	Operation	al Overview 2023-26	
Our Vision	Leadership and Management	Quality of Education: Curriculum and Teaching and Learning	Quality of Education: Assessment, Data Provision and Outcomes
Through appreciating and promoting the Christian values of dignity, hope, community, wisdom, humility and kindness, all members of St George's are encouraged to be aspirational. We aim to positively impact upon each other and society so that we can contribute to a world where, inspired by St Paul's words we can: 'Be devoted to one another in love. Honour one another above yourselves.' Romans 12:10	 The school's distinctive Christian vision is embedded throughout the academy enabling all to flourish Leadership at all levels is of high quality and successfully in moving the school forward. 	 The curriculum intent is ambitious, well-sequenced, and embedded securely and consistently across the school. There is a firm and common understanding of the school's curriculum intent and what it means for practice, enabling all pupils including the most disadvantaged and SEND to flourish. High quality teaching and learning through robust and well sequenced continuous professional development programme Staff at all levels, including ECTs and ITTs, are supported in their professional development through a robust careers pathway and appraisal process. Improve the effectiveness of homework, deepen knowledge acquisition, and strengthen exam preparation to ensure all students achieve their academic potential. 	 Successful assessment, data and feedback structures ensure cumulative data is used effectively to ensure regular and timely intervention Reading is a core part of the curriculum designed to ensure that pupils develop the skills and knowledge necessary to become fluent, confident readers. Curriculum enactment utilises In class strategies that effectively ensure all pupils, especially our most vulnerable, flourish. Utilise comprehensive data analysis to inform targeted academic interventions and systematically measure the impact of these interventions on student achievement and progress.
foremost secondary Academies within the UK. Consequently, this is a resolutely	Quality of Behaviour & Attitudes	Personal Development	SEND
ambitious development plan that articulates a strong and deliverable Christian vision for a progressive, creative and caring academy. Most importantly, it is underpinned by an uncompromising commitment to ensuring that we continue to provide an outstanding quality of teaching and learning within an holistic educational context that encourages young people to flourish and fulfil their extraordinary potential.	 The attendance and safeguarding structures support all pupils to attend well, including our most vulnerable pupils The pastoral systems allows all pupils to flourish and live life to its fullness through insightful, targeted support 	 13. Consistent routines across the Academy are embedded so that genuine mutual respect is modelled at all times and pupils understand how to meet our high expectations 14. A high quality PD Curriculum is embedded which includes a well-sequenced PSHE and Careers curriculum that prepares pupils for modern life in Britain. 15. Our electives programme and other enrichment opportunities nurture, develop and stretch pupils' talents and interests. 	16. A fully Inclusive and supportive environment for SEND pupils enables all to thrive socially & academically

Deve	lopment Areas	Staff
.1	Include all stakeholders in the review and refinement of the Academy's theologically rooted Christian vision.	RF
.2	Ensure all academy staff and leaders apply the Christian vision to their strategic plans to enable all aspects of school life to meet the academic and spiritual needs of all learners.	RF
.3	Ensure the Academy's Christian vision supports the character and moral development of all pupils, giving them aspiration for themselves and hope for the communities of which they are a part.	RF
.4	Ensure the Academy's Christian vision promotes social and cultural development through the practice of forgiveness and reconciliation that encourages good mental health, and enables all to flourish and live well together	RF
1.5	Ensure the Academy's Christian vision creates an environment that embraces difference where all pupils, whatever their background or ability, can flourish because all are treated with dignity and respect.	RF
1.6	Ensure the Academy's collective worship is an expression of the school's Christian vision.	RF
.7	The Academy ensures pupils flourish through the provision of high quality religious education reflecting the Church of England Statement of Entitlement.	RF
.8	The Academy's evaluation systems are robust resulting in high quality learning where all pupils flourish.	RF
	ity 2 - Leadership at all levels is of high quality and successful in moving the school forward.	
