## Introduction to the schools financial value standard (SFVS)

The schools financial value standard helps to provide schools with assurance that they are meeting the basic standards necessary to achieve a good level of financial health and resource management.

The tool can be used to identify possible areas for change to ensure that resources are being used to support high-quality teaching and the best education outcomes for pupils. The tool is in two parts:

1. A checklist, which asks a number of questions of governing bodies in six areas of resource management to provide assurance that the school is managing its resources effectively
2. A dashboard, which shows how a school's data compares to thresholds on a range of statistics that have been identified as indicators for good resource management and outcomes.

## Outcome of schools financial value standard (SFVS)

## Summary of agreed action and timetable for reporting back:

An objective with the Federation from a finances / admin point of view, eg. reviewing systems and processes, and contracts and other business arrangements, to achieve better value for each school / add to efficiencies.

| Signature: |
| :--- |
| Full name of signatory: Chair of governing body / management committee <br> Date SFVS agreed by full governing body / managament committee $27 / 05 / 2021$ <br> Date SFVS submitted to local authority for review: $28 / 05 / 2021$ |

The checklist asks a number of questions of governing bodies in six areas of resource management to help provide assurance that resources are being managed effectively
The completion of this assessment forms part of the schools financial value standard. Your return must be submitted to your local authority.
Guidance on completion of this document can be found here. This guidance also includes examples of good practice and details further support available to assist governing bodies in addressing specific issues. Clicking on the individual questions below will also take you to the relevant section of the guidance.

Schools should answer each question with 'yes', 'no', or 'in part' from the drop down lists provided. They should provide comments, evidence and proposed actions for questions as appropriate.

| School name: | St Mary's Catholic Primary School |
| :--- | :---: |
| School LAEstab number: | $207 / 3542$ |

## Answer

Comments, evidence and proposed actions

|  |  |  | Answer | Comments, evidence and proposed actions |
| :---: | :---: | :---: | :---: | :---: |
| A. Governance |  |  |  |  |
| 1 | In the view of the governing body and senior staff, does the governing body have adequate financial skills among its members to fulfil its role of challenge and support in the field of budget management and value for money? | Q1 | Yes | NGA skills audit completed in Spring 2021 by all Governors. Governors pro-actively and constructively challenge the School's financial position as 'critical friends'. Meetings allow time for probing questions and discussion as demonstrated within the FB and F\&PP minutes. |
| 2 | Does the governing body have a finance committee (or equivalent) with clear terms of reference and a knowledgeable and experienced chair? | Q2 | Yes | Committee meets at least three times a year, Terms of Reference detailed in Finance Manual which is reviewed by the F\&PP. The school has support from 3BM to give any advice needed regarding finance. |
| 3 | Does the governing body board receive clear and concise monitoring reports of the school's budget position at least six times a year? | Q3 | Yes | At each Finance committee meeting, of which there are a minimum of three per year, the latest budget monitoring report and year end forecast along with a summary report are distributed in advance and reviewed in detail. A further finance update is delivered by the Head at Board meetings at least three times a year |
| 4 | Are business interests of governing body members and staff properly registered and taken into account so as to avoid conflicts of interest? | $\frac{\text { Q4 }}{\text { quidance }}$ | In part | Pecuniary / business interest forms are completed annually at the inaugural meeting in September by all members of the Board and SLT. There is also an opportunity to declare any interests at the start of every governors meeting. |
| 5 | Does the school have access to an adequate level of financial expertise, including when specialist finance staff are absent, e.g. on sick leave? | Q5 | Yes | Federation and SLA with 3BM gives Executive Headteacher access to a range of finance professionals. Strategic realignment of operational systems and processes across federated schools continues. |
| B. School strategy |  |  |  |  |
| 6 | Does the school have a realistic, sustainable and flexible financial strategy in place for at least the next 3 years, based on realistic assumptions about future funding, pupil numbers and pressures? | Q6 | In part | The SIP is a rolling three year plan and feeds into the budget planning process. Capital planning is led by the Executive Headteacher working with Site Manager and Diocesan consultants as well as Board. We are facing a falling roll exacerbated by the movement of families out of inner London and our financial plans show us balanced in current FY, in deficit in year in the following FY and surplus exhausted in that year.To address this anticipated shortfall, we have already undertaken one restructure and we are looking to identify further savings. Our financial strategy seeks to realise economies of scale from our Federation, and we are |
| 7 | Is the financial strategy integrated with the school's strategy for raising standards and attainment? | Q7 | Yes | SLT and forms part of the regular formal reporting to Governors. Funding linked to $\mathrm{C}-19$ is being assigned through 2020-21 and into 2021-22 against specific interventions to identify and support lost learning. With a view to improving teachng and learning, we are increasing the ratio of teachers to pupils for the academic year 2021/22. |
| 8 | Does the school have an appropriate business continuity or disaster recovery plan, including an up-to-date asset register and adequate insurance? | $\frac{\text { Q8 }}{\text { quidance }}$ | In part | The school has an up to date Asset register and adequate insurance. Business Continuity plan to be reviewed by Governors in May 2021. Insurances are bought through RBKC and Catholic Insurane Service Ltd. |
| C. Setting the annual budget |  |  |  |  |
| 9 | Does the school set a well-informed and balanced budget each year (with an agreed and timed plan for eliminating any deficit)? | $\frac{\text { Q9 }}{\text { guidance }}$ | Yes | Detailed annual budget is developed Executive Headteacher with Consultant FD, with input from the Senior Leadership Team, and linked to the School Improvement Plan. The budget is presented to finance committee for review and Board for approval. Deficit for 2019-20 is now cleared. We have a small surplus in year ending March 21. Thereafter we recognise the risk of overall and then in year deficit. |
| 10 | Does the budget setting process allow sufficient time for the governing body to scrutinise and challenge the information provided? | $\frac{\text { Q10 }}{\text { guidance }}$ | Yes | Individual school budgets are presented as outline once (early spring term) and as full proposal a second time (early summer term) to Federation finance committee, and are then approved at Board in May. |
| 11 | Is the school realistic in its pupil number projections and can it move quickly to recast the budget if the projections and the reality are materially different? | $\frac{\text { Q11 }}{\text { guidance }}$ | Yes | School is managing a falling roll and in consultation with the LA, has placed a soft cap on classes approaching 30. Going forward, in consultation with the LA and Diocese, we are seeking to reduce the PAN. Deficit reduction plans will be required for Fy 2022-23 onwards. |
| 12 | Is end year outturn in line with budget projections, or if not, is the governing body alerted to significant variations in a timely manner, and do such variations result from explicitly planned changes or from genuinely unforeseeable circumstances? | $\frac{\text { Q12 }}{\text { quidance }}$ | Yes | Current FY outturn is much better than budget and better than most recent forecasts as presented to finance committee and board. Income from specific C19 related grants is up and although there were areas of higher than budgeted costs associated with the pandemic overall with the school closures there are cost saving resulting on small carry forward in 2020-21. |
| 13 | Are balances at a reasonable level and does the school have a clear plan for using the money it plans to hold in balance at the end of each year? | Q13 | Yes | The current balance is at a reasonable level with a surplus of $£ 47 \mathrm{k}$. This surplus will, under current projections, be exhausted in FY 2022-23. |

## D. Staffing

Does the school review and challenge its staffing structure
14 regularly to ensure it is the best structure to meet the needs of the Q1 school whilst maintaining financial integrity?
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Has the use of professional independent advice informed part of the pay decision process in relation to the head teacher and is it tightly correlated to strong educational outcomes and sound financial management?

Does the school benchmark the size of its senior leadership team annually against that of similar schools?

Staffing needs \& structure are reviewed annually in preparation for start of academic year, with a flexible approach due to the challenges of the falling roll. At present that is being managed within the need to present a balanced budget. In Autumn 2020, a staff reorganisation took place

An independent external consultant is engaged to assist Governors with the preparation of the Executive Headteacher's annual performance and pay review with a committee of Governors.

The Federation gives the school increased flexibility and the opportunity for professional development for senior leaders at both schools.

| 17 | Does the school benchmark its income and expenditure annually <br> against that of similar schools and investigate further where any <br> category appears to be out of line? | Q17 <br> quidance |
| :--- | :--- | :--- |
| 18 | Does the school have procedures for purchasing goods and <br> services that both meet legal requirements and secure value for <br> money? | Q18 <br> quidance |
| 19 | Is the governing body given the opportunity to challenge the <br> school's plans for replacing contracts for goods and services that <br> are due to expire shortly? | Q19 |
| 20 | Does the School consider collaboration with others, e.g. on sharing <br> staff or joint purchasing, where that would improve value for <br> money? | Q20 |
| 21 | Do you compare your non-staff expenditure against the DfE <br> recommended national deals to ensure you are achieving best <br> value? | $\underline{\text { Q21 }}$ |

Benchmarking against other similar shcools using the DfE tool is reviewed at finance committee annually (May 2020)

Close budget monitoring and constant assessment of suppliers' prices, performance, products and services ensure value for money to the School.
Procedures are clearly understood by staff and adhered to. Statements of Internal Control and Best Value, and financial procedures as outlined in the Finance Manual are approved annually by F\&PP.

High value contracts are reviewed at F\&PP committee meetings and protocols for approval by value as detailed in Finance Manual are adhered to.

The newly formed federation will allow for the development of a joint purchasing strategy

When entering into high value contracts, these are scrutinised against recommended DfE and Diocese suppliers.

Asset registers for IT assets and non-IT assets up to a value of $£ 500$ are maintained and are up to date. The School is part of the new Diocesan premises management interface Statlog.
F. Protecting public money

| F. Protecting public money |
| :--- |
| 23 ls the governing body sure that there are no outstanding matters <br> from audit reports, internal audit reports or from previous <br> consideration of weaknesses by the governing body? Q23  <br> 24 Are there adequate arrangements in place to manage conflicts of <br> interest or any related party transactions? Yes  <br> 25 Qre there adequate arrangements in place to guard against fraud <br> and theft by staff, contractors and suppliers? (Please note any <br> instance of fraud or theft detected in the last 12 months) Q25 Yuidance |
| 26 |

The last School audit report was January 2020. Recommendations have been put in place. Voluntary funds were reviewed in March 2021 and there were no outstanding recommendations

The school follows the finance manual for the following: segregation of duties, weekly banking, monthly reconciliations, authorised spending limits imposed, limited signatories on accounts

Finance manual procedues are followed and registers of pecuniary \& business interests maintained, with segregation of duties where appropriate.
There have not been any instances of internal fraud or financial theft in the last year. However, there was one case of external fraud for £60 whcih was reported to the LA who advised no further action. The record is in the school office.

Staff are aware of the school whistleblowing policy and a bound copy is accessible on the web site.

The school uses FMS accounting system which delivers accurate reports for the purpose of the quarterly CFR returns. The school's finance support provided by 3BM oversees the running of the accounting system and assists with any arising issues.

The school has an external auditor for the voluntary funds. These were reviewed in March 2021.

## G. SFVS dashboard

| 29 | Have the results of the dashboard been carefully considered and <br> potential follow-up actions identified? | Q29 <br> guidance |
| :--- | :--- | :--- |

Effective resource management is about how a school uses its resources to drive outcomes for its pupils. A school can improve outcomes by using its resources more effectively.

The dashboard below is designed to help schools identify areas for improved resource management. It shows how a school compares to thresholds on a range of key indicators.

