacher or designated senior member of staff.
- The purpose of this meeting is to clarify the facts of the incident; identify those directly involved and to assess the school's ability to cope.
- Advice is available to parents in how to support children involved in a Critical Incident.
- Advice for staff regarding managing trauma in school, including how to cope with overt reactions such as anger and guilt and how to provide appropriate pastoral support.
- o All members of the C.I.R.T work under a code of ethics; an important part of which is to be mindful of confidentiality. A written record of any support will be securely filed.

External contacts to support traumatic events:

- CRUSE Bereavement Care (Sandwell Branch) 0121 544 4510
- o Support through your local church or other place of worship
- Support through consultation with your GP
- o Edwards Trust (Edgbaston, Birmingham) 0121 454 1705
- The Child Death Helpline 0800 282 986 or 0808 800 6019. Open Mon Friday from 10am to 1pm and every evening 7pm to 10pm
- The Child Bereavement Trust (CBT) 01494 446 648
- o Road for you (RF4U) 08088 081677 (Support for young people following a bereavement)

Contact Details:

Inclusion Support, Connor Education Centre, Connor Road, West Bromwich, B71 3DJ

Tel: 0845 352 7552

Inclusion support@sandwell.gov.uk

Section 4

Resources

School Site Information

This section contains all site plans and maps that are specific to the school and may be needed in an emergency situation, including:

- o School Site Plan including grounds and surrounding area
- School floor plans
- Fire Safety Plans
- Utilities features
- Any other school specific documentation

The following table includes features indicated on the above site and safety plans and which plan they can be found in.

Utility and Safety Features	In which Plan? e.g. Fire Safety	Date checked or updated	Date checked or updated
Fire Exits	Fire risk assessment		
Assembly point for staff/pupils/visitors in case of evacuation during normal hours [roll call to be conducted here; this place to be identified on signs of each fire alarm]	Emergency Procedures in Event of Fire		
Electricity cut off switch [cuts supply to all or part of building]	Site manager log book		
External telephone junction box			
Fire hydrant/sources of water	On service road at front of school		
Fuel oil storage tank (and fuel lines)	In storage room behind heads office		
Gas stop valve	Site manager log book		
Oil supply stop valve	Site manager log book	No Oil	
Plant and machinery	Site manager log book		
Surface water drain grills	Site manager log book		
Water top valve	Site manager log book		

Sandwell Resilience Unit

Tel: 0121 569 3313

Email: emergency_planning@sandwell.gov.uk

This is the 2015 version of the Schools Emergency and Business Continuity Plan Template

(Formal Plan Review due in 2017)