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2.7	Enhance communication and partnerships with parents, carers, and the local community through professional and effective external documentation and media.	GWK
2.8	Further improve the clear and robust calendars and structures which identify and eliminate pressures on staff to improve wellbeing	GWK
Priority 3 - The curriculum intent is ambitious, well-sequenced, and embedded securely and consistently across the school. There is a firm and common		
unde	rstanding of the school's curriculum intent and what it means for practice, enabling all pupils including the most disadvantaged and SEND to flourish.	
Devel	opment Areas	
3.1	To continue to develop the curriculum review cycle to ensure each curriculum area showcases an aligned, effectively sequenced, and coherent intent rationale in	CST
	line with effective implementation.	
3.2	Continue to refine systems which showcase exceptional pupil work that is consistently of a high quality across the curriculum, contributing to consistent high	CST
	achievement, particularly the most disadvantaged and SEND.	
3.3	Maximise the effectiveness of the intellectual planning model so that in every curriculum area, teachers have a firm and common understanding of the most	CST
	effective ways to articulate and implement their curriculum intent through effective pedagogical choices.	
3.4	Maximise the effectiveness of the intellectual planning model so that in every curriculum area, teachers have a firm and common understanding of the most	CST
	effective ways to use data in curriculum and lesson preparation.	
3.5	Refine the strategic overview of curriculum developments and schemes of learning to ensure all curricula continue to build cumulatively sufficient, aligned	CST
	knowledge which cohesively interleaves all curriculum systems leading to sustaining pupils' mastery of knowledge and skills for future learning and employment.	
3.6	Refine curriculum booklets even further to ensure the work given enables pupils, over time and across the school, to consistently achieve the aims of the curriculum.	CST
	Booklet evolution ensures they continue to coherently match the plans and sequencing of intent documentation to clearly display cumulatively sufficient subject	
	knowledge and skills, designed in a way that aligns with specific pedagogy conducive to effective implementation.	
3.7	Refine precise guidance for the annotation of 'teacher copies' of curriculum booklets so teachers continue to consistently showcase a firm and common	CST
	understanding of curriculum, subject knowledge, pedagogy and implementation practice to contribute well to effectively delivering the curriculum intent and	
	sustaining highly effective independent teacher preparation.	
3.8	Continue to prioritise reading across the curriculum in KS3 and KS4 where a rigorous and sequential approach to reading strategies develops pupils' fluency,	CST
	confidence and comprehension even more rapidly.	
Priori	ty 4 - High quality teaching and learning through robust and well sequenced continuous professional development programme	
Devel	opment Areas	
4.1	Ensure high-quality teaching is consistently delivered in every lesson and curriculum area, with adapted delivery to secure progress for all pupils, including those with SEND, ensuring the delivery is effectively sequenced and coherent with curriculum intent.	VDN
4.2	Embed a firm and common understanding of effective pedagogical choices so that teaching staff consistently maintain the highest expectations for pupils. This	VDN
	includes preparing lessons appropriately, using effective exposition to sequence and model learning clearly, questioning effectively, assessing pupils' learning, and	
	providing precise feedback.	
4.3	Effective use of qualitative and quantitative data to inform T & L and prepare and respond with appropriate pedagogical choices to promote positive pupil	VDN
	progress.	
4.4	Develop the role of the Lead Practitioner team to enhance the use of the QA system to strategically deliver intellectual preparation, inform CPD needs and present	VDN
	findings to support informed decision making and targeted support at a whole school level.	
4.5	Expand the scope of the QA process to ensure staff receive regular feedback on their practice and are supported by school resources to implement improvements,	VDN
	fostering their continuous professional development.	
4.6	Establish a weekly, pre-planned whole-school CPD programme linked to the development of SG5. This programme should ensure that all teachers utilise Teach Like	VDN
	a Champion (TLAC) strategies, making teacher exposition explicit and focused, and responsive teaching impactful, facilitating independent workflow.	