The completion of this assessment forms part of the annual schools financial value standard.

## Using the dashboard

Schools should use the most up to date data available to them, and not rely on lagged published data.
Complete all highlighted cells.
Guidance on calculating or collecting the data for the school so that metrics are compared to thresholds consistently can be found here. Clicking on the link next to individual indicators below will also take you to the relevant section of the guidance.
Either input the school's percentages and ratios directly, or complete the Optional - input raw data form with spending information and school characteristics. The percentages and ratios in the dashboard will then auto-calculate.

## Using the results from the dashboard

Click here for explanations of what the red, amber and green (RAG) ratings mean and what do with the results

## A. Information about your school

| School name: | St Mary's R.C. Primary School |
| :--- | :--- |
| School LAEstab number: | $207 / 3542$ |
| Phase: | Primary |
| Region: | Inner London |
| Number of pupils: | 238 |
| $\%$ of pupils eligible for FSM: | $49.2 \%$ |
| I'm entering data for the year: | $2020-21$ (financial year) |

## Click here to see the RAG rating data for this schoo

Input the school's percentages and ratios directly below, or click here to input raw spending and characteristics data for your schoo

To reset the form to draw from the raw spending and characteristics data, click here. Macros must be enabled

This school is being compared to other:

- large primary schools with high levels of FSM
- primary schools in London (for average teacher cost only)

|  |  | The school's data | Rating against thresholds |
| :---: | :---: | :---: | :---: |
| B. Spending as a percentage of total expenditure |  |  |  |
| Spend on teaching staff as a percentage of total expenditure | Guidance | 45.6\% | Middle 20\% of similar schools |
| Spend on supply staff as a percentage of total expenditure | Guidance | 1.0\% | Broadly in line with similar schools |
| Spend on education support staff as a percentage of total expenditure | Guidance | 23.7\% | Broadly in line with similar schools |
| Spend on administrative and clerical staff as a percentage of total expenditure | Guidance | 4.8\% | Broadly in line with similar schools |
| Spend on other staff costs as a percentage of total expenditure | Guidance | 4.3\% | Broadly in line with similar schools |
| Spend on premises (including staff costs) as a percentage of total expenditure | Guidance | 4.9\% | Broadly in line with similar schools |
| Spend on teaching resources as a percentage of total expenditure | Guidance | 2.2\% | Lowest 10\% of similar schools |
| Spend on energy as a percentage of total expenditure | Guidance | 0.8\% | Broadly in line with similar schools |
| Other spending as a percentage of total expenditure (balancing line) | Guidance | 12.6\% | N/A |

C. Reserves / balances as a percentage of total income

| In-year balance as a percentage of total income | Guidance |
| :--- | :--- |
| Revenue reserve as a percentage of total income | Guidance |


| Average teacher cost (£) | Guidance | £63,447 | Broadly in line with similar schools |
| :---: | :---: | :---: | :---: |
| Senior leaders as a percentage of workforce | Guidance | 6.2\% | Broadly in line with similar schools |
| Pupil to teacher ratio | Guidance | 20.3\% | Lowest 10\% of similar schools |
| Pupil to adult ratio | Guidance | 7.3 | Lowest 20\% of similar schools |
| Teacher contact ratio (less than 1.0) | Guidance | 0.689 | Much lower than recommended |
| Predicted percentage pupil number change in 3-5 years | Guidance | -12.0\% | High risk |
| Average class size | Guidance | 26.4 | Broadly in line with similar schools |



## F: Optional commentary

[enter text]

## Raw data form

This form can be used to input raw spend and characteristics information. If used, the information in this table will be used to calculate the percentages and ratios required in the dashboard. Alternatively, click here to input the percentages and ratios directly into the dashboard.

Schools should use the most up to date information available to them, and not rely on lagged published data.

All of the data should refer to the same financial year.

Full time equivalent number of teachers (classroom and leadership)
Full time equivalent of teachers in the leadership group
Full time equivalent of total school workforce

| 13.1 |
| ---: |
| 2.0 |
| 32.4 |


| Total expenditure |
| :--- |
| Total income |
| Revenue balances (committed and uncommitted) |


| $£ 1,817,795$ |
| ---: |
| $£ 1,987,240$ |
| $-£ 122,342$ |

For secondary and all-through schools:

| Teaching periods in the timetable cycle |
| :--- |
| Total lessons taught by all teachers in the timetable cycle |



For primary schools:
Total number of classes

| E01 | Teaching staff |
| :--- | :--- |
| E02 | Supply teaching staff |
| E03 | Education support staff |
| E04 | Premises staff |
| E05 | Administrative and clerical staff |
| E06 | Catering staff |
| E07 | Cost of other staff |
| E08 | Indirect employee expenses |
| E09 | Staff development and training |
| E10 | Supply teacher insurance |
| E11 | Staff-related insurance |
| E12 | Building maintenance and improvement |
| E13 | Grounds maintenance and improvement |
| E14 | Cleaning and caretaking |
| E15 | Water and sewerage |
| E16 | Energy |
| E17 | Rates |
| E18 | Other occupation costs |
| E19 | Teaching resources |
| E20 | ICT teaching resources |
| E21 | Examination fees |
| E22 | Administrative supplies |
| E23 | Other insurance premiums |
| E24 | Special facilities |
| E25 | Catering supplies |
| E26 | Agency supply teaching staff |
| E27 | Bought-in professional services - curriculum |
| E28 | Bought-in professional services - other |
| E29 | Loan interest |
| E30 | Direct revenue financing |
| E31 | Community-focused school staff |
| E32 | Community-focused school costs |
|  |  |


| $£ 829,249$ |
| ---: |
| $£ 431,322$ |
| $£ 51,288$ |
| $£ 87,331$ |
| $£ 67,407$ |
| $£ 64,755$ |
| $£ 3,148$ |
| $£ 12,029$ |
| $£ 0$ |
| $£ 2,926$ |
| $£ 0$ |
| $£ 35,330$ |
| $£ 3,513$ |
| $£ 14,633$ |
| $£ 12,342$ |
| $£ 8,962$ |
| $£ 12,868$ |
| $£ 26,896$ |
| $£ 0$ |
| $£ 19,440$ |
| $£ 6,256$ |
| $£ 0$ |
| $£ 32,303$ |
| $£ 6,811$ |
| $£ 36,623$ |
| $£ 41,798$ |
| $£ 0$ |
| $£ 0$ |
| $£ 0$ |
| $£ 0$ | and average teacher costs have been adiusted. The RAG ratings tor spend on teaching staff as a percentage of to

2017-18: no upilit
2018-19: :1.4\% uplift to reflect the September 2018 pay award
2019-20: $7.5 \%$ to also reflect the September 2019 pay award and September 2019 pensions contributions changes
$2019 / 20: 11.2 \%$ to reflect the September 2019 pay award and September 2019 pensions contributions changes
The thresholds for the RAG ratings are based on these characterisics and are:

| B. Your spending as a percentage of expendifure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Red rating |  | Amber rating |  |  |  | Light green rating |  |  |  | Dark green rating |  |  |  |
| Spend on teaching staff as a percentage of total expenditure | $\begin{aligned} & \text { Less than or equal to } \\ & \text { Or more than } \end{aligned}$ | $\begin{aligned} & \hline 38.4 \% \\ & 51.2 \% \\ & \hline \end{aligned}$ | Between <br> Or between | \#\#\#\#\#\#\# | and |  | Between <br> Or between |  |  | \#\#\#\#\#\#\# | Between | \#\#\#\#\#" | and | \#\#\#\#\#\#\# |
| Spend on supply staff as a percentage of total expenditure | More than | 5.5\% | Between | 4.0\% | and | 5.5\% | Between <br> Or less than or equal to | $\begin{aligned} & \hline 2.5 \% \\ & 1.4 \% \end{aligned}$ | and | 4.0\% | Between | 1.4\% | and | 2.5\% |
| Spend on education support staff as a percentage of total expenditure | More than | 27.2\% | Between | \#\#\#\#\#\#\# | and | \#\#\#\#\#\#\#1 | Between <br> Or less than or equal to | $\begin{aligned} & \hline \text { \#\#\#\#\#\#\# } \\ & \text { \#\#\#\#\#\#\# } \end{aligned}$ | and | \#\#\#\#\#\#" | Between | \#\#\#\#\#\#\# | and | \#\#\#\#\#\#\# |
| Spend on administrative and clerical staff as a percentage of total expenditure | More than | 8.8\% | Between | 6.7\% | and | 8.8\% | Less than or equal to | 6.7\% |  |  |  |  |  |  |
| Spend on other staff costs as a percentage of total expenditure | More than | 6.2\% | Between | 5.0\% | and | 6.2\% | Less than or equal to | 5.0\% |  |  |  |  |  |  |
| Spend on premises (including staff costs) as a percentage of total expenditure | More than | 10.6\% | Between | 8.9\% | and | \#\#\#1"\#\#1 | Less than or equal to | 8.9\% |  |  |  |  |  |  |
| Spend on teaching resources as a percentage of total expenditure | Less than or equal to | 2.7\% | Between | 2.7\% | and | 3.3\% | Between Or more than | $\begin{aligned} & \hline 3.3 \% \\ & 4.9 \% \\ & \hline \end{aligned}$ |  | 4.1\% | Between | 4.1\% | and | 4.9\% |
| Spend on energy as a percentage of total expenditure | More than | 1.6\% | Between | 1.4\% | and | 1.6\% | Less than or equal to | 1.4\% |  |  |  |  |  |  |


|  | Red rating |  | Amber rating |  |  | Light green rating |  | Dark green rating |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In-year balance as a percentage of total income | Less than or equal to | -5.0\% | Between -5.0 | and | 0.0\% | More than or equal to 0. | 0.0\% |  |
| Revenue reserve as a percentage of total income | Less than or equal to | -5.0\% | Between -5.0 | and | 0.0\% | More than or equal to 0. | 0.0\% |  |


