

DATE: 17.01.2022 DATE FOR	REVIEW: May 2022
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OVERA	LL OBJECTIVES FOR 2021 / 2022
1.	Increase new Governor involvement and understanding of the school, leading to a greater level of challenge and support of the Senior
	Leadership Team and giving us the confidence to move Leadership and Management to Outstanding.
2.	Further mapping of curriculum subjects within the Pathways curriculum, checking content, sequencing, and rationales. This will give us the
	confidence to move Quality of Education to Outstanding
3.	Further develop CPD offer so that all staff have a clear plan linked to identified development needs through appraisal that is created
	collaboratively and is personalised to them. This will give us the confidence to move Leadership and Management to Outstanding.
4.	Embed 2020/2021 objectives – this will drive behaviour, wellbeing, parental engagement and outcomes around engagement.

Objective 1: Develop Outstanding Governor Knowledge and Involvement in Our School (links to Leadership and Management)					
Target	Actions	Due date	Responsible	Evidence of impact	
All Governors to have an in- depth knowledge of curriculum and assessment	Discuss with Govs at meeting in October Ensure each Governor visits school once during the first term within their link pathway Review existing form with Exec Head and CoGs	End Term 1 (completed) End half term 1 (completed and on Gov Hub)	SB/AD AD	Governors will be able to describe all aspects of curriculum and assessment systems confidently, and in turn influence the strategic direction of the school. The school offer will continue to develop and pupil outcomes will benefit	



Governor roles will cover all aspects of the school. Responsibilities will be well understood.	Create a clear list of Governor roles through review with Exec Head and CoGs Ensure Governor roles remain an ongoing focus	End half term 1 (completed) Ongoing - termly	AD SB/AD	Form will demonstrate that Governors are asking challenging questions Governors will confidently lead on their areas of responsibility during Governors meetings. Govs able to support and challenge the leadership team through an ever-
				increasing understanding of our offer
Governors are up to date with changes to provision over time	Ensure each Governor visits school three times over the year for their allocated link roles Discuss, review, challenge during Govs meetings	Ongoing, but review in July 2022 Being achieved at time of writing – under ongoing review	SB	Visit records, meeting minutes will demonstrate that we have Governors who know the school very well.
All Governors will participate and make meaningful contributions in Governors meetings	Review existing meeting format with HoS and CoGs Ensure consistent Governor participation and contributions over time	End half term 1 (completed) Ongoing (termly)	SB	Meeting time used more effectively, driving school progress through greater, informed challenge and support

Objective 2: Further mapping of subjects within the Pathways curriculum. Checking content, sequencing, rationales (links to Quality of Education)					
Target	Actions	Due date	Responsible	Evidence of impact	



Teacher responsibilities cover the curriculum development needs	Create definitive list of subjects with named link teachers to map provision across Pathways.	13 th Sept 2021 (completed)	AD	List created and shared HEA Teachers attending all Special School Subject Meetings
Teachers have a clear understanding of why/how the curriculum offer is to be mapped	Share objectives and expectations around mapping/rationales with teachers, using the exemplar curriculum information	15 th Sept 2021 (completed)	AD	Professional conversations between staff around subject content. Maps/rationales following exemplar templates.
Every subject will have a map and rationale, evidencing intent, sequencing and impact. Each map will demonstrate that our curriculum has been carefully considered and planned to meet the needs of our learners.	Explain expectations to Teachers Complete all rationales Share subject booklets with all staff	29 th Sept 2021 (completed) Ongoing into 22/23 Feb Half Term 2022	AD AD/DM DM	All teachers and leaders can articulate and explain the sequence / order of the curriculum. Curriculum provision as outlined in subject booklets seen in practice in classrooms

Objective 3: Further Develop CPD offer (links to Leadership and Management)					
Target	Actions	Due date	Responsible	Evidence of impact	
Staff to have knowledge of this aspect of school development	Inform staff of CPD plan on training day	02.09.21 (completed)	AD	Staff demonstrating an awareness of their role in developing themselves, shown	



				through CPD plans and appraisal documentation
CPD to match individual staff development needs	Create CPD conversation scaffolding and plan questions for teachers and for support staff CPD curriculum mapped, reviewed and redesigned to meet staff needs Check staff progress of individual CPD targets from PMR within structured conversations	11.10.21 (completed) July 2022 and ongoing Each half term then ongoing	AD/DM AD/DM AD	Coaching style conversations taking place that lead to personalised CPD. Teachers demonstrate a range of skills to meet the needs of the students in their class. Training is bespoke to each staff member based on identified needs.

Objective 4: Embed 2020/2021 objectives (links to Behaviour and Quality of Education)						
Target	Actions	Due date	Responsible	Evidence of impact		
Steps is embedded in school culture and practice	Deliver training to all staff Deliver training to parents Create overview video for info Train staff in Step Up procedures as required	01.09.21 End Spring Term End Spring Term (all complete)	DM AD DM	Continued improvements in how we manage behaviour shown through a consistently therapeutic approach in managing difficult and dangerous behaviours Continued successes with students demonstrating difficult and dangerous behaviours through case studies and behaviour tracking data		



		Feb 2022 -		Parental understanding/changes to
		ongoing		parenting styles
				Staff using Step Up procedures
				consistently
	Deliver training to all staff	01.09.21		Engagement language heard consistently
	Create overview video for info	End Autumn	SR	around school
Engagement Steps is embedded in		Term		
school culture and practice		(complete)		Leaders confident to make a judgement
	Review use in Green and Blue	April 2022	DM/SR	on consistent use. Teachers implementing
	Pathways	April 2022	Diviy SK	in classrooms.
				Leaders and teachers can
Evidence for Learning is embedded	Develop understanding and use of	End Spring	DM/AD	explain/demonstrate/track progress of
in school culture and practice	"Insights"	Term 2022	,	individuals and groups more easily
				Consistent delivery in school
				Parental feedback
	Deliver training to all staff	End Autumn	RB	
Zones of Regulation is consistently	Deliver training to an start	Term	ND	
used in all appropriate classes	Create overview video for info	(all complete)		
	Review schoolwide practice		RB/DM	Zones language being consistently heard
		April 2022		in classes. Students better able to
				understand and regulate emotions
Assessment practice is embedded				Pupil progress in all pathways is
in the day to day operation of the	Embed new assessment points and	July 2022	DM/AD	demonstrably strong shown through
school	processes	,		assessment points



Review strengths/weaknesses of		
new procedures		