48 Implement concling, team teaching, and peer observations effectively kollowing internal quality assurance to address priority areas. When performance concerns or arise, follow a clear on attractured support process to provide necessary assistance and ensure improvement, adhering to transported school policies. VDN 4.9 Further enhance and systematically share best practices in checking for understanding as part of the school's commitment to fostering pupil success. VDN 4.10 Continue to build on existing strengths in pupils' ability to precisely articulate what they are learning and the reasons behind it, ensuring deeper engagement and comprehensive induction programme for ECIs, ensuring that all fermal requirements are met and ECIs are supported through their induction. HBE 10 Implement a comprehensive induction programme for ECIs, ensuring that all fermal requirements are met and ECIs are supported through their induction. HBE 2.1 Implement a comprehensive induction programme for ECIs, ensuring that all fermal requirements are met and ECIs are supported through their induction. HBE 3.1 Implement a comprehensive induction program for ECIs, ensuring that all fermal requirements. HBE 5.4 Monitor and evaluate the effectiveness of professional development training and mentorship across ECI and ITI HBE 5.4 Monitor and evaluate the effectiveness of homework, deepen knowledge acquisition, and strengthen exam preparation to ensure all students achieve their academic potential. SA 6.1<	4.7	Encourage leaders to utilise and share best practices both internally and externally with all teaching staff through intellectual preparation and TLAC resources.	VDN
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comprehension VUN Priority 5 - Staff at all levels, including ECTs and ITTs, are supported in their professional development through a robust careers pathway and appraisal process. Priority 5 - Staff at all levels, including ECTs and ITTs, are supported in their professional development are and ECTs are supported through their induction HBE 51 Implement a comprehensive induction programme for ECTs, ensuring that all formal requirements are met and ECTs are supported through their induction HBE 52 Ensure theigh quality mentoring of ITTs and oversee the mentoring throughout their placements. HBE 54 Monitor and evaluate the effectiveness of professional development, training, advelopment, training and mentorship across ECT and ITTs HBE 55 Implement a comprehensive induction program for all new staff, with a detailed plan for ongoing mentorship and support for ECTS and ITTs HBE 56.1 Implement Areas Implement accelerate achieve their academic Implement accelerate achieve their academic Development Areas Implement accelerate achieve through a robust and refine the current model to ensure homework is meaningful, reinforces classroom learning, and is SA 61.1 Conduct a comprehensive row of current homework and refine the current model to ensure homework that promotes core knowledge and is effectively aligned SA 82.1 Through RAP and coaching sessions, provide tra	4.9	Further enhance and systematically share best practices in checking for understanding as part of the school's commitment to fostering pupil success.	VDN
Development Areas Implement a comprehensive induction programme for ECTs, ensuring that all formal requirements are met and ECTs are supported through their induction. HBE 5.2 Ensure high quality mentoring of ITTs and ECTs, through regular training, development and quality assurance. HBE 5.3 Provide a throrough induction of ITTs and everse the mentoring throughout their jnducting assurance. HBE 5.4 Monitor and evaluate the effectiveness of professional development, training and mentorship across ECT and ITT HBE 5.5 Implement a comprehensive induction program for all new staff, with a detailed plan for ongoing mentorship and support for ECTS and ITTs HBE 6.1 Conduct a comprehensive induction program for all new staff, with a detailed plan for ongoing mentorship and support for ECTS and ITTs HBE 6.1 Conduct a comprehensive review of current homework, deepen knowledge acquisition, and strengthen exam preparation to ensure all students achieve their academic manageobio for students. SA 6.1 Conduct a comprehensive review of current homework and refine the current model to ensure homework that promotes core knowledge and is effectively aligned with the curriculum's core concepts. SA 6.3 Regularly check homework quality and consistency across all subjects making any necessary adjustments to maxing is impact. SA 6.4 Ensure the links between exam preparation, kn	4.10		VDN