| D. School characteristics |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Red rating |  | Amber rating |  |  |  | Light green rating |  |  |  | Dark green rating |  |  |  |
| Average teacher cost (£) | Less than or equal to Or more than | ${ }_{\varepsilon}^{\varepsilon 49,871}$ | Between <br> Or between | \#\#\#\#\#\#\# \#\#\#\#\#\# | $\begin{aligned} & \text { and \#, } \\ & \text { and } \\ & \text { and } \end{aligned}$ | \#\#\#\#"! \#\# | Between <br> Or between | \#\#\#\#\#"\# \#\#\#\#\#\#\# | $\begin{array}{l\|l\|} \hline \text { \#nd } \\ \hline \end{array}$ | \#\#\#\#\#\#\# | Between | \#\#\#\# | and | \#\#\#"\#\#" |
| Senior leaders as a percentage of workforce | More than | 10.6\% | Between | 9.3\% | and | \#\#\#\#\#\#\# | $\begin{array}{l}\text { Between } \\ \text { Or less than or equal to }\end{array}$ | $\begin{aligned} & \hline 7.7 \% \\ & 6.3 \% \end{aligned}$ | and | 9.3\% | Between | 6.3\% | and | 7.7\% |
| Pupil to teacher ratio | $\begin{aligned} & \text { Less than or equal to } \\ & \text { Or more than } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 17.0 \\ & 24.4 \end{aligned}$ | $\begin{array}{\|l} \hline \text { Between } \\ \text { Or between } \\ \hline \end{array}$ | $\begin{aligned} & \hline \hline 17.0 \\ & 22.9 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { and } \\ & \text { and } \end{aligned}$ | $\begin{aligned} & 18.3 \\ & \text { 24.4. } \end{aligned}$ | $\begin{aligned} & \hline \text { Between } \\ & \text { Or between } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 18.3 \\ & 21.2 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { and } \\ & \text { and } \end{aligned}$ | $\begin{aligned} & \hline 19.8 \\ & 22.9 \\ & 2 \end{aligned}$ | Between | 19.8 | and | 21.2 |
| Pupil to adult ratio | Less than or equal to Or more than | $\begin{gathered} \hline 7.10 \\ \hline 10.4 \end{gathered}$ | Between Or between | $\begin{aligned} & \hline 7.1 \\ & 9.6 \end{aligned}$ | $\begin{aligned} & \hline \text { and } \\ & \text { and } \end{aligned}$ | $\begin{gathered} \hline 7.6 \\ 10.4 \\ 10.4 \end{gathered}$ | $\begin{aligned} & \hline \text { Between } \\ & \text { Or between } \end{aligned}$ | $\begin{aligned} & \hline 7.6 \\ & 8.9 \end{aligned}$ | $\begin{aligned} & \text { and } \\ & \text { and } \end{aligned}$ | $\begin{aligned} & \hline 8.3 \\ & 9.6 \end{aligned}$ | Between | 8.3 | and | 8.9 |
| Teacher contact ratio (less than 1.0) | $\begin{aligned} & \text { Less than or equal to } \\ & \text { Or more than } \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.70 \\ & 0.82 \end{aligned}$ | Between <br> Or between | $\begin{aligned} & 0.70 \\ & 0.80 \\ & 0.80 \end{aligned}$ | and | $\begin{aligned} & 0.74 \\ & \text { 0.82 } \end{aligned}$ | Between | 0.74 | and | 0.80 |  |  |  |  |
| Predicted percentage pupil number change in $3-5$ years | Less than or equal to | -10.0\% | Between | \#\#\#\#\#\#\# | and -2 | -2.0\% | More than | -2.0\% |  |  |  |  |  |  |
| Average class size | Less than or equal to Or more than | $\begin{aligned} & \hline \hline 24.5 \\ & 29.7 \end{aligned}$ | $\begin{aligned} & \hline \text { Between } \\ & \text { Or between } \end{aligned}$ | $\begin{aligned} & \hline 24.5 \\ & 20.0 \end{aligned}$ | $\begin{aligned} & \hline \text { and } \\ & \text { and } \end{aligned}$ | $\begin{aligned} & \hline 25.8 \\ & 29.7 \end{aligned}$ | $\begin{aligned} & \text { Between } \\ & \text { Or between } \end{aligned}$ | $\begin{aligned} & \hline 25.8 \\ & 28.1 \end{aligned}$ | $\begin{aligned} & \hline \text { and } \\ & \text { and } \end{aligned}$ | $\begin{aligned} & \hline 27.1 \\ & 29.2 \end{aligned}$ | Between | 27.1 | and | 28.1 |



| Red rating |
| :--- |
| School is rated |
| Inadequate |


| Amber rating | Light green rating | Dark green rating |
| :---: | :---: | :---: |
| School is rated ${ }_{\text {a }}$ Requires Improvement (RI) | School is rated | School is rated |
| Requires Improvement (RI) | Good | Outstanding |


| Progress score in reading |
| :--- |
| Progress score in writing |
| Progress score in maths |


| Less than or equal to | -2.7 | Between | -2.7 | and | 0 | Between | 0 | and | 3.2 | More than | 3.2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Less than or equal to | -2.6 | Between | -2.6 | and | 0 | Between | 0 | and | 2.7 | More than | 2.7 |
| Less than or equal to | -3.1 | Between | -3.1 | and | 0 | Between | 0 | and | 3.2 | More than | 3.2 |


| Phase | Size | FSM |  | Red if less than: | Amber if less than: | Dark green if between: | (Median) | and: | Amber if more than: | Red if more than: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Primary | Very small | Low FSM |  |  |  |  |  |  |  |  |
| Primary | Very small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 37.8\% | 40.9\% | 44.4\% | 46.0\% | 47.6\% | 50.7\% | 53.2\% |
| Primary | Very small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 39.0\% | 42.1\% | 45.7\% | 47.2\% | 48.8\% | 52.0\% | 54.4\% |
| Primary | Very small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 40.2\% | 43.3\% | 46.9\% | 48.5\% | 50.1\% | 53.2\% | 55.7\% |
| Primary | Very small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 40.5\% | 43.6\% | 47.2\% | 48.8\% | 50.4\% | 53.6\% | 56.0\% |
| Primary | Very small | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.0\% | 2.5\% | 4.1\% | 5.8\% |
| Primary | Very small | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 12.4\% | 13.6\% | 14.5\% | 17.1\% | 19.3\% |
| Primary | Very small | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 1.9\% |  | 4.0\% | 7.0\% |
| Primary | Very small | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.1\% |  | 5.1\% | 6.6\% |
| Primary | Very small | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 8.5\% |  | 11.2\% | 12.7\% |
| Primary | Very small | Low FSM | Spend on teaching resources as a percentage of total expenditure | 3.3\% | 4.1\% | 5.3\% | 6.0\% | 6.7\% |  |  |
| Primary | Very small | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.4\% |  | 1.9\% | 2.3\% |
| Primary | Very small | Low FSM | Senior leaders as a percentage of workforce |  |  | 11.1\% | 12.2\% | 13.9\% | 17.9\% | 20.8\% |
| Primary | Very small | Low FSM | Pupil to teacher ratio | 12.4 | 14.0 | 16.3 | 17.1 | 17.8 | 20.0 | 22.0 |
| Primary | Very small | Low FSM | Pupil to adult ratio | 5.7 | 6.7 | 7.7 | 8.1 | 8.6 | 9.6 | 10.9 |
| Primary | Very small | Low FSM | Average class size | 14.0 | 16.8 | 20.0 | 21.0 | 22.3 | 24.0 | 25.0 |
| Primary | Small | Low FSM |  |  |  |  |  |  |  |  |
| Primary | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 39.6\% | 42.0\% | 45.2\% | 46.5\% | 47.5\% | 50.8\% | 52.8\% |
| Primary | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 40.8\% | 43.3\% | 46.4\% | 47.7\% | 48.8\% | 52.0\% | 54.1\% |
| Primary | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 42.0\% | 44.5\% | 47.7\% | 49.0\% | 50.0\% | 53.3\% | 55.3\% |
| Primary | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 42.3\% | 44.8\% | 48.0\% | 49.3\% | 50.3\% | 53.6\% | 55.6\% |
| Primary | Small | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.7\% | 2.1\% | 2.5\% | 3.7\% | 4.9\% |
| Primary | Small | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 13.7\% | 14.7\% | 15.6\% | 18.2\% | 20.3\% |
| Primary | Small | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.2\% |  | 4.7\% | 6.9\% |
| Primary | Small | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.3\% |  | 5.2\% | 6.4\% |
| Primary | Small | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.7\% |  | 9.9\% | 11.1\% |
| Primary | Small | Low FSM | Spend on teaching resources as a percentage of total expenditure | 3.0\% | 3.8\% | 5.1\% | 5.6\% | 6.1\% |  |  |
| Primary | Small | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.3\% |  | 1.7\% | 1.9\% |
| Primary | Small | Low FSM | Senior leaders as a percentage of workforce |  |  | 9.7\% | 11.0\% | 12.5\% | 15.3\% | 17.7\% |
| Primary | Small | Low FSM | Pupil to teacher ratio | 17.0 | 18.0 | 19.6 | 20.2 | 20.7 | 22.5 | 23.9 |
| Primary | Small | Low FSM | Pupil to adult ratio | 7.9 | 8.5 | 9.3 | 9.6 | 10.0 | 11.0 | 11.8 |
| Primary | Small | Low FSM | Average class size | 21.7 | 23.4 | 25.1 | 25.8 | 26.3 | 28.2 | 29.2 |
| Primary | Medium | Low FSM |  |  |  |  |  |  |  |  |
| Primary | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 39.9\% | 42.3\% | 44.9\% | 46.1\% | 47.3\% | 49.9\% | 51.9\% |
| Primary | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 41.1\% | 43.5\% | 46.2\% | 47.3\% | 48.5\% | 51.1\% | 53.1\% |
| Primary | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 42.3\% | 44.7\% | 47.4\% | 48.6\% | 49.8\% | 52.4\% | 54.4\% |
| Primary | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 42.6\% | 45.1\% | 47.7\% | 48.9\% | 50.1\% | 52.7\% | 54.7\% |
| Primary | Medium | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.0\% | 2.3\% | 3.6\% | 4.8\% |
| Primary | Medium | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 14.6\% | 15.6\% | 16.6\% | 19.0\% | 21.3\% |
| Primary | Medium | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.8\% |  | 5.6\% | 7.6\% |
| Primary | Medium | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.5\% |  | 5.3\% | 6.6\% |
| Primary | Medium | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.2\% |  | 9.4\% | 10.6\% |
| Primary | Medium | Low FSM | Spend on teaching resources as a percentage of total expenditure | 3.0\% | 3.8\% | 4.8\% | 5.3\% | 5.9\% |  |  |
| Primary | Medium | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.2\% |  | 1.5\% | 1.7\% |
| Primary | Medium | Low FSM | Senior leaders as a percentage of workforce |  |  | 8.8\% | 9.4\% | 10.1\% | 11.8\% | 13.7\% |
| Primary | Medium | Low FSM | Pupil to teacher ratio | 19.1 | 20.2 | 21.7 | 22.3 | 23.0 | 24.5 | 26.0 |
| Primary | Medium | Low FSM | Pupil to adult ratio | 8.7 | 9.3 | 10.1 | 10.5 | 10.9 | 11.8 | 12.5 |
| Primary | Medium | Low FSM | Average class size | 25.6 | 26.8 | 28.4 | 29.0 | 29.5 | 30.0 | 30.6 |


