

Staff Wellbeing Policy

Applicable to:	1	✓ Astley Community High School	
	1	Seaton Sluice Middle School	
	1	Whytrig Middle School	
Approval body:	Resources Committee		

Status:

Statutory policy or document	No		
Review frequency	Governing Body to determine		
Approval by	Governing Body to determine		

Publication:

Statutory requirement to publish on school website	No
Agreed to publish on school website	Yes

Review:

Frequency	Next Review Due
Every three years	Spring 2027

Version Control:

Author	Creation Date	Version	Status
Head of School SSMS (KMc)	25 March 2024	0.1	Initial draft based on The Key model policy (July 2023)
Changed by	Revision Date		, , , ,
Business Director (BW)	15 July 2024	0.2	Minor changes to formatting and layout
Business Director (BW)	29 July 2024	1.0	Final approved version for publication

1 Introduction

"Mental health is a state of mental wellbeing that enables people to cope with the stresses of life, realise their abilities, work productively and make a contribution to their community."

(World Health Organization)

- 1.1 Some common mental health issues include:
 - self-harm
 - eating disorders
 - anxiety
 - depression
 - loss and bereavement

2 Aims

- 2.1 At Seaton Valley Federation, we are committed to supporting the mental health and wellbeing of pupils, parents, carers, staff and other stakeholders.
- 2.2 This policy aims to:
 - support the wellbeing of all staff to avoid negative impacts on their mental and physical health
 - provide a supportive work environment for all staff
 - acknowledge the needs of staff, and how these change over time
 - allow staff to balance their working lives with their personal needs and responsibilities
 - help staff with any specific wellbeing issues they experience
 - ensure that staff understand their role in working towards the above aims

3 Promoting wellbeing at all times

- 3.1 There are designated mental health leads in each school who support staff wellbeing across the federation:
 - ACHS Natalie Gilhooley, Luscia Sykes and Rebecca Wright
 - SSMS Karen McSparron
 - WMS Deb McClellan
 - SVF-wide Angela Hall

3.2 All staff are expected to:

- treat each other with empathy and respect
- keep in mind the workload and wellbeing of other members of staff
- support other members of staff if they become stressed, such as by providing practical assistance or emotional reassurance
- report honestly about their wellbeing and let other members of staff know when they need support
- follow the federation's policy on out-of-school hours working, including guidance on when it is and isn't reasonable to respond to communications
- contribute positively towards morale and team spirit
- use shared areas respectfully, such as the staff room or offices
- take part in training opportunities that promote their wellbeing

3.3 **Line managers** are expected to:

- maintain positive relationships with their staff and value them for their skills, not their working pattern
- provide a non-judgemental and confidential support system to their staff
- take any complaints or concerns seriously and deal with them appropriately using the federation's policies
- monitor workloads and be alert to signs of stress, and regularly talk to staff about their work/life balance
- make sure new staff are properly and thoroughly inducted and feel able to ask for help
- understand that personal issues and pressures at work may have a temporary effect on work performance, and take that into account during any appraisal or capability procedures
- promote information about, and access to, external support services
- help to arrange personal and professional development training where appropriate
- keep in touch with staff if they're absent for long periods
- monitor staff sickness absence, and have support meetings with them if any patterns emerge
- conduct return to work interviews to support staff back into work
- conduct exit interviews with resigning staff to help identify any wellbeing issues that led to their resignation

3.4 **Senior leaders** are expected to:

- lead in setting standards for conduct, including how they treat other members of staff and adhering to agreed working hours
- manage a non-judgemental and confidential support system for staff
- monitor the wellbeing of staff through regular surveys and structured conversations
- make sure accountability systems are based on trust and professional dialogue, with proportionate amounts of direct monitoring
- regularly review the demands on staff, such as the time spent on paperwork, and seek alternative solutions wherever possible
- make sure job descriptions are kept up-to-date, with clearly identified responsibilities and staff being consulted before any changes are made
- listen to the views of staff and involve them in decision-making processes, including allowing them to consider any workload implications of new initiatives
- communicate new initiatives effectively with all members of staff to ensure they feel included and aware of any changes occurring in the federation
- establish a clear policy on out-of-school hours working, including on when it is and isn't reasonable for staff to respond to communications, and provide clear guidance to all stakeholders
- make sure that the efforts and successes of staff are recognised and celebrated
- produce calendars of meetings, deadlines and events so that staff can plan ahead and manage their workload
- provide resources to promote staff wellbeing, such as training opportunities
- promote information about, and access to, external support services, and make sure that there are clear routes in place to escalate a concern in order to access further support
- organise extra support during times of stress, such as Ofsted inspections

3.5 The **governing body** is expected to:

- identify a lead governor for mental health (Gillian Barry)
- make sure the schools are fulfilling their duty of care as an employer, such as by giving staff a reasonable workload and creating a supportive work environment
- monitor and support the wellbeing of the Senior Leadership Team
- ensure that resources and support services are in place to promote staff wellbeing
- make decisions and review policies with staff wellbeing in mind, particularly in regards to workload
- be reasonable about the format and quantity of information asked for from staff as part of monitoring work
- ensure that staff are clear about the purpose of any monitoring visits and what information will be required from them

4 Managing specific wellbeing issues

- 4.1 The federation will support and discuss options with any staff that raise wellbeing issues, such as if they are experiencing significant stress at school or in their personal lives.
- 4.2 Where possible, support will be given by line managers or senior leaders. This could be through:
 - allowing staff time off to deal with a personal crisis
 - arranging external support, such as counselling or occupational health services
 - completing a risk assessment and following through with any actions identified
 - reassessing their workload and deciding what tasks to prioritise
- 4.3 At all times, the confidentiality and dignity of staff will be maintained.