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 7.7 Establish systems for the timely collection and analysis of data, enabling leadership to make informed and proactive decisions to enhance student outcomes. 7.8 Create and maintain a sustainable and scalable data processing system that supports ongoing school improvement and can adapt to future needs. 7.9 Ensure that teachers are fully aware of the outcomes required to achieve the school's target Progress 8 (P8) scores, and that Quality of Education practices/priorities are aligned with these goals. 7.10 Triangulate half termly data reports, capturing patterns in behaviour, attendance and academic performance with a forensic analysis on vulnerable subgroups, that proactive action is taken at all levels to close the gaps. Priority 8 - Reading is a core part of the curriculum, designed to ensure that pupils develop the skills and knowledge necessary to become fluent, confident readers. Development Areas 8.1 Establish a clear, ambitious vision for reading strategy that sets high expectations for all pupils, and is understood by all staff. 	SN
 7.9 Ensure that teachers are fully aware of the outcomes required to achieve the school's target Progress 8 (P8) scores, and that Quality of Education practices/priorities are aligned with these goals. 7.10 Triangulate half termly data reports, capturing patterns in behaviour, attendance and academic performance with a forensic analysis on vulnerable subgroups, that proactive action is taken at all levels to close the gaps. Priority 8 - Reading is a core part of the curriculum, designed to ensure that pupils develop the skills and knowledge necessary to become fluent, confident readers. Development Areas 	
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Development Areas	so SN
8.1 Establish a clear, ambitious vision for reading strategy that sets high expectations for all pupils, and is understood by all staff.	
8.2 Strategically develop and embed the systematic delivery of reading as a precise discipline through the Reading Plus programme	
8.3 Reading strategies are carefully selected using evidence-based approaches to the teaching of reading.	
8.4 Develop a rigorous approach to assessing and tracking the progress of pupils in reading, and use this information to inform teaching and support.	
8.5 Develop timely and effective interventions for pupils who are struggling with reading, focusing in particular on vulnerable pupils (SEND and disadvantaged),	
ensuring they receive the support needed to catch up with their peers and national expectations in line with their chronological reading age.	
8.6 Ensure pupils exceeding expected reading ability are stretched beyond the reading curriculum to access increasingly high level texts.	
8.7 Reading for pleasure is a key priority so that pupils foster a love of reading and have access to a rich and diverse range of reading materials that cater to their	
interests and reading levels.	
8.8 Develop a reading plan that ensures it is integrated across the curriculum, with opportunities for pupils to apply their reading skills in different subjects.	
8.9 As part of the academy CPD programme, professional development opportunities for staff to improve the teaching of reading is planned and delivered effective	ly.
Priority 9 - Curriculum enactment utilises In-class strategies that effectively ensure all pupils, especially our most vulnerable, flourish.	
Development Areas	
9.1 Work in collaboration with HOS and LP to support early identification of knowledge gaps with clear actions plans to support the closing of gaps, especially for our	
disadvantaged and SEND pupils.	
9.2 Implement a coaching model with other leaders across the school and trust, to support them in their own curriculum enactment	
9.3 Implement training for staff on inclusive teaching practices that meet the needs of students with SEND across the Trust	
9.4 To continue to embed preparation strategies, utilising individualised data, that enable teachers to actively prepare for their most vulnerable pupils.	
9.5 Implement and embed the training of innovative scaffolding techniques to support the most vulnerable pupils to build on their existing knowledge and skills incrementally.	
9.6 Embed targetted feedback to the most vulnerable through strategies such as the first 5, so that pupils understand their progress and areas for improvement.	
9.7 Work alongside middle leaders to ensure there is a swift and robust early identification of pupils with SEND and appropriate evidence is collated so these pupils access the right provision for their exams.	
9.8 Monitor and evaluate the effectiveness of curriculum enactment, providing HOS with precise feedback to move the department forward.	
9.9 Facilitate the sharing of best practice across the trust so that a consistent approach to curriculum enactment is embedded.	