| Primary | Large | Low FSM |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Primary | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 41.4\% | 43.3\% | 46.0\% | 47.0\% | 48.1\% | 50.5\% | 52.4\% |
| Primary | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 42.6\% | 44.5\% | 47.2\% | 48.3\% | 49.3\% | 51.7\% | 53.7\% |
| Primary | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 43.8\% | 45.8\% | 48.5\% | 49.5\% | 50.6\% | 53.0\% | 54.9\% |
| Primary | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 44.1\% | 46.1\% | 48.8\% | 49.8\% | 50.9\% | 53.3\% | 55.2\% |
| Primary | Large | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.5\% | 1.9\% | 2.2\% | 3.3\% | 4.5\% |
| Primary | Large | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 15.6\% | 16.4\% | 17.4\% | 19.7\% | 21.5\% |
| Primary | Large | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.0\% |  | 5.8\% | 7.7\% |
| Primary | Large | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.4\% |  | 5.3\% | 6.6\% |
| Primary | Large | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.7\% |  | 8.8\% | 10.4\% |
| Primary | Large | Low FSM | Spend on teaching resources as a percentage of total expenditure | 3.2\% | 3.8\% | 4.8\% | 5.2\% | 5.7\% |  |  |
| Primary | Large | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.1\% |  | 1.4\% | 1.6\% |
| Primary | Large | Low FSM | Senior leaders as a percentage of workforce |  |  | 6.1\% | 6.7\% | 7.3\% | 8.7\% | 10.3\% |
| Primary | Large | Low FSM | Pupil to teacher ratio | 20.1 | 21.2 | 22.7 | 23.3 | 23.7 | 25.2 | 26.4 |
| Primary | Large | Low FSM | Pupil to adult ratio | 9.3 | 9.9 | 10.7 | 11.0 | 11.4 | 12.3 | 13.3 |
| Primary | Large | Low FSM | Average class size | 27.6 | 28.4 | 29.4 | 29.6 | 29.8 | 30.1 | 30.6 |
| Primary | Very small | Medium FSM |  |  |  |  |  |  |  |  |
| Primary | Very small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 37.4\% | 40.2\% | 43.7\% | 45.3\% | 46.7\% | 50.2\% | 53.1\% |
| Primary | Very small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 38.6\% | 41.4\% | 44.9\% | 46.5\% | 47.9\% | 51.5\% | 54.4\% |
| Primary | Very small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 39.8\% | 42.6\% | 46.1\% | 47.8\% | 49.2\% | 52.7\% | 55.6\% |
| Primary | Very small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 40.1\% | 42.9\% | 46.5\% | 48.1\% | 49.5\% | 53.0\% | 55.9\% |
| Primary | Very small | Medium FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.1\% | 2.6\% | 4.1\% | 5.8\% |
| Primary | Very small | Medium FSM | Spend on education support staff as a percentage of total expenditure |  |  | 13.3\% | 14.3\% | 15.3\% | 17.9\% | 19.8\% |
| Primary | Very small | Medium FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.4\% |  | 5.8\% | 7.9\% |
| Primary | Very small | Medium FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.3\% |  | 5.1\% | 6.6\% |
| Primary | Very small | Medium FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 8.1\% |  | 10.8\% | 12.1\% |
| Primary | Very small | Medium FSM | Spend on teaching resources as a percentage of total expenditure | 3.0\% | 3.9\% | 5.1\% | 5.6\% | 6.3\% |  |  |
| Primary | Very small | Medium FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.4\% |  | 1.9\% | 2.2\% |
| Primary | Very small | Medium FSM | Senior leaders as a percentage of workforce |  |  | 10.5\% | 11.8\% | 13.0\% | 17.1\% | 20.4\% |
| Primary | Very small | Medium FSM | Pupil to teacher ratio | 11.8 | 13.7 | 15.7 | 16.7 | 17.6 | 19.8 | 21.6 |
| Primary | Very small | Medium FSM | Pupil to adult ratio | 5.6 | 6.3 | 7.3 | 7.8 | 8.2 | 9.2 | 10.0 |
| Primary | Very small | Medium FSM | Average class size | 13.5 | 16.3 | 19.9 | 21.0 | 22.0 | 24.0 | 25.3 |
| Primary | Small | Medium FSM |  |  |  |  |  |  |  |  |
| Primary | Small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 38.0\% | 40.7\% | 43.6\% | 44.8\% | 46.1\% | 49.1\% | 51.6\% |
| Primary | Small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 39.2\% | 41.9\% | 44.9\% | 46.0\% | 47.3\% | 50.3\% | 52.8\% |
| Primary | Small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 40.4\% | 43.1\% | 46.1\% | 47.3\% | 48.6\% | 51.6\% | 54.1\% |
| Primary | Small | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 40.7\% | 43.4\% | 46.4\% | 47.6\% | 48.9\% | 51.9\% | 54.4\% |
| Primary | Small | Medium FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.7\% | 2.2\% | 2.7\% | 4.1\% | 5.3\% |
| Primary | Small | Medium FSM | Spend on education support staff as a percentage of total expenditure |  |  | 15.0\% | 16.0\% | 17.1\% | 19.7\% | 22.3\% |
| Primary | Small | Medium FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.8\% |  | 5.5\% | 7.5\% |
| Primary | Small | Medium FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.5\% |  | 5.2\% | 6.4\% |
| Primary | Small | Medium FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.3\% |  | 9.8\% | 10.9\% |
| Primary | Small | Medium FSM | Spend on teaching resources as a percentage of total expenditure | 3.1\% | 3.7\% | 4.8\% | 5.2\% | 5.7\% |  |  |
| Primary | Small | Medium FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.3\% |  | 1.7\% | 1.9\% |
| Primary | Small | Medium FSM | Senior leaders as a percentage of workforce |  |  | 9.4\% | 10.4\% | 11.7\% | 14.5\% | 16.7\% |
| Primary | Small | Medium FSM | Pupil to teacher ratio | 16.5 | 17.6 | 19.2 | 20.2 | 20.8 | 22.4 | 24.0 |
| Primary | Small | Medium FSM | Pupil to adult ratio | 7.1 | 7.8 | 8.7 | 9.1 | 9.5 | 10.3 | 11.2 |
| Primary | Small | Medium FSM | Average class size | 21.5 | 22.8 | 24.8 | 25.5 | 26.3 | 27.8 | 28.7 |


| Primary | Medium | Medium FSM |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Primary | Medium | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 38.5\% | 40.8\% | 43.7\% | 45.0\% | 46.2\% | 48.8\% | 50.8\% |
| Primary | Medium | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 39.7\% | 42.0\% | 44.9\% | 46.2\% | 47.4\% | 50.1\% | 52.0\% |
| Primary | Medium | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 40.9\% | 43.2\% | 46.2\% | 47.4\% | 48.6\% | 51.3\% | 53.3\% |
| Primary | Medium | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 41.2\% | 43.6\% | 46.5\% | 47.8\% | 49.0\% | 51.6\% | 53.6\% |
| Primary | Medium | Medium FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.1\% | 2.6\% | 3.9\% | 5.3\% |
| Primary | Medium | Medium FSM | Spend on education support staff as a percentage of total expenditure |  |  | 16.4\% | 17.4\% | 18.5\% | 21.2\% | 23.4\% |
| Primary | Medium | Medium FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.1\% |  | 5.8\% | 7.5\% |
| Primary | Medium | Medium FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.6\% |  | 5.2\% | 6.4\% |
| Primary | Medium | Medium FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.0\% |  | 9.1\% | 10.3\% |
| Primary | Medium | Medium FSM | Spend on teaching resources as a percentage of total expenditure | 2.8\% | 3.5\% | 4.4\% | 4.9\% | 5.4\% |  |  |
| Primary | Medium | Medium FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.2\% |  | 1.5\% | 1.7\% |
| Primary | Medium | Medium FSM | Senior leaders as a percentage of workforce |  |  | 7.9\% | 8.6\% | 9.3\% | 11.2\% | 13.0\% |
| Primary | Medium | Medium FSM | Pupil to teacher ratio | 18.2 | 19.4 | 20.9 | 21.6 | 22.2 | 23.8 | 25.1 |
| Primary | Medium | Medium FSM | Pupil to adult ratio | 7.8 | 8.4 | 9.3 | 9.6 | 10.0 | 11.0 | 11.7 |
| Primary | Medium | Medium FSM | Average class size | 24.4 | 25.6 | 27.2 | 27.9 | 28.5 | 29.6 | 30.0 |
| Primary | Large | Medium FSM |  |  |  |  |  |  |  |  |
| Primary | Large | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 38.4\% | 40.9\% | 44.0\% | 45.2\% | 46.3\% | 49.0\% | 51.1\% |
| Primary | Large | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 39.6\% | 42.1\% | 45.2\% | 46.4\% | 47.6\% | 50.2\% | 52.4\% |
| Primary | Large | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 40.8\% | 43.3\% | 46.5\% | 47.7\% | 48.8\% | 51.5\% | 53.6\% |
| Primary | Large | Medium FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 41.1\% | 43.7\% | 46.8\% | 48.0\% | 49.1\% | 51.8\% | 53.9\% |
| Primary | Large | Medium FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.5\% | 1.9\% | 2.5\% | 3.9\% | 5.3\% |
| Primary | Large | Medium FSM | Spend on education support staff as a percentage of total expenditure |  |  | 17.6\% | 18.6\% | 19.8\% | 22.4\% | 24.6\% |
| Primary | Large | Medium FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.2\% |  | 5.7\% | 7.6\% |
| Primary | Large | Medium FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.4\% |  | 5.1\% | 6.3\% |
| Primary | Large | Medium FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.6\% |  | 8.5\% | 9.9\% |
| Primary | Large | Medium FSM | Spend on teaching resources as a percentage of total expenditure | 2.8\% | 3.4\% | 4.2\% | 4.6\% | 5.0\% |  |  |
| Primary | Large | Medium FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.1\% |  | 1.4\% | 1.6\% |
| Primary | Large | Medium FSM | Senior leaders as a percentage of workforce |  |  | 6.3\% | 6.9\% | 7.5\% | 9.3\% | 10.5\% |
| Primary | Large | Medium FSM | Pupil to teacher ratio | 18.8 | 19.8 | 21.3 | 21.9 | 22.5 | 23.9 | 25.2 |
| Primary | Large | Medium FSM | Pupil to adult ratio | 8.0 | 8.7 | 9.4 | 9.8 | 10.2 | 11.1 | 11.8 |
| Primary | Large | Medium FSM | Average class size | 26.1 | 27.1 | 28.3 | 28.8 | 29.1 | 29.8 | 30.1 |
| Primary | Very small | High FSM |  |  |  |  |  |  |  |  |
| Primary | Very small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 34.9\% | 37.5\% | 41.2\% | 42.6\% | 44.5\% | 48.7\% | 51.4\% |
| Primary | Very small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 36.0\% | 38.7\% | 42.4\% | 43.8\% | 45.7\% | 49.9\% | 52.7\% |
| Primary | Very small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 37.2\% | 39.9\% | 43.7\% | 45.1\% | 46.9\% | 51.2\% | 53.9\% |
| Primary | Very small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 37.5\% | 40.2\% | 44.0\% | 45.4\% | 47.2\% | 51.5\% | 54.2\% |
| Primary | Very small | High FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.7\% | 2.2\% | 3.1\% | 5.0\% | 7.4\% |
| Primary | Very small | High FSM | Spend on education support staff as a percentage of total expenditure |  |  | 14.1\% | 15.3\% | 16.7\% | 19.5\% | 22.5\% |
| Primary | Very small | High FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.9\% |  | 6.0\% | 7.5\% |
| Primary | Very small | High FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.6\% |  | 5.7\% | 7.7\% |
| Primary | Very small | High FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.5\% |  | 10.5\% | 12.4\% |
| Primary | Very small | High FSM | Spend on teaching resources as a percentage of total expenditure | 2.8\% | 3.6\% | 4.7\% | 5.3\% | 5.7\% |  |  |
| Primary | Very small | High FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.6\% |  | 2.1\% | 2.4\% |
| Primary | Very small | High FSM | Senior leaders as a percentage of workforce |  |  | 10.6\% | 12.0\% | 13.6\% | 17.0\% | 20.0\% |
| Primary | Very small | High FSM | Pupil to teacher ratio | 10.3 | 12.8 | 14.8 | 15.7 | 16.7 | 19.1 | 21.5 |
| Primary | Very small | High FSM | Pupil to adult ratio | 4.7 | 5.3 | 6.3 | 6.8 | 7.2 | 8.4 | 9.4 |
| Primary | Very small | High FSM | Average class size | 12.3 | 15.0 | 18.0 | 19.3 | 21.0 | 24.0 | 25.9 |