Priority 10- Utilise comprehensive data analysis to inform targeted academic interventions and systematically measure the impact of these interventions on stude achievement and progress. Development Areas	nt

10.1	Establish a comprehensive framework for identifying students in need of academic support.	ABE
10.2	Design and deploy targeted intervention programs that address specific learning gaps and are based on best practices and research.	ABE
10.3	Ensure that interventions are flexible and responsive to the changing needs of pupils	ABE
10.4	Develop clear metrics and benchmarks for evaluating the success of academic interventions	ABE
10.5	Use evaluation results to refine and improve intervention strategies, ensuring they effectively support student learning and achievement.	ABE
10.6	Engage students and parents in understanding the purpose and impact of academic interventions, fostering a supportive learning environment.	ABE
Priori	ty 11 - The attendance structures support all pupils to attend well, including our most vulnerable pupils	
Devel	opment Areas	
11.1	Ensure the pastoral, attendance, and inclusion teams deeply understand the impact of poor attendance on pupil outcomes. Make attendance a priority in every morning meeting, with a particular focus on the most disadvantaged pupils to drive improvement and secure outstanding outcomes.	CCN
11.2	Strengthen routines and procedures for analysing attendance data to identify and support specific sub-groups. Ensure pastoral workers actively and consistently challenge attendance and punctuality issues with pupils and parents daily, fostering a culture of high expectations and accountability.	CCN
11.3	Collaborate effectively with linked partnerships, such as the Pupil Welfare Officer (PWO) and attendance lead, to ensure regular school attendance for all pupils.	CCN
11.4	Continue the development of comprehensive analysis, reporting and tangible actions leading to improvement in absence, PA/SA rates for all pupils against local and national averages for all pupils against local and national averages for all pupils	CCN
11.5	Enhance systems to tackle lateness and emphasise the importance of punctuality in all communications with parents and pupils. Ensure these measures contribute to the overall effectiveness of the school's attendance strategy and support outstanding educational outcomes.	CCN
11.6	Ensure all pupils and staff feel supported with their mental health and well-being, with systems in place that also promote good attendance. Recognise the connection between well-being and attendance and provide comprehensive support to sustain both.	CCN
11.7	Ensure that all staff working with SEND and Children Looked After (CLA) pupils understand the impact of poor attendance on outcomes. Implement rigorous, individualised plans to support good attendance for these pupils, ensuring that their specific needs are met and their educational outcomes are maximised.	CCN
11.8	Review and further develop tracking and monitoring systems to ensure that appropriate interventions are implemented at the earliest opportunity. Use data-driven	CCN
	insights to inform targeted support, ensuring all pupils have the best possible chance of maintaining high attendance levels and achieving outstanding outcomes.	
11.9	Triangulate half-termly data reports, capturing patterns in attendance and academic performance with a forensic analysis, particularly focusing on vulnerable	CCN
Drievi	subgroups. Ensure proactive action is taken at all levels to close the gaps and support all pupils in achieving their full potential ty 12- The pastoral system allows all pupils to flourish and live life to its fullness through insightful, targeted support	-
Phon	y 12 ⁻ The pastoral system allows all papils to hourism and live life to its railless through insightful, targeted support	
Devel	opment Areas	
12.1	Ensure all staff are continuously trained in current safeguarding legislation and remain fully aware of their statutory duties through regular calendared updates and practical training sessions.	CCN
12.2	Maintain robust policies and approaches to address incidents of bullying, discrimination, and sexual harassment, both in person and online, ensuring a safe school environment for all students and that all pupils feel safe and supported by creating a school environment where these issues are promptly and effectively addressed, promoting inclusivity and respect.	CCN
12.3	Regularly evaluate and embed behaviour routines and systems to ensure all pupils, including the most disadvantaged and those with SEND, demonstrate consistently high levels of respect and exceptional behaviour through reasonable adjustment support.	CCN
12.4	Further strengthen and deliver comprehensive training programmes as part of CPD for staff in behaviour management and promoting positive attitudes, using evidence-based approaches and innovative practices to equip staff with the skills needed to manage behaviour effectively and foster a positive school culture.	CCN
12.5	Continue to embed the preventative on-call and observation system so that all staff are continuously supported when managing pupils' behaviour through our clear routines and all pupils are given clear adjustments to regulate their own behaviours	CCN

12.6	Review and refine the preventative behaviour curriculum and strategy so that repeated patterns of poor behaviour become less frequent and pupils have the tools to	CCN
	regulate their own behaviour, particularly our most disadvantaged/SEND and repeat offenders	
12.7	Further develop the pastoral systems to provide targeted support to pupils, especially those with additional vulnerabilities such as mental health issues or those at risk of exclusion.	CCN
12.8	Develop daily/weekly and half-termly data reports, capturing patterns in pastoral systems such as behaviour and safeguarding with a forensic analysis, particularly focusing	CCN
	on vulnerable subgroups. Ensure proactive action is taken at all levels to address patterns and support all pupils in achieving their full potential	
12.9	High quality and accessible pastoral support ensures pupils know through bespoke mentoring PSHE how to maintain active and healthy lifestyles and an age	CCN
	appropriateness of healthy relationships.	
Priori	ty 13 - Consistent routines across the Academy are embedded so that genuine mutual respect is modelled at all times and pupils understand how to meet our	
	expectations	
ingit		
Devel	opment Areas	
13.1	Ensure routines remain fully embedded and support staff through continuous professional development (CPD) in the implementation of STEPS, SHAPE, and SLANT	MHS
	strategies. Utilise lesson modelling and regular CPD sessions, with a particular focus on Initial Teacher Trainees (ITTs), Early Career Teachers (ECTs), and teachers	
	new to the Academy, to maintain high standards of teaching and learning.	
13.2	Plan and conduct culture reset sessions at the beginning of each term to ensure all pupils and teachers understand and engage with the school's high	MHS
10.2	expectations. These sessions should reinforce the school's vision and values, promoting a consistent and positive learning environment	NI IS
13.3	Continue to foster a positive school environment where bullying is not tolerated. Ensure pupils are aware of how and where to report incidents, and guarantee that	MHS
13.5	these incidents are addressed swiftly and effectively	IVIN3
10.4		
13.4	Ensure all social times have clear and consistent routines to uphold the calm and respectful culture both inside and outside the classroom. This helps maintain a	MHS
	structured environment conducive to learning and positive interactions among pupils.	<u> </u>
13.5	Encourage daily expressions of gratitude to foster mutual respect between pupils and staff. This practice should be integrated into the school culture to enhance	MHS
	relationships and create a supportive and respectful school community.	
13.6	Regularly update microscripts and ensure consistent communication of routines to staff through bespoke CPD sessions. This includes effective management of	MHS
	line-ups, transitions, and other school routines to promote a well-organised and efficient learning environment.	
13.7	Involve stakeholders in the evaluation of the school culture and share best practices with the school and wider community, particularly through social media. This	MHS
	engagement helps build a cohesive community that supports the school's ethos and continuous improvement efforts.	L
Priori	ty 14-A high quality PD Curriculum is embedded which includes a well-sequenced PSHE and Careers curriculum that prepares pupils for modern life in Britain.	
Devel	opment Areas	
14.1	Design a career pathway from Year 7 to Year 11 that prepares pupils for post-16 options, enabling them to make informed choices about their futures. Ensure that	ES
''	alternative pathways, including vocational and apprenticeship routes, are clearly identified as viable options alongside university entrance preparation.	23
14.2	Collaborate with middle leaders to embed careers education across the curriculum, helping pupils make explicit links between the subjects they study and future	ES
14.2	employment opportunities fostering a better understanding of how academic learning translates to real-world skills and careers.	LJ
14.2	Ensure that our careers education aligns and meets all the Gatsby Benchmarks providing a comprehensive framework will support high-quality career guidance	
14.3		ES
14.4	and prepare students effectively for the world of work.	
14.4	Review and refine current work experience and provider access arrangements so pupils in all year groups have access to the most appropriate and meaningful	ES
	careers guidance ensuring all students gain valuable insights and experiences related to their future career choices.	