| Primary | Small | High FSM |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Primary | Small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 36.3\% | 39.1\% | 42.1\% | 43.6\% | 45.2\% | 48.2\% | 50.0\% |
| Primary | Small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 37.5\% | 40.3\% | 43.3\% | 44.8\% | 46.5\% | 49.4\% | 51.3\% |
| Primary | Small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 38.7\% | 41.5\% | 44.6\% | 46.1\% | 47.7\% | 50.6\% | 52.5\% |
| Primary | Small | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 39.0\% | 41.8\% | 44.9\% | 46.4\% | 48.0\% | 51.0\% | 52.9\% |
| Primary | Small | High FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.9\% | 2.5\% | 3.1\% | 4.9\% | 6.3\% |
| Primary | Small | High FSM | Spend on education support staff as a percentage of total expenditure |  |  | 16.2\% | 17.3\% | 18.5\% | 21.0\% | 23.1\% |
| Primary | Small | High FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.5\% |  | 6.2\% | 8.1\% |
| Primary | Small | High FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.5\% |  | 5.4\% | 6.5\% |
| Primary | Small | High FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.9\% |  | 9.4\% | 11.2\% |
| Primary | Small | High FSM | Spend on teaching resources as a percentage of total expenditure | 2.6\% | 3.4\% | 4.4\% | 4.7\% | 5.3\% |  |  |
| Primary | Small | High FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.4\% |  | 1.8\% | 2.2\% |
| Primary | Small | High FSM | Senior leaders as a percentage of workforce |  |  | 9.8\% | 10.6\% | 11.7\% | 13.5\% | 15.5\% |
| Primary | Small | High FSM | Pupil to teacher ratio | 14.4 | 15.8 | 17.4 | 18.0 | 18.8 | 20.6 | 21.9 |
| Primary | Small | High FSM | Pupil to adult ratio | 6.2 | 6.8 | 7.7 | 7.9 | 8.2 | 9.2 | 9.8 |
| Primary | Small | High FSM | Average class size | 19.0 | 20.4 | 22.0 | 22.9 | 23.6 | 25.3 | 26.8 |
| Primary | Medium | High FSM |  |  |  |  |  |  |  |  |
| Primary | Medium | High FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 35.8\% | 38.3\% | 41.1\% | 42.3\% | 43.5\% | 46.5\% | 48.6\% |
| Primary | Medium | High FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 37.0\% | 39.4\% | 42.3\% | 43.5\% | 44.7\% | 47.8\% | 49.9\% |
| Primary | Medium | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 38.2\% | 40.6\% | 43.6\% | 44.7\% | 46.0\% | 49.0\% | 51.1\% |
| Primary | Medium | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 38.4\% | 40.9\% | 43.9\% | 45.0\% | 46.3\% | 49.3\% | 51.4\% |
| Primary | Medium | High FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.1\% | 2.7\% | 4.3\% | 6.1\% |
| Primary | Medium | High FSM | Spend on education support staff as a percentage of total expenditure |  |  | 18.4\% | 19.4\% | 20.6\% | 23.5\% | 26.0\% |
| Primary | Medium | High FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.3\% |  | 6.4\% | 8.5\% |
| Primary | Medium | High FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.4\% |  | 5.2\% | 6.6\% |
| Primary | Medium | High FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.8\% |  | 9.3\% | 10.9\% |
| Primary | Medium | High FSM | Spend on teaching resources as a percentage of total expenditure | 2.7\% | 3.3\% | 4.2\% | 4.6\% | 5.0\% |  |  |
| Primary | Medium | High FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.2\% |  | 1.6\% | 1.8\% |
| Primary | Medium | High FSM | Senior leaders as a percentage of workforce |  |  | 7.6\% | 8.3\% | 9.0\% | 11.1\% | 12.6\% |
| Primary | Medium | High FSM | Pupil to teacher ratio | 16.2 | 17.4 | 19.0 | 19.7 | 20.4 | 22.3 | 23.9 |
| Primary | Medium | High FSM | Pupil to adult ratio | 6.8 | 7.3 | 8.1 | 8.4 | 8.7 | 9.5 | 10.2 |
| Primary | Medium | High FSM | Average class size | 22.1 | 23.6 | 25.4 | 26.1 | 26.8 | 28.5 | 29.4 |
| Primary | Large | High FSM |  |  |  |  |  |  |  |  |
| Primary | Large | High FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 36.0\% | 38.3\% | 41.1\% | 42.4\% | 43.4\% | 46.3\% | 48.7\% |
| Primary | Large | High FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 37.2\% | 39.5\% | 42.3\% | 43.6\% | 44.6\% | 47.5\% | 49.9\% |
| Primary | Large | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 38.4\% | 40.7\% | 43.6\% | 44.8\% | 45.8\% | 48.8\% | 51.2\% |
| Primary | Large | High FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 38.7\% | 41.0\% | 43.9\% | 45.1\% | 46.2\% | 49.1\% | 51.5\% |
| Primary | Large | High FSM | Spend on supply staff as a percentage of total expenditure |  |  | 1.4\% | 1.9\% | 2.5\% | 4.0\% | 5.5\% |
| Primary | Large | High FSM | Spend on education support staff as a percentage of total expenditure |  |  | 19.5\% | 21.0\% | 22.0\% | 25.0\% | 27.2\% |
| Primary | Large | High FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 3.3\% |  | 6.7\% | 8.8\% |
| Primary | Large | High FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.4\% |  | 5.0\% | 6.2\% |
| Primary | Large | High FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.4\% |  | 8.9\% | 10.6\% |
| Primary | Large | High FSM | Spend on teaching resources as a percentage of total expenditure | 2.7\% | 3.3\% | 4.1\% | 4.5\% | 4.9\% |  |  |
| Primary | Large | High FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.1\% |  | 1.4\% | 1.6\% |
| Primary | Large | High FSM | Senior leaders as a percentage of workforce |  |  | 6.3\% | 7.0\% | 7.7\% | 9.3\% | 10.6\% |
| Primary | Large | High FSM | Pupil to teacher ratio | 17.0 | 18.3 | 19.8 | 20.4 | 21.2 | 22.9 | 24.4 |
| Primary | Large | High FSM | Pupil to adult ratio | 7.1 | 7.6 | 8.3 | 8.6 | 8.9 | 9.6 | 10.4 |
| Primary | Large | High FSM | Average class size | 24.5 | 25.8 | 27.1 | 27.6 | 28.1 | 29.2 | 29.7 |


| Phase | Size | FSM |  | Red if less than: | Amber if less than: | Dark green if between: | (Median) | and: | Amber if more than: | Red if more than: | Light green for everything else |
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| Secondary with sixth form | Small | Low FSM |  |  |  |  |  |  |  |  |  |
| Secondary with sixth form | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 38.8\% | 49.1\% | 53.6\% | 55.2\% | 56.8\% | 59.2\% | 62.9\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 40.0\% | 50.4\% | 54.8\% | 56.4\% | 58.0\% | 60.4\% | 64.0\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 41.2\% | 51.6\% | 56.0\% | 57.6\% | 59.2\% | 61.6\% | 65.2\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 41.5\% | 51.9\% | 56.4\% | 57.9\% | 59.5\% | 61.9\% | 65.5\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 0.3\% | 0.8\% | 1.3\% | 2.5\% | 3.1\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 5.2\% | 6.5\% | 7.6\% | 10.4\% | 12.7\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 6.5\% |  | 8.2\% | 11.4\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.4\% |  | 4.6\% | 11.0\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 4.9\% |  | 8.4\% | 10.5\% |  |
| Secondary with sixth form | Small | Low FSM | Spend on teaching resources as a percentage of total expenditure | 3.8\% | 4.6\% | 6.4\% | 7.3\% | 8.0\% |  |  |  |
| Secondary with sixth form | Small | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.7\% |  | 2.2\% | 2.8\% |  |
| Secondary with sixth form | Small | Low FSM | Senior leaders as a percentage of workforce |  |  | 6.0\% | 6.7\% | 6.8\% | 8.7\% | 10.1\% |  |
| Secondary with sixth form | Small | Low FSM | Pupil to teacher ratio | 11.1 | 12.8 | 15.3 | 16.1 | 16.6 | 17.8 | 19.0 |  |
| Secondary with sixth form | Small | Low FSM | Pupil to adult ratio | 6.4 | 8.1 | 9.3 | 9.9 | 10.2 | 11.4 | 12.8 |  |
| Secondary with sixth form | Small | Low FSM | Average class size | 14.0 | 16.6 | 19.1 | 20.0 | 20.5 | $22.0 \mid$ | 22.9 |  |
| Secondary with sixth form | Medium | Low FSM |  |  |  |  |  |  |  |  |  |
| Secondary with sixth form | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 48.1\% | 51.1\% | 54.5\% | 56.2\% | 57.4\% | 60.4\% | 62.1\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 49.4\% | 52.4\% | 55.8\% | 57.4\% | 58.7\% | 61.6\% | 63.3\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 50.6\% | 53.6\% | 57.0\% | 58.6\% | 59.9\% | 62.8\% | 64.4\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 50.9\% | 53.9\% | 57.3\% | 58.9\% | 60.2\% | 63.1\% | 64.7\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 0.7\% | 1.0\% | 1.2\% | 1.9\% | 2.6\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 6.4\% | 7.0\% | 7.9\% | 9.7\% | 11.4\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 6.9\% |  | 9.1\% | 10.5\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.5\% |  | 3.4\% | 5.7\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 5.5\% |  | 7.6\% | 9.5\% |  |
| Secondary with sixth form | Medium | Low FSM | Spend on teaching resources as a percentage of total expenditure | 4.8\% | 5.8\% | 7.9\% | 8.7\% | 9.5\% |  |  |  |
| Secondary with sixth form | Medium | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.5\% |  | 1.9\% | 2.1\% |  |
| Secondary with sixth form | Medium | Low FSM | Senior leaders as a percentage of workforce |  |  | 5.6\% | 5.9\% | 6.2\% | 7.3\% | 8.8\% |  |
| Secondary with sixth form | Medium | Low FSM | Pupil to teacher ratio | 15.5 | 16.1 | 16.9 | 17.3 | 17.6 | 18.5 | 19.3 |  |
| Secondary with sixth form | Medium | Low FSM | Pupil to adult ratio | 9.3 | 9.9 | 10.4 | 10.8 | 11.1 | 11.8 | 12.5 |  |
| Secondary with sixth form | Medium | Low FSM | Average class size | 19.7 | 20.3 | 21.2 | 21.6 | 22.0 | 22.9 | 23.7 |  |
| Secondary with sixth form | Large | Low FSM |  |  |  |  |  |  |  |  |  |
| Secondary with sixth form | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 49.0\% | 51.2\% | 54.6\% | 56.5\% | 57.8\% | 59.9\% | 61.2\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 50.2\% | 52.4\% | 55.8\% | 57.7\% | 59.0\% | 61.0\% | 62.4\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 51.5\% | 53.6\% | 57.0\% | 58.9\% | 60.2\% | 62.2\% | 63.5\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 51.8\% | 54.0\% | 57.4\% | 59.2\% | 60.5\% | 62.5\% | 63.8\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on supply staff as a percentage of total expenditure |  |  | 0.7\% | 1.0\% | 1.2\% | 1.9\% | 2.6\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on education support staff as a percentage of total expenditure |  |  | 7.2\% | 8.3\% | 8.9\% | 10.5\% | 11.5\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 6.5\% |  | 8.8\% | 10.9\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.3\% |  | 2.6\% | 5.0\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 5.5\% |  | 7.5\% | 9.3\% |  |
| Secondary with sixth form | Large | Low FSM | Spend on teaching resources as a percentage of total expenditure | 4.9\% | 5.9\% | 7.1\% | 8.0\% | 9.0\% |  |  |  |
| Secondary with sixth form | Large | Low FSM | Spend on energy as a percentage of total expenditure |  |  |  | 1.5\% |  | 1.8\% | 2.0\% |  |
| Secondary with sixth form | Large | Low FSM | Senior leaders as a percentage of workforce |  |  | 5.2\% | 5.6\% | 5.9\% | 6.6\% | 8.3\% |  |
| Secondary with sixth form | Large | Low FSM | Pupil to teacher ratio | 15.7 | 16.2 | 16.9 | 17.2 | 17.5 | 18.1 | 19.0 |  |
| Secondary with sixth form Secondary with sixth form | Large Large | Low FSM Low FSM | Pupil to adult ratio | 9.5 19.9 | $\begin{array}{r}9.9 \\ 20.6 \\ \hline\end{array}$ | 10.4 21.3 | 10.8 | $\begin{array}{r}11.0 \\ 22.0 \\ \hline\end{array}$ | 11.6 22.9 | $\begin{array}{r}12.2 \\ 23.5 \\ \hline\end{array}$ |  |

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| Spend on teaching staff as a percentage of total expenditure - 2018-19 | 44.5\% | 48.1\% | 50.7\% | 52.1\% | 53.6\% | 57.0\% | 60.8\% |
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| Spend on teaching staff as a percentage of total expenditure - 2019-20 | 45.8\% | 49.3\% | 52.0\% | 53.4\% | 54.8\% | 58.2\% | 62.0\% |
| Spend on teaching staff as a percentage of total expenditure - 2020-21 | 47.0\% | 50.6\% | 53.2\% | 54.6\% | 56.0\% | 59.4\% | 63.2\% |
| Spend on teaching staff as a percentage of total expenditure - 2020/21 | 47.3\% | 50.9\% | 53.5\% | 54.9\% | 56.4\% | 59.7\% | 63.5\% |
| Spend on supply staff as a percentage of total expenditure |  |  | 1.5\% | 1.8\% | 2.3\% | 3.6\% | 4.6\% |
| Spend on education support staff as a percentage of total expenditure |  |  | 9.4\% | 10.2\% | 11.2\% | 13.2\% | 15.0\% |
| Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 6.5\% |  | 10.2\% | 12.3\% |
| Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.9\% |  | 3.0\% | 5.1\% |
| Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.2\% |  | 11.0\% | 15.7\% |
| Spend on teaching resources as a percentage of total expenditure | 3.8\% | 4.4\% | 5.3\% | 5.9\% | 6.5\% |  |  |
| Spend on energy as a percentage of total expenditure |  |  |  | 1.6\% |  | 2.2\% | 2.5\% |
| Senior leaders as a percentage of workforce |  |  | 6.3\% | 6.9\% | 7.6\% | 8.9\% | 10.4\% |
| Pupil to teacher ratio | 13.2 | 13.6 | 14.7 | 15.2 | 15.6 | 16.8 | 17.7 |
| Pupil to adult ratio | 7.5 | 8.0 | 8.7 | 9.0 | 9.3 | 10.1 | 10.7 |
| Average class size | 18.3 | 19.2 | 20.3 | 20.8 | 21.2 | 22.4 | 23.1 |


| Spend on teaching staff as a percentage of total expenditure - 2018-19 | $45.4 \%$ | $46.7 \%$ | $51.1 \%$ | $53.2 \%$ | $54.3 \%$ | $57.3 \%$ | $59.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Spend on teaching staff as a percentage of total expenditure - $2019-20$ | $46.7 \%$ | $48.0 \%$ | $52.3 \%$ | $54.5 \%$ | $55.5 \%$ | $58.5 \%$ | $60.9 \%$ |
| Spend on teaching staff as a percentage of total expenditure - $2020-21$ | $47.9 \%$ | $49.2 \%$ | $53.6 \%$ | $55.7 \%$ | $56.7 \%$ | $59.7 \%$ | $62.1 \%$ |
| Spend on teaching staff as a percentage of total expenditure - 2020/21 | $48.2 \%$ | $49.5 \%$ | $53.9 \%$ | $56.0 \%$ | $57.0 \%$ | $60.0 \%$ | $6.40 \%$ |
| Spend on supply staff as a percentage of total expenditure |  |  | $1.5 \%$ | $1.8 \%$ | $2.3 \%$ | $3.5 \%$ | $4.1 \%$ |
| Spend on education support staff as a percentage of total expenditure |  |  | $10.3 \%$ | $10.9 \%$ | $11.5 \%$ | $14.1 \%$ | $16.0 \%$ |
| Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | $4.6 \%$ |  | $9.3 \%$ | $10.7 \%$ |
| Spend on other staff costs as a percentage of total expenditure |  |  |  | $1.7 \%$ |  | $3.0 \%$ | $4.7 \%$ |
| Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | $8.0 \%$ |  | $14.1 \%$ | $17.9 \%$ |
| Spend on teaching resources as a percentage of total expenditure | $4.1 \%$ | $4.7 \%$ | $5.5 \%$ | $6.2 \%$ | $6.9 \%$ |  |  |
| Spend on energy as a percentage of total expenditure |  |  |  | $1.5 \%$ |  | $1.9 \%$ | $2.2 \%$ |
| Senior leaders as a percentage of workforce |  |  | $5.0 \%$ | $5.6 \%$ | $6.2 \%$ | $7.7 \%$ | $8.9 \%$ |
| Pupil to teacher ratio | 13.6 | 14.2 | 14.9 | 15.4 | 15.6 | 16.5 | 17.8 |
| Pupil to adult ratio | 7.6 | 8.1 | 9.0 | 9.3 | 9.6 | 10.3 | 10.7 |
| Average class size | 18.4 | 19.2 | 20.5 | 20.9 | 21.2 | 22.2 | 23.6 |

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| Phase | London? | Note: all but average teacher cost are the same for type of school, despite the location | Red if less than: | Amber if less than: | Dark green if between: | (Median) |  | Amber if more than: | Red if more than: | Light green for everything else |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special | London |  |  |  |  |  |  |  |  |  |
| Special | London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 25.0\% | 27.3\% | 31.9\% | 33.7\% | 36.4\% | 43.2\% | 47.0\% |  |
| Special | London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 25.9\% | 28.3\% | 33.0\% | 34.9\% | 37.5\% | 44.4\% | 48.2\% |  |
| Special | London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 26.9\% | 29.3\% | 34.1\% | 36.0\% | 38.7\% | 45.6\% | 49.4\% |  |
| Special | London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 27.1\% | 29.6\% | 34.4\% | 36.3\% | 39.0\% | 46.0\% | 49.8\% |  |
| Special | London | Spend on supply staff as a percentage of total expenditure |  |  | 2.1\% | 2.8\% | 5.5\% | 10.4\% | 14.5\% |  |
| Special | London | Spend on education support staff as a percentage of total expenditure |  |  | 25.6\% | 27.8\% | 30.5\% | 37.2\% | 40.4\% |  |
| Special | London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.6\% |  | 8.1\% | 11.3\% |  |
| Special | London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 2.1\% |  | 4.0\% | 5.5\% |  |
| Special | London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.7\% |  | 10.3\% | 11.5\% |  |
| Special | London | Spend on teaching resources as a percentage of total expenditure | 1.7\% | 2.1\% | 3.1\% | 3.5\% | 3.8\% |  |  |  |
| Special | London | Spend on energy as a percentage of total expenditure |  |  |  | 1.0\% |  | 1.5\% | 1.8\% |  |
| Special | London | Senior leaders as a percentage of workforce |  |  | 5.1\% | 5.9\% | 6.7\% | 8.9\% | 12.5\% |  |
| Special | London | Pupil to teacher ratio | 3.8 | 4.4 | 5.3 | 5.7 | 6.0 | 6.9 | 7.3 |  |
| Special | London | Pupil to adult ratio | 1.1 | 1.3 | 1.5 | 1.6 | 1.8 | 2.4 | 2.6 |  |
| Special | London | Average teacher cost (£) - 2018-19 | £49,092 | £51,942 | £57,021 | £59,098 | £61,359 | £65,454 | £69,396 |  |
| Special | London | Average teacher cost (£) - 2019-20 | £51,595 | £54,591 | £59,929 | £62,112 | £64,488 | £68,792 | £72,936 |  |
| Special | London | Average teacher cost (£) - 2020-21 | £54,246 | £57,396 | £63,008 | £65,304 | £67,802 | £72,326 | £76,683 |  |
| Special | London | Average teacher cost (£) - 2020/21 | £54,934 | £58,123 | £63,806 | £66,131 | £68,661 | £73,243 | £77,655 |  |
| Special | Non-London |  |  |  |  |  |  |  |  |  |
| Special | Non-London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 27.8\% | 30.4\% | 34.2\% | 35.7\% | 37.3\% | 42.0\% | 46.1\% |  |
| Special | Non-London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 28.9\% | 31.4\% | 35.3\% | 36.8\% | 38.5\% | 43.2\% | 47.4\% |  |
| Special | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 29.9\% | 32.5\% | 36.5\% | 38.0\% | 39.7\% | 44.4\% | 48.6\% |  |
| Special | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 30.2\% | 32.8\% | 36.7\% | 38.3\% | 40.0\% | 44.7\% | 48.9\% |  |
| Special | Non-London | Spend on supply staff as a percentage of total expenditure |  |  | 1.1\% | 1.6\% | 2.1\% | 4.3\% | 6.5\% |  |
| Special | Non-London | Spend on education support staff as a percentage of total expenditure |  |  | 29.9\% | 32.6\% | 35.2\% | 39.4\% | 42.2\% |  |
| Special | Non-London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.7\% |  | 5.7\% | 7.2\% |  |
| Special | Non-London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.0\% |  | 5.4\% | 7.4\% |  |
| Special | Non-London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.9\% |  | 9.5\% | 11.3\% |  |
| Special | Non-London | Spend on teaching resources as a percentage of total expenditure | 2.0\% | 2.4\% | 3.2\% | 3.6\% | 4.1\% |  |  |  |
| Special | Non-London | Spend on energy as a percentage of total expenditure |  |  |  | 1.1\% |  | 1.6\% | 1.9\% |  |
| Special | Non-London | Senior leaders as a percentage of workforce |  |  | 5.0\% | 5.6\% | 6.1\% | 8.3\% | 10.2\% |  |
| Special | Non-London | Pupil to teacher ratio | 4.5 | 5.4 | 6.3 | 6.8 | 7.1 | 7.9 | 8.7 |  |
| Special | Non-London | Pupil to adult ratio | 1.3 | 1.5 | 1.8 | 1.9 | 2.0 | 2.4 | 2.8 |  |
| Special | Non-London | Average teacher cost (£) - 2018-19 | £45,664 | £48,346 | £51,305 | $£ 52,746$ | £54,356 | £58,201 | £62,600 |  |
| Special | Non-London | Average teacher cost (£) - 2019-20 | £47,992 | £50,811 | £53,922 | £55,436 | £57,128 | £61,170 | £65,793 |  |
| Special | Non-London | Average teacher cost (£) - 2020-21 | £50,458 | £53,422 | £56,692 | £58,284 | £60,063 | £64,313 | £69,173 |  |
| Special | Non-London | Average teacher cost (£) - 2020/21 | £51,097 | £54,099 | £57,411 | £59,022 | £60,824 | £65,127 | £70,049 |  |
| Alternative provision | London |  |  |  |  |  |  |  |  |  |
| Alternative provision | London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 30.3\% | 32.8\% | 41.2\% | 42.2\% | 45.5\% | 52.9\% | 56.4\% |  |
| Alternative provision | London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 31.4\% | 33.9\% | 42.4\% | 43.4\% | 46.8\% | 54.1\% | 57.6\% |  |
| Alternative provision | London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 32.5\% | 35.1\% | 43.6\% | 44.6\% | 48.0\% | 55.3\% | 58.8\% |  |
| Alternative provision | London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 32.8\% | 35.4\% | 43.9\% | 45.0\% | 48.3\% | 55.6\% | 59.1\% |  |
| Alternative provision | London | Spend on supply staff as a percentage of total expenditure |  |  | 3.8\% | 6.1\% | 7.2\% | 11.8\% | 15.5\% |  |
| Alternative provision | London | Spend on education support staff as a percentage of total expenditure |  |  | 15.5\% | 17.7\% | 19.7\% | 25.6\% | 27.6\% |  |
| Alternative provision | London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 1.4\% |  | 5.1\% | 6.7\% |  |
| Alternative provision | London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.4\% |  | 2.8\% | 5.4\% |  |
| Alternative provision | London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 8.1\% |  | 11.1\% | 12.0\% |  |
| Alternative provision | London | Spend on teaching resources as a percentage of total expenditure | 2.0\% | 2.2\% | 3.0\% | 3.4\% | 4.4\% |  |  |  |
| Alternative provision | London | Spend on energy as a percentage of total expenditure |  |  |  | 0.6\% |  | 1.0\% | 1.4\% |  |
| Alternative provision | London | Senior leaders as a percentage of workforce |  |  | 11.2\% | 13.2\% | 14.7\% | 18.8\% | 21.8\% |  |
| Alternative provision | London | Pupil to teacher ratio | 2.9 | 3.6 | 4.4 | 4.8 | 5.2 | 7.1 | 8.8 |  |
| Alternative provision | London | Pupil to adult ratio | 1.4 | 1.7 | 2.3 | 2.5 | 2.6 | 3.6 | 4.1 |  |
| Alternative provision | London | Average teacher cost (£) - 2018-19 | £31,496 | £46,647 | £54,460 | £56,842 | £59,465 | £69,347 | £84,057 |  |
| Alternative provision Alternative provision | London | Average teacher cost (£) - 2019-20 | £33,102 | £49,026 | £57,238 | £59,741 | £62,497 | £72,884 | £88,344 |  |
| Alternative provision | London | Average teacher cost (£) - 2020-21 | £34,803 | £51,545 | £60,179 | £62,811 | £65,709 | £76,628 | £92,883 |  |