14.5	Embed the school's bespoke PSHE and aspiration curriculum so that it extends beyond the academic, vocational or technical and is designed specifically to meet	GME
L	the needs of our pupils, aligning it with the school's vision and values.	
14.6	Through our PSHE curriculum, provide pupils with a deeper knowledge and understanding of the importance of equality, diversity, and understanding differences.	GME
	This includes reflecting the Church of England guidance on challenging homophobic, biphobic, and transphobic bullying, promoting respect and tolerance for all	

14.7	Ensure that a responsive PSHE curriculum is effective in addressing emerging priorities highlighted by our safeguarding team. This will help in promoting pupils' mental health and well-being, equipping them with skills to stay safe and make positive choices.	GME
14.8	Monitor the effectiveness of PSHE through meaningful evaluation which includes pupil and parent voice, behaviour data, work scrutiny and learning walks to ensure continuous improvement and alignment with the needs of our pupils.	GME
14.9	Ensure that all staff delivering PSHE have access to quality resources, regular CPD, and intellectual planning. This will enhance their confidence and effectiveness in delivering the curriculum, ultimately benefiting pupils' personal development.	GME
Priori	ty 15 - Our electives programme and other enrichment opportunities nurture, develop and stretch pupils' talents and interests.	
Devel	opment Areas	
15.1	Ensure pupils have access to a wide, rich set of experiences. There is a varied and extensive personal development of rich curricular and extracurricular	RF
	opportunities which further develop the academy's offer and provide opportunities for pupils to stretch and develop their talents and interests	
15.2	Provide further leadership and project opportunities for pupils across the school.	THS
15.3	Continue to develop the role of pupil voice and surveys to encourage and empower the pupil body regarding determining the culture of the school community.	RF
15.4	Provide rich experiences in a coherently planned way through the curriculum and extracurricular order	THS
15.5	Review and enhance the rewards systems so that pupils feel a sense of pride in their daily accomplishments with a focus on excellent behaviour and attendance.	THS
15.6	Investigate and develop a plan of graduation for pupils that undertake a wide variety of enrichment over 5 years	THS
15.7	Effectively track and review the impact of all rewards especially for SEND and disadvantaged ensuring it positively impacts these groups	THS
15.8	Regularly review the quality, uptake, and impact of all enrichment activities, ensuring strong uptake by pupils who are disadvantaged (including those with SEND)	THS
Priori	ty 16 - A fully Inclusive and supportive environment for SEND Pupils enables all to thrive socially & academically	
Devel	opment Areas	
16.1	Leaders further strengthen the process to identity, assess and effectiveness use of SEND provision and support to meet the needs of pupils with SEND and ensure they are included in all aspects of academy life	JKR
16.2	Regularly review the curriculum with subject leads to ensure it is coherently sequenced to meet the diverse needs of SEND pupils, their starting points and it is ambitious and inclusive for future progression	JKR
16.3	Provide focused CPD on inclusive teaching practices and effective strategies for supporting SEND pupils.	JKR
16.4	Closing monitor assessment to identify knowledge gaps and promptly address these through targeted interventions	JKR
16.5	Implement comprehensive behaviour management and wellbeing programs tailored to SEND pupils so that the personal development of pupils with SEND,	JKR
	ensuring they have opportunities to develop independence, resilience, and confidence.	
16.6	Strengthen partnerships with parents, carers and stakeholders to further support the pupils ensuring clear communication and involvement in decision-making.	JKR
16.7	Review and develop robust systems for monitoring and evaluating the progress, wellbeing and safeguarding of SEND pupils.	JKR
16.8	Foster a school culture that embraces diversity and promotes dignity and respect for all pupils.	JKR
16.9	Provide targeted support for SEND pupils during key stage transitions, ensuring they are well-prepared for their next steps.	JKR
16.10	Monitor the behaviour and welfare of pupils with SEND and provide appropriate support to address any issues.	JKR