| Alternative provision | Non-London |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alternative provision | Non-London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 29.0\% | 34.1\% | 39.1\% | 42.6\% | 46.1\% | 52.3\% | 56.9\% |
| Alternative provision | Non-London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 30.0\% | 35.2\% | 40.2\% | 43.9\% | 47.4\% | 53.6\% | 58.1\% |
| Alternative provision | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 31.1\% | 36.3\% | 41.5\% | 45.1\% | 48.6\% | 54.8\% | 59.3\% |
| Alternative provision | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 31.3\% | 36.6\% | 41.8\% | 45.4\% | 48.9\% | 55.1\% | 59.6\% |
| Alternative provision | Non-London | Spend on supply staff as a percentage of total expenditure |  |  | 2.5\% | 3.8\% | 5.4\% | 8.7\% | 11.8\% |
| Alternative provision | Non-London | Spend on education support staff as a percentage of total expenditure |  |  | 15.9\% | 18.6\% | 20.0\% | 24.6\% | 28.2\% |
| Alternative provision | Non-London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 1.7\% |  | 6.6\% | 8.7\% |
| Alternative provision | Non-London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 2.0\% |  | 3.6\% | 5.2\% |
| Alternative provision | Non-London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 7.1\% |  | 10.5\% | 12.9\% |
| Alternative provision | Non-London | Spend on teaching resources as a percentage of total expenditure | 2.1\% | 2.6\% | 3.7\% | 4.4\% | 5.3\% |  |  |
| Alternative provision | Non-London | Spend on energy as a percentage of total expenditure |  |  |  | 0.8\% |  | 1.2\% | 1.5\% |
| Alternative provision | Non-London | Senior leaders as a percentage of workforce |  |  | 8.6\% | 9.9\% | 11.2\% | 14.4\% | 18.6\% |
| Alternative provision | Non-London | Pupil to teacher ratio | 3.0 | 3.7 | 4.7 | 5.3 | 5.8 | 7.6 | 9.3 |
| Alternative provision | Non-London | Pupil to adult ratio | 1.3 | 1.6 | 2.2 | 2.4 | 2.6 | 3.3 | 3.8 |
| Alternative provision | Non-London | Average teacher cost (£) - 2018-19 | £43,931 | £47,780 | £52,796 | £54,543 | £56,255 | £61,790 | £73,571 |
| Alternative provision | Non-London | Average teacher cost (£) - 2019-20 | £46,172 | £50,216 | £55,489 | £57,324 | £59,124 | £64,941 | £77,324 |
| Alternative provision | Non-London | Average teacher cost (£) - 2020-21 | £48,544 | £52,797 | £58,340 | £60,270 | £62,162 | £68,278 | £81,296 |
| Alternative provision | Non-London | Average teacher cost (£) - 2020/21 | £49,159 | £53,465 | £59,079 | £61,033 | £62,949 | £69,143 | £82,326 |
| All-through | London |  |  |  |  |  |  |  |  |
| All-through | London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 45.0\% | 45.9\% | 50.6\% | 52.6\% | 54.8\% | 58.3\% | 59.5\% |
| All-through | London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 46.2\% | 47.2\% | 51.9\% | 53.8\% | 56.1\% | 59.5\% | 60.7\% |
| All-through | London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 47.5\% | 48.4\% | 53.1\% | 55.1\% | 57.3\% | 60.7\% | 61.9\% |
| All-through | London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 47.8\% | 48.7\% | 53.4\% | 55.4\% | 57.6\% | 61.0\% | 62.2\% |
| All-through | London | Spend on supply staff as a percentage of total expenditure |  |  | 1.6\% | 2.1\% | 3.0\% | 4.6\% | 5.5\% |
| All-through | London | Spend on education support staff as a percentage of total expenditure |  |  | 9.6\% | 10.7\% | 11.4\% | 14.9\% | 16.6\% |
| All-through | London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 7.0\% |  | 9.8\% | 11.7\% |
| All-through | London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.9\% |  | 3.3\% | 4.1\% |
| All-through | London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 4.8\% |  | 7.3\% | 11.0\% |
| All-through | London | Spend on teaching resources as a percentage of total expenditure | 3.2\% | 3.6\% | 4.3\% | 5.0\% | 5.8\% |  |  |
| All-through | London | Spend on energy as a percentage of total expenditure |  |  |  | 1.5\% |  | 2.2\% | 2.3\% |
| All-through | London | Senior leaders as a percentage of workforce |  |  | 7.3\% | 7.6\% | 7.9\% | 9.9\% | 11.1\% |
| All-through | London | Pupil to teacher ratio | 13.8 | 14.5 | 15.4 | 15.8 | 16.4 | 18.3 | 19.4 |
| All-through | London | Pupil to adult ratio | 7.9 | 8.3 | 8.6 | 9.1 | 9.8 | 10.6 | 11.1 |
| All-through | London | Average class size | 20.2 | 21.7 | 22.8 | 23.6 | 24.4 | 25.3 | 26.5 |
| All-through | London | Average teacher cost (£) - 2018-19 | £50,628 | £53,487 | £56,045 | £57,318 | £58,692 | £63,297 | £65,568 |
| All-through | London | Average teacher cost (£) - 2019-20 | £53,210 | £56,215 | £58,903 | £60,241 | £61,686 | £66,525 | £68,912 |
| All-through | London | Average teacher cost (£) - 2020-21 | £55,944 | £59,103 | £61,930 | £63,336 | £64,855 | £69,943 | £72,453 |
| All-through | London | Average teacher cost (£) - 2020/21 | £56,653 | £59,852 | £62,714 | £64,138 | £65,677 | £70,829 | £73,371 |
| All-through | Non-London |  |  |  |  |  |  |  |  |
| All-through | Non-London | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 41.5\% | 45.0\% | 48.0\% | 49.6\% | 51.3\% | 55.5\% | 58.5\% |
| All-through | Non-London | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 42.8\% | 46.2\% | 49.3\% | 50.9\% | 52.5\% | 56.7\% | 59.7\% |
| All-through | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 44.0\% | 47.5\% | 50.5\% | 52.1\% | 53.8\% | 58.0\% | 60.9\% |
| All-through | Non-London | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 44.3\% | 47.8\% | 50.8\% | 52.5\% | 54.1\% | 58.3\% | 61.2\% |
| All-through | Non-London | Spend on supply staff as a percentage of total expenditure |  |  | 1.3\% | 1.6\% | 2.2\% | 3.6\% | 5.7\% |
| All-through | Non-London | Spend on education support staff as a percentage of total expenditure |  |  | 10.0\% | 11.3\% | 12.3\% | 15.0\% | 17.5\% |
| All-through | Non-London | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 6.9\% |  | 9.0\% | 11.9\% |
| All-through | Non-London | Spend on other staff costs as a percentage of total expenditure |  |  |  | 1.8\% |  | 3.6\% | 7.0\% |
| All-through | Non-London | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 6.0\% |  | 8.6\% | 12.0\% |
| All-through | Non-London | Spend on teaching resources as a percentage of total expenditure | 3.6\% | 4.3\% | 5.9\% | 6.4\% | 6.8\% |  |  |
| All-through | Non-London | Spend on energy as a percentage of total expenditure |  |  |  | 1.7\% |  | 2.3\% | 2.8\% |
| All-through | Non-London | Senior leaders as a percentage of workforce |  |  | 6.2\% | 6.9\% | 7.5\% | 9.8\% | 11.9\% |
| All-through | Non-London | Pupil to teacher ratio | 13.5 | 14.8 | 16.2 | 16.6 | 17.3 | 18.4 | 19.7 |
| All-through | Non-London | Pupil to adult ratio | 7.0 | 7.6 | 8.7 | 9.1 | 9.6 | 10.4 | 11.0 |
| All-through | Non-London | Average class size | 19.9 | 21.0 | 22.5 | 23.1 | 23.6 | 25.5 | 26. |
| All-through | Non-London | Average teacher cost (£) - 2018-19 | £39,747 | £45,459 | £50,314 | £51,160 | £51,985 | £54,361 | £57,688 |
| All-through | Non-London | Average teacher cost (£) - 2019-20 | £41,774 | £47,778 | £52,880 | £53,769 | £54,636 | £57,133 | £60,630 |
| All-through | Non-London | Average teacher cost (£) - 2020-21 | £43,920 | £50,233 | £55,597 | £56,532 | £57,443 | £60,069 | £63,745 |
| All-through | Non-London | Average teacher cost (£) - 2020/21 | £44,476 | £50,869 | £56,302 | £57,248 | £58,171 | £60,830 | £64,553 |


| Nursery | London |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nursery | London |  | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 15.2\% | 16.9\% | 21.0\% | 24.1\% | 25.5\% | 30.2\% | 35.7\% |  |
| Nursery | London |  | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 15.8\% | 17.6\% | 21.8\% | 25.0\% | 26.5\% | 31.2\% | 36.8\% |  |
| Nursery | London |  | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 16.5\% | 18.4\% | 22.7\% | 26.0\% | 27.5\% | 32.3\% | 38.0\% |  |
| Nursery | London |  | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 16.7\% | 18.5\% | 22.9\% | 26.2\% | 27.7\% | 32.6\% | 38.3\% |  |
| Nursery | London |  | Spend on supply staff as a percentage of total expenditure |  |  | 0.7\% | 1.1\% | 1.5\% | 3.1\% | 4.4\% |  |
| Nursery | London |  | Spend on education support staff as a percentage of total expenditure |  |  | 29.3\% | 32.2\% | 36.8\% | 45.1\% | 50.0\% |  |
| Nursery | London |  | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 1.9\% |  | 3.5\% | 5.0\% |  |
| Nursery | London |  | Spend on other staff costs as a percentage of total expenditure |  |  |  | 2.9\% |  | 5.4\% | 7.8\% |  |
| Nursery | London |  | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 10.0\% |  | 13.7\% | 15.3\% |  |
| Nursery | London |  | Spend on teaching resources as a percentage of total expenditure | 0.9\% | 1.2\% | 1.5\% | 1.7\% | 1.9\% |  |  |  |
| Nursery | London |  | Spend on energy as a percentage of total expenditure |  |  |  | 0.7\% |  | 1.1\% | 1.2\% |  |
| Nursery | London |  | Senior leaders as a percentage of workforce |  |  | 7.9\% | 8.8\% | 9.4\% | 13.0\% | 14.9\% |  |
| Nursery | London |  | Pupil to teacher ratio | 13.0 | 16.3 | 19.2 | 20.1 | 21.2 | 25.1 | 32.8 |  |
| Nursery | London |  | Pupil to adult ratio | 2.8 | 3.4 | 3.9 | 4.0 | 4.2 | 5.2 | 5.7 |  |
| Nursery | London |  | Average teacher cost (£) - 2018-19 | £47,802 | £51,666 | £59,834 | £61,734 | £64,701 | £71,446 | £81,917 |  |
| Nursery | London |  | Average teacher cost (£) - 2019-20 | £50,239 | £54,301 | £62,886 | £64,882 | £68,001 | £75,089 | £86,095 |  |
| Nursery | London |  | Average teacher cost (£) - 2020-21 | £52,821 | £57,091 | £66,117 | £68,216 | £71,494 | £78,947 | £90,518 |  |
| Nursery | London |  | Average teacher cost (£) - 2020/21 | £53,490 | £57,814 | £66,955 | £69,080 | £72,400 | £79,948 | £91,665 |  |
| Nursery | Non-London |  |  |  |  |  |  |  |  |  |  |
| Nursery | Non-London |  | Spend on teaching staff as a percentage of total expenditure - 2018-19 | 16.6\% | 19.2\% | 24.3\% | 26.6\% | 28.9\% | 34.2\% | 37.3\% |  |
| Nursery | Non-London |  | Spend on teaching staff as a percentage of total expenditure - 2019-20 | 17.3\% | 20.0\% | 25.2\% | 27.5\% | 29.9\% | 35.3\% | 38.4\% |  |
| Nursery | Non-London |  | Spend on teaching staff as a percentage of total expenditure - 2020-21 | 18.0\% | 20.8\% | 26.2\% | 28.6\% | 31.0\% | 36.5\% | 39.6\% |  |
| Nursery | Non-London |  | Spend on teaching staff as a percentage of total expenditure - 2020/21 | 18.2\% | 21.0\% | 26.4\% | 28.8\% | 31.2\% | 36.8\% | 39.9\% |  |
| Nursery | Non-London |  | Spend on supply staff as a percentage of total expenditure |  |  | 0.6\% | 0.9\% | 1.3\% | 2.8\% | 4.2\% |  |
| Nursery | Non-London |  | Spend on education support staff as a percentage of total expenditure |  |  | 31.6\% | 35.3\% | 38.3\% | 43.9\% | 48.7\% |  |
| Nursery | Non-London |  | Spend on administrative and clerical staff as a percentage of total expenditure |  |  |  | 2.1\% |  | 3.7\% | 4.7\% |  |
| Nursery | Non-London |  | Spend on other staff costs as a percentage of total expenditure |  |  |  | 3.1\% |  | 5.8\% | 8.9\% |  |
| Nursery | Non-London |  | Spend on premises (including staff costs) as a percentage of total expenditure |  |  |  | 10.3\% |  | 13.9\% | 16.6\% |  |
| Nursery | Non-London |  | Spend on teaching resources as a percentage of total expenditure | 0.9\% | 1.3\% | 2.0\% | 2.3\% | 2.6\% |  |  |  |
| Nursery | Non-London |  | Spend on energy as a percentage of total expenditure |  |  |  | 1.1\% |  | 1.5\% | 1.8\% |  |
| Nursery | Non-London |  | Senior leaders as a percentage of workforce |  |  | 8.3\% | 9.6\% | 10.8\% | 13.9\% | 16.9\% |  |
| Nursery | Non-London |  | Pupil to teacher ratio | 15.1 | 17.3 | 20.9 | 22.9 | 25.2 | 34.5 | 43.5 |  |
| Nursery | Non-London |  | Pupil to adult ratio | 3.5 | 3.9 | 4.6 | 4.9 | 5.2 | 6.2 | 7.2 |  |
| Nursery | Non-London |  | Average teacher cost (£) - 2018-19 | £43,025 | £46,986 | £52,933 | £55,795 | £57,771 | £63,060 | £73,348 |  |
| Nursery | Non-London |  | Average teacher cost (£) - 2019-20 | £45,220 | £49,382 | £55,633 | £58,640 | £60,718 | £66,276 | £77,089 |  |
| Nursery | Non-London |  | Average teacher cost (£) - 2020-21 | £47,543 | £51,920 | £58,491 | £61,653 | £63,837 | £69,681 | £81,050 |  |
| Nursery | Non-London |  | Average teacher cost (£) - 2020/21 | £48,145 | £52,577 | £59,232 | £62,434 | £64,646 | £70,564 | £82,077 |  |
| Phase | London? | This shows the av | verage teacher cost for primary and secondary schools. All others are above | Red if less than: | Amber if less than: | Dark green if between: | (Median) | and: | Amber if more than: | Red if more than: | Light green for everything else |
| Primary | London |  |  |  |  |  |  |  |  |  |  |
| Primary | London |  | Average teacher cost (£) - 2018-19 | £45,132 | £48,047 | £51,473 | £53,008 | £54,491 | £58,707 | £63,362 |  |
| Primary | London |  | Average teacher cost (£) - 2019-20 | £47,434 | £50,498 | £54,098 | £55,712 | £57,270 | £61,701 | £66,594 |  |
| Primary | London |  | Average teacher cost (£) - 2020-21 | £49,871 | £53,092 | £56,878 | £58,574 | £60,213 | £64,871 | £70,015 |  |
| Primary | London |  | Average teacher cost (£) - 2020/21 | £50,503 | £53,765 | £57,598 | £59,316 | £60,976 | £65,693 | £70,902 |  |
| Primary | Non-London |  |  |  |  |  |  |  |  |  |  |
| Primary | Non-London |  | Average teacher cost (£) - 2018-19 | £40,691 | £43,299 | £46,357 | £47,620 | £48,963 | £52,161 | £55,416 |  |
| Primary | Non-London |  | Average teacher cost (£) - 2019-20 | £42,766 | £45,507 | £48,721 | £50,049 | £51,461 | £54,822 | £58,243 |  |
| Primary | Non-London |  | Average teacher cost (£) - 2020-21 | £44,963 | £47,845 | £51,224 | $£ 52,620$ | £54,105 | £57,638 | £61,235 |  |
| Primary | Non-London |  | Average teacher cost (£) - 2020/21 | £45,533 | £48,451 | £51,873 | £53,287 | £54,790 | £58,369 | £62,011 |  |
| Secondary with sixth form | London |  |  |  |  |  |  |  |  |  |  |
| Secondary with sixth form | London |  | Average teacher cost (£) - 2018-19 | £50,709 | £53,641 | £56,902 | £58,120 | £60,016 | £64,073 | £67,939 |  |
| Secondary with sixth form | London |  | Average teacher cost (£) - 2019-20 | £53,295 | £56,377 | £59,804 | £61,085 | £63,076 | £67,341 | £71,404 |  |
| Secondary with sixth form | London |  | Average teacher cost (£) - 2020-21 | £56,033 | £59,273 | £62,876 | £64,223 | £66,317 | £70,801 | £75,073 |  |
| Secondary with sixth form | London |  | Average teacher cost (£) - 2020/21 | £56,743 | £60,024 | £63,673 | £65,037 | £67,157 | £71,698 | £76,024 |  |

Secondary with sixth form
Secondary with sixth form Secondary with sixth form Non-London

Secondary without sixth form
Secondary without sixth form
Secondary without sixth form
Secondary without sixth form Secondary without sixth form

Secondary without sixth form
Secondary without sixth form
Secondary without sixth form
Secondary without sixth form

| Average teacher cost $(\mathcal{£})-2018-19$ | $£ 46,890$ | $£ 49,225$ | $£ 51,480$ | $£ 52,402$ | $£ 53,452$ | $£ 56,141$ | $£ 58,845$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average teacher cost $(£)-2019-20$ | $£ 49,281$ | $£ 51,735$ | $£ 54,105$ | $£ 55,075$ | $£ 56,178$ | $£ 59,004$ | $£ 61,846$ |
| Average teacher cost $(£)-2020-21$ | $£ 51,813$ | $£ 54,393$ | $£ 56,885$ | $£ 57,905$ | $£ 59,065$ | $£ 62,036$ | $£ 65,024$ |
| Average teacher cost $(£)-2020 / 21$ | $£ 52,470$ | $£ 55,082$ | $£ 57,606$ | $£ 58,638$ | $£ 59,813$ | $£ 62,822$ | $£ 65,848$ |


| Average teacher cost $(£)-2018-19$ | $£ 50,357$ | $£ 53,677$ | $£ 57,075$ | $£ 58,928$ | $£ 60,263$ | $£ 63,919$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average teacher cost $(£)-2019-20$ | $£ 52,925$ | $£ 56,414$ | $£ 59,986$ | $£ 61,934$ | $£ 63,336$ | $£ 67,179$ |
| $£ 73,096$ |  |  |  |  |  |  |
| Average teacher cost $(\mathcal{)})-2020-21$ | $£ 55,644$ | $£ 59,313$ | $£ 63,068$ | $£ 65,11$ | $£ 66650$ | $£ 70,630$ |
| Average teacher cost $(£)-2020 / 21$ | $£ 56,349$ | $£ 60,064$ | $£ 63,867$ | $£ 65,941$ | $£ 67,434$ | $£ 71,525$ |



